

**MINUTES OF THE**  
**SANTA FE COUNTY**  
**INDIGENT HOSPITAL & HEALTH CARE BOARD**  
**HEALTHCARE ASSISTANCE PROGRAM**

**April 29, 2014**

This meeting of the Santa Fe County Indigent Hospital & Health Care Board was called to order on the above-cited date in the Santa Fe County Legal Conference Room at the County Courthouse at approximately 9:00 a.m. by County Commission Chair Danny Mayfield.

Roll call indicated the presence of a quorum with the following Board members present:

**Members Present:**

Danny Mayfield, Chair  
Robert Anaya, Vice Chair [late arrival]  
Miguel Chavez [late arrival]  
Kathy Holian  
Liz Stefanics

**Member(s) Excused:**

None

**Staff Present:**

Katherine Miller, County Manager  
Rachel Brown, Acting County Attorney  
Rachel O'Connor, Community Services Director  
Patricia Boies, Community Services  
Teresa Martinez, Finance Director  
Lisa Katonak, Manager's Office  
Lisa Garcia, Health Care Assistance Program  
Chris Barela, Constituent Liaison  
Katie Schwartz, Mobile Van RN

**Others Present:**

Judy Williams, HPPC  
Catherine Kinney, HPPC  
Kathy Armijo-Etre, Christus St. Vincent  
Frances Ong, Housing Authority Board member

**III. Introductions**

Those present introduced themselves.

2014 APR 29 PM 4:03 PM  
SANTA FE COUNTY  
RECORDED  
SERIALIZED  
INDEXED

**IV. Approval of Agenda**

Commissioner Stefanics moved to approve the agenda and Commissioner Holian seconded. The motion passed by unanimous [3-0] voice vote. [Commissioners Anaya and Chavez were not present for this action.]

**V. Approval of Minutes: March 25, 2014**

Commissioner Holian moved approval and Chair Mayfield seconded. The motion passed by unanimous [3-0] voice. [Commissioners Chavez and Anaya were not present for this action.]

**VI. Matters of Public Concern – Non-action**

None were offered.

**VII. Matters from Staff**

Ms. Boies introduced Kati Schwartz, the Mobile Health Van nurse and provided Ms. Schwartz' employment and educational experience. Ms. Schwartz said she has been working on the van for a month and reported that she has seen mostly seniors who are particularly grateful for this service that the County provides.

Ms. Boies said the van is fully staffed seven days a week with full-time and weekend staff. The van schedule will be included in the future packet.

Chair Mayfield requested van reporting on a regular basis that would include location and how many individuals were seen.

Ms. O'Connor commented that some of the newer locations, i.e., Santa Fe Community College, have had excellent turnouts.

Ms. O'Connor offered the following information:

- May is Mental Health Month featuring radio PSAs with the crisis hot line in English and Spanish, and partnering with CSV for depression on the mobile health van
- La Familia will continue to work on health insurance enrollment
- The County's funded program with La Familia to treat opiate-addicted pregnant women has resulted in six healthy births. The number of opiate-addicted pregnant women has exceeded what was anticipated. A public awareness/outreach campaign has been expanded with funding from the Community Foundation and CSV
- Brochures developed by Community Services Department were distributed
- Prescription Take Back occurred last week resulting in the collection of 600 pounds of drugs. DEA incinerates the drugs

In terms of where walk-in enrollment for healthcare is provided, Ms. Boies offered to circulate electronically a list.

Staff was directed to check with the Sheriff about an incinerator for drugs.

Regarding the Board's name, Ms. O'Connor said a decision will be reached once the Board determines how they will operate in the future. The new statute does not have a requirement for a healthcare board; instead it calls for decisions to be made by each county. Chair Mayfield said it was his preference to continue to meet as the Healthcare Board.

Commissioner Stefanics remarked that there would still be funds to distribute and she assumed that staff and the HPPC would make recommendations for the Board's consideration.

For efficiency sake, Commissioner Holian recommended wrapping the healthcare business into the regular BCC meetings. She noted that there would be greater public awareness if it were done during a regular meeting which is televised and aired on the radio.

Ms. Miller recalled that in the past the Indigent Board would meet at 9:00 and adjourn directly into the BCC meeting. She suggested to best utilize the morning that the Housing Authority could start at 9:00 and then the BCC commence at 10, a lunch break or executive session with lunch and reconvene at 1:00.

Ms. Boies distributed the Healthcare Assistance Program Timeline and noted that the ordinance dedicating the 1/12 GRT will be presented to the BCC on May 13<sup>th</sup>.

