

MINUTES OF THE
SANTA FE COUNTY

HEALTH POLICY & PLANNING COMMISSION

October 5, 2012

Santa Fe, New Mexico

This regular meeting of the Santa Fe County Health Policy & Planning Commission (HPPC) was called to order by Chair Judith Williams at approximately 9:00 a.m. on the above-cited date at 2052 S. Galisteo, Suite B, Santa Fe, New Mexico.

Roll call indicated the presence of a quorum as follows:

Members Present:

- Judith Williams, Chair
- Kathleen Rowe, Vice Chair
- Bertha Blanchard
- James Bond
- George Gamble
- Catherine Kinney
- Reena Szczepanski
- Anna Vigil

Member(s) Excused:

- Richard Rodriguez
- Shirlee Davidson
- [Two vacancies – Districts 1 and 3]

Staff Present:

- Rachel O'Connor, Health & Human Services Division Director
- Marie A. Garcia, Health & Human Services Division
- Lisa Garcia, Health & Human Service Division

Others Present:

- Shelley Mann-Lev, SFPS
- Becky Kilburn, RAND
- Katherine Freeman, United Way Santa Fe
- Terrie Rodriguez, City of Santa Fe
- Deborah Tang, St. Elizabeth Shelter
- Robin Hunn, Santa Fe Project Access

III. APPROVAL OF AGENDA

Commissioner Blanchard moved approval of the agenda. Her motion was seconded by Commissioner Rowe and passed by unanimous [7-0] voice vote. [Commissioner Bond was not present for this action]

IV. APPROVAL OF MINUTES: September 7, 2012

Upon motion by Commissioner Rowe and second by Commissioner Vigil, the minutes were unanimously [7-0] approved as amended. [Commissioner Bond was not present for this action and arrived shortly thereafter]

V. MATTERS OF PUBLIC CONCERN

None were presented.

VI. PRESENTATION

A. Resource Opportunity Center

Terrie Rodriguez, City of Santa Fe Human Health Division, said the City has been working on the Resource Opportunity Center (ROC) project since 2007 when Mayor Coss tasked staff to work on ending homelessness. The plan includes a one-stop center where a homeless individual can obtain a variety of services under one roof. The theme of the project is to move people from homelessness into available appropriate services. A five-year plan was developed and City Council approved the plan but was unable to provide funding for implementation.

Ms. Rodriguez noted that St. Elizabeth Shelter's mission has been to move people out of homelessness. Before the Interfaith Community Group was formed several people froze to death in Santa Fe. The previous owner of Pete's Pets on Cerrillos Road offered his building for these services.

The City purchased Pete's Pets and renovated the space to be an appropriate place for people to stay. A broad range of services are offered during the day at the site. An MOU was developed among a group of service providers which brought in Healthcare for the Homeless and Veterans Services. It is anticipated that DOH and other state services will participate.

The Mayor has requested another 5-year plan that is being worked on by a large group of concerned citizens in addition to providers. She said she was looking at a business plan as a way to sustain the Santa Fe ROC. The goal is to fund the daytime operations. In addition to insurance, maintenance and utilities a coordinator is needed to work with the different organizations in administering the use of the building.

Ms. Rodriguez said the City is bringing the ROC to the HPPC's attention in hopes of obtaining financing for the project. She was hopeful that the County's funding for service reimbursement could be explored.

Deborah Tang, St. Elizabeth's, said utilities and insurance are estimated at \$30,000 annually and the full-time coordinator position at \$45,000. Healthcare for the Homeless is at ROC on a limited basis. She mentioned that Judge Yalman conducts homeless court once a month and a legal clinic that helps with other issues, e.g. owed child support, is also present at the site. The goal is to help these individuals get back to stability.

Ms. Rodriguez said the State Coalition to End Homelessness conducts a count every three years – the last one was a few years ago and indicated 900 to 1000 people in Santa Fe, on any given night, are homeless. Over the course of a year, St. Elizabeth's sees over 2,000 people. Ms. Rodriguez said St. Elizabeth's and Lifelink have transitional housing.