Ms. O'Connor reported that she has been meeting with Chief Sperling on a regular basis to discuss the role of the Fire Department vis-à-vis health related issues. The City has also participated in these meetings with a designated person. The City is proposing home safety assessments for the frail elderly and the County is interested in participating. The Fire Department, in partnership with the Department of Health (DOH), may be providing Narcan training in the community.

Ms. O'Connor said the County's Senior Services program keeps track of people in need through the home food delivery program. She said staff continues to work on identifying individuals who need health safety assistance.

Commissioner Stefanics mentioned a state law that requires reporting neglect and abuse and recommended that Community Services staff discuss with the Legal Department their obligations should they encounter such wrongdoing.

Chair Mayfield asked whether indemnification issues should be vetted.

Ms. Miller said Chief Sperling is considering dedicating a paramedic to work on the healthcare perspective. Those considerations are ongoing.

### **VIII. Presentation County Health Action Plan**

HPPC Chair Judy Williams said the HPPC has finished the *Health Action Plan* and introduced Catherine Kinney, a key participant to the plan's completion. Ms. Kinney said the needs assessment identified the many needs in Santa Fe County and based on input from many sources (the Commission, stakeholders, providers) the HPPC identified 14 areas of concern. That list was further refined with six high priorities that would be worked on through 2016. Those priorities are:

- Increase enrollment of residents in health insurance
- Reduce alcohol abuse
- Reduce drug abuse
- Reduce low birth weight

- Reduce suicides
- Increase consumption of healthy food

Ms. Kinney said the HPPC chose health indicators to measure progress on the goals over time. Recognizing that some actions can be undertaken primarily by the County and others by organizations within the community, the *Health Action Plan* proposes community-wide actions and sets forth specific actions for County government for each high priority goal. Members of the HPPC have chosen a goal to work on within a community-wide group. Staff will also work with the community groups. An annual report card will be presented to the BCC and community on the indicators.

Commissioner Stefanics recommended including NAMI on page 14 under the goal to reduce suicides.

Chair Mayfield commended the HPPC for putting a great report together.

Ms. Miller asked whether there was a way to consistently collect the data for the indicators and performance measures. Ms. O'Connor said all the indicators were specifically chosen because DOH has the data. Ms. Williams said HPPC is very aware that the County does not have a data collection unit and the DOH provides the best measurements.

Commissioner Stefanics said the Association of Counties has had a joint memorial and task force for several years to focus on mental health in county jails. A two-day mental health training is scheduled for county staff and elected officials. The task force is ongoing and she recommended that staff contact Grace Phillips.

Commissioner Chavez commented that he could see combining some of the mental health-related goals but appreciated the reasons for keeping them separate.

Chair Mayfield asked whether cannabis use would be reviewed in the reduce drug abuse goal. Ms. Williams noted that there is national level academic research going on about the effects of cannabis.

Commissioner Anaya said he recently attended a meeting with the Moriarty Edgewood School District on school-based health clinics. He said the *Health Action Plan* identifies many things that have been prevalent in New Mexico for years. He asked: How are we directly connecting the recommendations in the *Health Action Plan* with what the State of New Mexico, schools and non-profits are doing? Did the organizations listed on page 17 specifically read the *Action Plan* and identify the direct linkages and how HPPC's recommendations can apply to theirs?

Ms. O'Connor said the County is partnering with many state agencies in the priority areas and have consulted with them in setting measures and outcomes. In fact, the partners are actively involved with the County on a lot of the activities particularly in the areas of drug abuse, alcohol issues and mental health.

Ms. Williams added that individual members of the HPPC have taken on priorities and met with providers, groups of providers and interest groups and she believes that this reflects

what the community is doing and wants to do.

Commissioner Anaya said there are many goals and objectives in this draft plan and he asked the HPPC to get specific feedback, consulting each of the key groups and letting them comment on the key identified items and goals. He said before it is rolled out, that specific areas be isolated with partners with specific targets and goals. He noted that four of the six priorities are specific target areas for the Moriarty School District. He asked the HPPC to break it down further and identify specific partners to meet the targets. "Let's drill down and see what's realistic...mirrors our targets with other targets and work together."

Ms. Kinney said the HPPC distributed its draft to many of the partners in meetings and what is presented in the *Action Plan* is what came out of those meetings. She said Commissioner Anaya's comments highlight why the HPPC only chose six. She concurred with his observation that convening with community-wide groups on the indicators was important.

Commissioner Anaya suggested taking one priority a year and truly vetting it with partners already working on it and doing a full-court press on this one. He had little confidence in tackling six priorities. He suggested the HPPC break it down further.

Commissioner Chavez said drug abuse and alcohol abuse could be combined but he felt the priorities were strong and well founded.