Healthcare for the Homeless is a nationally funded group and La Familia holds the contract. They are mobile and they hold clinics at other locations. Santa Fe ROC has a designated examining room and wants Healthcare for the Homeless to locate or to have more of a presence at the ROC. There is a psychiatrist and medical doctor onsite at Healthcare for the Homeless.

Noting there were both substance abuse and mental health services, Commissioner Kinney asked about the level of care and the adequacy of resources of those services in a facility housing the homeless. Ms. Tang said ROC as a one-stop center is in its infancy. Helping people with mental health issues is a long process. Assessments are done at intake and SF ROC hopes to provide an array of services in a timely manner at one center. She identified resource challenges.

Chair Williams suggested the County's Indigent Care fund was the most appropriate funding source but the structure for funding may not suit this facility. Ms. O'Connor said the fund is basically tapped through claim reimbursement. Staff needs to analyze the parameters of reimbursement of claims for this type of program. She verified that Indigent funds are used for substance abuse treatment and mental healthcare.

Ms. Rodriguez explained that funds are provided through grants and services are delivered by agencies with their own funding or volunteers.

Commissioner Szczepanski asked whether Christus has been a partner with ROC. Ms. Rodriguez said they were an active part of the planning process. Since the shelter takes inebriates it has a tendency to become a drunk-tank for the City of Santa Fe. She said there were over 3,000 individuals over a 23-week period that were brought into the ROC that were inebriated. She explained how sober guests are given dinner and beds before inebriated persons are allowed into the facility. The two populations are segregated. Many of these inebriated individuals need medical attention. She mentioned the tremendous financial savings to the hospital in not having to process these people.

Commissioner Szczepanski recalled that the HPPC recently recommended to the BCC support for the Sobering Center and mental health related issues.

The City of Santa Fe allocated \$1 million for SF ROC in capital expenses. She estimated the City contributed an additional \$200,000 in homeless services through different agencies. At this time there is no County allocation.

Ms. Tang said St. Elizabeth's has a respite program which is being expanded to include women and families. Ms. O'Connor said CMS has recently requested additional information from the County and St. Vincent's on respite.

B. Project LAUNCH Overview

Katherine Freeman, CEO United Way of Santa Fe County, said this is the fourth year of a five-year SAMHSA grant. The grant flows through DOH to Santa Fe County. The intention of the grant is to bring together the funding from three federal agencies to look at systems of young child wellness across the state. The Santa Fe Children's Project was selected as the local entity. An advisory council was created for the local entity. The goal of the project is to learn what a system of wellness would look like in a community – funding, barriers, etc.

The expectation of SAMHSA is that the knowledge gleaned from the project will flow up through DOH and other state departments in terms of policy recommendations. Ms. Freeman said the overall goals focus on:

- Developmental screenings in appropriate settings with referrals
- Integration of behavioral health in a primary care setting
- Mental health consultations
- Home visiting services
- Family strengthening and parenting skills.

Ms. Freeman said the Santa Fe Children's Project is intended to provide support for the infrastructure needed to provide high quality services and professional development in early childhood programs. The programs supported by Project LAUNCH in the prenatal to three ages are: the First Born home visiting program, Triple-P – an evidence-based positive parenting program, and Pre-K programs at Title 1 schools.

Ms. Freeman said there has been a positive return on investment in the LAUNCH project. The local Child Wellness Council has identified the things they feel are the most important for LAUNCH to tackle in the final year and beyond, including three postpartum home visits to every baby born in Santa Fe County. That service was contracted out in Santa Fe County using doulas.

Funding sources include Project LAUNCH, CYFD, Brindle Foundation, Lannan Foundation and Christus St. Vincent.

Stating Santa Fe County is a player in the project, Ms. O'Connor said the County has an agreement with DOH and contracts with United Way for Project Launch. Ms. Freeman said the County has been very supportive, particularly Commissioner Vigil.

RAND economist Becky Kilburn said RAND got involved in this project because they have over a decade-long program of cost/benefit analysis for early childhood programs. One of

SEC. CLERK RECORDED 12/14/2012

the interventions with the best cost/benefit results was the Nurse Family Partnership – an intensive home visiting model that is conducted by nurses. The majority of states and the federal government fund home visiting. She remarked on the nationwide nursing shortage that limits nurse family partnerships as well as the necessity for 100 mother-child pairs to create a caseload. In New Mexico only Albuquerque and Santa Fe meet those criteria. The benefits of the Nurse Family Partnership program were seen across the country and RAND was engaged to determine if other evidence-based home visiting programs work.

The primary innovation that First Born brings to the table is a combination of health care professionals and parent educators. First Born may be eligible for federal funding if rigorous evaluation demonstrates its impact. RAND's study has two questions: to determine 1) whether First Born is a scalable program, and 2) does it make a difference?

Dr. Kilburn noted that the evaluator is not the program designer and all of RAND's funding comes from third-party sources. It takes three years to successfully implement a new program. The RAND randomized trial occurred at Santa Fe, one of the New Mexico's eight First Born sites. RAND will be interviewing 360 families (in both Spanish and English) and the questions are intended to determine if participants have better outcomes than non-participants. Can early childhood intervention prevent children's exposure to adverse childhood experiences or if exposed provide resilience to respond better? The first year interview will occur in the field and contains DOH questions concerning maternal depression; the second year interview is in the development process. She invited additional survey questions from HPPC for this survey.

Lannan provided the initial money for the feasibility study and Ms. Kilburn reviewed the list of funders identifying the Smith Richardson Foundation in New York as the single largest funder.

Dr. Kilburn clarified that RAND's work is not studying the Nurse Family Partnership, only the First Born Project.

Ms. Freeman said the United Way was curious to understand whether First Born can have similar outcomes to the Nurse Family Partnership. First Born could be a very cost-effective model for New Mexico and its rural communities.

Ms. Freeman said the Legislative Finance Committee is working hard to find additional funding for home visiting. She mentioned a recent report from the Nurse Family Partnership that was presented to the LFC.

Ms. O'Connor said the grant is running out and there have been ongoing discussions with the Santa Fe County Maternal Child Health Council as well as internal staff discussions regarding what role the County wishes to assume when the funding ends.

Chair Williams said she evaluated Healthy Family Florida which served 6,000 people per year. That project received all of its funding through the state legislature. Recognizing it is difficult to prove outcomes, even with a randomized trial, it is well known that early childhood intervention prevents problems in later life.

Dr. . Kilburn also serves as the director of the RAND Promising Practices Network.

VII. MATTERS FROM THE COMMISSION

A. Director's Report

Ms. O'Connor reported on the following:

- An attorney with a strong, diverse background has been hired to staff the HPPC and MCH
- Interviews for a part-time nurse are ongoing
- The nurse-practitioner position will be posted within a week
- A flu clinic is being planned at the County's senior centers
- A partnership with Rio Arriba and Walgreen's to provide the shingles vaccine is under discussion.

Ms. O'Connor commented that the County is opening a new Senior Wellness Center in Nambe, providing an array of services different from the County's other senior centers. Chair Williams suggested surveys at the senior centers to find out what they want.

Commissioner Kinney spoke to the importance of prioritizing the list of needs identified in the upcoming health plan , so that meaningful investments can be made.

While there is state money to operate the senior centers, Ms. O'Connor said the County owns and builds the facilities. The County receives Administration on Aging Agency money to operate food services, transportation and limited activities. She remarked that there is one staff person running the County's seven centers.

At the last County Indigent Healthcare Board meeting, the Commissioners directed staff to look for additional funds for Sole Community Provider. funding She anticipated the Commissioners will approve a staff recommendation in the amount of approximately \$395,000. It was her understanding that Christus St. Vincent was working on the HPPC's recommendation regarding a focus on behavioral health care.