Stating she feels good about the plan, Commissioner Stefanics suggested a designated lead on each priority would improve its effectiveness. She understood that the HPPC members are volunteers and staff was already stretched. Having met with HPPC members, she praised the process used to get to this point. She appreciated Commissioner Anaya's comment about the schools.

Ms. O'Connor said active work is occurring in most of the priority areas with a group either started by the County or partnering with other groups. She provided examples: SOS or Santa Fe Opiate Safe, which includes representatives from DOH, provider agencies, the jail, Santa Fe Public Schools and a number of different areas across Santa Fe County. On alcohol abuse, the DWI Planning Council works in partnership with many other groups.

She recognized the validity of the points raised by Commissioner Anaya and said staff will be presenting the allocation and will concentrate resources into specific projects at a future meeting.

Ms. O'Connor said the County has worked hard to leverage its partnerships.

Ms. Miller said she anticipated the County would have \$1.8 million available. Ms. O'Connor said the HPPC will be developing a recommendation of program funding for \$1.5 million and they are aware of the fact there may not be that much money available.

Ms. Miller clarified that the fund previously received \$4.3 million. Out of that, approximately \$2 million went to the state for SCP and it is expected the County will now send the state \$2.8 million. What remains is \$1.8 million and there will be a greater reduction in indigent claims with all other providers. Ambulance and burial costs, which are relatively small will continue to be County's responsibility as well as staff/administrative at \$300,000. She assumed the amount would be relatively steady between \$1.6 million and \$1.8 million.

Commissioner Holian supported the six goals and noted that they work well together. She mentioned that the priority to increase the consumption of healthy food was particularly important because it increases health. The Food Policy Council is the appropriate lead for this priority and she hoped funding would be provided. Economic development fits in well with this priority.

Commissioner Anaya restated for the record that he had no objections to any of the priorities. Funding of these issues cannot be done in a vacuum. There are global and regional priorities within the County. He requested that the *Action Plan* be distributed to all of listed partners and others that are not listed and specifically asked: How do these issues/priorities complement and coordinate with your activities that you desire to work with that? Once the responses have been gathered the HPPC can return to the Board, communicate what was said and figure out how to best merge the resources for a collaborative effort.

Chair Mayfield pointed out that Santa Fe County encompasses school districts other than Santa Fe Public Schools.

**IX. Information Items**

- A. Sole Community Provider Hospital Claims FY-2014**
- B. Comparison of FY-2013 to FY-2014 Claims**
- C. Contracted Expenditures for Fiscal Years 2014**

Ms. Boies said these are the standard informational items provided to the Board. She noted that the program is at the tail end of the SCP payments. She expected the claims to reduce even more. The claims being paid are those for services rendered by December 31, 2013. She reviewed the claims for community providers. The fiscal year comparison further demonstrates that fewer claims are coming in and she attributed that to Medicaid eligibility. La Familia will use their allocation.

Ms. Boies said Life Link has advised her that some of their clients are not enrolling in Medicaid because they have an anti-government slant. She said if an individual is eligible for Medicaid, the County does not pay for services.

Commissioner Stefanics requested that staff formally communicate to all providers to ascertain what percentage of their allocation they would not spend in an effort to better inform staff and HPPC in terms of funding.

**D. HPPC Update**

Judy Williams, HPPC Chair, said at the previous meeting in addition to the final approval of the County *Health Action Plan* they heard an interesting presentation from the Director of Public Safety, Pablo Sedillo, and his staff regarding Narcan and healthcare enrollment.

**E. Christus St. Vincent Regional Medical Center**

Kathy Armijo-Etre, Christus St. Vincent, said the hospital is holding a series of “coffee talks” and have already scheduled many. The talks are 1-½ hours and provide a report on the

hospital and allow for a Q & A session. She invited the County to attend or host a coffee talk.

CSV is collaborating with Santa Fe County and other partners listed in the *Health Action Plan* and highlighted the jail protocol. CSV provides community health benefit funding, and those funding decisions were made in collaboration with City, County and stakeholders. The south side development for CSV is continuing and will be a comprehensive patient-centered medical home for imaging and behavioral health. A facility housing integrative services will be connected. A breast clinic was recently opened as a small level three-patient center medical home at the Residency Clinic on St. Michael's Drive across from the Foundation Building. That medical home will serve the high-risk population identified through Adolescent HUGS (High Utilizer Group Services) and pregnant women who are not accessing pre-natal care.

Commissioner Anaya requested that the Commission do a presentation before the hospital board relative to the County *Action Health Plan* and specifically find out how the plan coordinates with the hospital's activities and where we might partner to achieve the objectives. Ms. Armijo-Etre said she would pass that request on and pointed out there is a lot of integration, not duplication, but coordination and integration with priorities.