Ms. O'Connor distributed a draft of rules and responsibilities to govern the HPPC. The draft includes a summary of the resolution creating the HPPC followed by a series of recommendations regarding the HPPC's role as advisors to the County Health Division and other health-related organizations. She asked the Commissioners to review the document and begin a discussion at the next meeting.

Ms. O'Connor said she would request a presentation from County Legal Department regarding the use of indigent funds and the policies related to those uses.

There was a request that the HPPC packet be available electronically before the meeting as well as in hard copy at the meetings.

B. Community Needs Assessment

Chair Williams said Lois Haggard from DOH has provided data on rates and frequency and will provide additional data in the future. Ms. O'Connor said she met with Christus representative Kathy Etre to identify what is working and what is not. She commented that Ms. Haggard has been exceedingly generous with her time and department resources. The HPPC members have noted that Christus does not appear to have the quantitative data analysis expertise to perform the analysis and prepare the community health profile. The two entities may produce their own profiles. Ms. O'Connor said it makes sense to continue to work with Ms. Haggard and the hospital until the desired data is obtained. HPPC may want to reconsider its timeline and how it wants to proceed.

Commission Kinney said the profile would consist of quantitative and qualitative data about the status of health in the county. Focus groups may need to be conducted. An assessment of current services will be needed, so that gaps between needs and current services can be identified. Once that is compiled priorities can be developed for the County in its health action plan, a separate document from the community profile.

Ms. O'Connor said there was money set aside for the drafting of a plan. She suggested speaking with the newly hired HPPC coordinator regarding her skills for drafting plans.

Commissioner Blanchard advocated hiring a consultant to help, using the available \$15,000. Chair Williams recommended the Commission complete as much as they could and then hire out for the rest.

Ms. O'Connor recommended working with the new coordinator to develop a timeline on this project. Chair Williams offered to work on the data.

Commissioner Gamble expressed concern about the process and mentioned the cancellation of the last meeting. He too appreciated the data Ms. Haggard is providing and mentioned that the analysis by Christus is not adequate for our purposes. He advocated identifying the necessary steps remaining, listing who will do the work, and then developing a timeline.

Commissioner Rowe said she would be unable to continue working on this subcommittee because of previous commitments. She offered to work on data interpretation with the new staff person.

Commissioner Gamble said he prepared a lengthy memo indicating what else should be done with the data. There is clearly a great deal more work for the committee to do and he was disappointed that communications have broken down.

Chair Williams requested that Commissioner Gamble forward his memo to the members and Ms. O'Connor.

Commissioner Szczepanski recalled that some of the requested data included details regarding age, sex, ethnicity and race, which she said is clearly what the state should provide.

Ms. O'Connor said she would arrange a meeting and get back to the HPPC.

C. Other Matters from the Commission

A special HPPC meeting was mentioned to have a site visit of the detention facility.

VIII. Future Agenda Items

The following items were mentioned:

- HPPC roles and responsibilities
- Legal presentation on Indigent funding procedures and policies

IX. ANNOUNCEMENTS

A. Next PC meeting: Friday, November 2, 2012, 9 a.m., 2052 Galisteo St.

X. ADJOURNMENT

This meeting was declared adjourned at approximately 11:35 a.m.

Approved by:

Kathleen Rowe

~~Judith Williams, Chair~~
Health Policy & Planning Commission

Kathleen Rowe
Vice Chair

Respectfully submitted by:

Karen Farrell
Karen Farrell, Wordswork



COUNTY OF SANTA FE) HEALTH POLICY & PLAN M
STATE OF NEW MEXICO) ss PAGES: 8

I Hereby Certify That This Instrument Was Filed for
Record On The 14TH Day Of December, 2012 at 12:17:43 PM
And Was Duly Recorded as Instrument # 1690594
Of The Records Of Santa Fe County

Marcella Palacios
Deputy _____ Witness My Hand And Seal Of Office
Valerie Espinoza
County Clerk, Santa Fe, NM