Commissioner Anaya said for years the SCP required arms-length discussions between the County and hospital. That no longer exists and he looked forward to elevating coordination and communication directly with the hospital board.

Commissioner Mayfield asked Ms. O'Connor to include in her staff report an update on CSV's community program funding.

#### **X. Matters from the Board**

Commissioner Holian said a healthcare insurance event is scheduled May 17<sup>th</sup> at the Glorieta fire station and the van will be there.

Commissioner Stefanics suggested an insurance enrollment event with the Mobile Healthcare Van at the Highway 14 fire station.

Ms. Boies said staff is coordinating health insurance enrollment events with the van.

Commissioner Mayfield said on Sunday, May 4<sup>th</sup> there will be a ribbon cutting ceremony highlighting the solarization at the Chimayo fire station and he requested that if possible the mobile van be present.

Commissioner Anaya asked that staff contact the Moriarty/Edgewood School District and request that they appear and present to the HPPC relative to domestic violence, hunger and suicide. Following that presentation, he asked that the HPPC report back to the BCC and in a subsequent month the Moriarty/Edgewood School District staff present to the BCC on these health issues.

**XI. Action Items**

**A. Approval of Indigent Hospital and County Health Claims**

Commissioner Holian moved to approve 226 claims in the amount of \$120,358.23 as recommended by staff. Her motion was seconded by Commissioner Stefanics and passed by unanimous [5-0] voice vote.

**B. Approval of County Health Action Plan**

Commissioner Holian moved to approve the County *Health Action Plan*. Commissioner Chavez seconded.

Ms. Miller requested modifying the plan date tying it to the fiscal year: FY2015 through FY2017. She commended Ms. O'Connor and her staff for their performance-based budgeting effort.

Commissioner Holian accepted the Manager's recommendation, as did Commissioner Chavez.

Commissioner Anaya asked whether the Commission's feedback regarding collaboration, coordination and other things would be incorporated into the plan.

Noting that the County was already collaborating, Commissioner Holian requested specifics amendments to the *Action Plan*.

Stating she did not want to hold up progress, Commissioner Stefanics said that ongoing collaborations, outreach, and buy-in will be a very important component to the success of the *Action Plan*.

Commissioner Chavez said it is an evolving plan and the goals/issues have been present for generations. He was confident staff would continue to work on the plan and expand upon it.

Commissioner Anaya said "no dollars will be spent when this plan is approved ... until we have clarity on what goals and objectives are to expend those resources." Commissioner Stefanics said she understood that following approval of the *Action Plan* it will be used by HPPC as a framework for allocation of funds for next fiscal year. Once the concepts are approved, funds will be tied to them. Commissioner Holian concurred, saying that too was her understanding.

Ms. Williams said the HPPC members serve on other committees and are professionals in the healthcare community. She said they have coordinated, met with stakeholders and are fully cognizant of the need to continue to coordinate for success.

The motion passed by [5-0] voice vote. Commissioner Anaya was not present; however, he advised the Chair he was voting in the affirmative and the record keeper was instructed to show his affirmative vote.

REC'D DEBK RECORDED 05/23/2014



**XII. Executive Session**

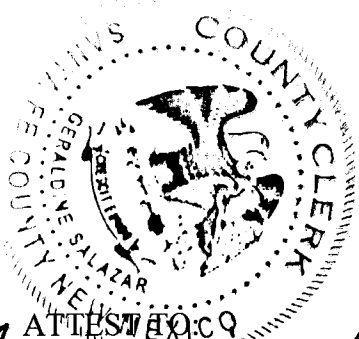
There was no need for executive session.

**XIII. Adjournment**

Having completed the agenda and with no further business to come before the Board, this meeting adjourned at approximately 11:00 a.m.

Approved by:

Daniel W. Mayfield, Chair  
Indigent Hospital & Health Care Board



*Geraldine Salazar*  
GERALDINE SALAZAR  
COUNTY CLERK  
5-27-2014

Respectfully submitted,

Karen Farrell, Wordswork



COUNTY OF SANTA FE )  
STATE OF NEW MEXICO ) ss  
INDIGENT MINUTES  
PAGES: 9  
I Hereby Certify That This Instrument Was Filed for  
Record On The 29TH Day Of May, 2014 at 11:40:14 AM  
And Was Duly Recorded as Instrument # 1737872  
Of The Records Of Santa Fe County

Witness My Hand And Seal Of Office  
Geraldine Salazar  
Deputy County Clerk, Santa Fe, NM  
*Maureen Salazar*