

SANTA FE COUNTY DWI PROGRAM THREE-YEAR STRATEGIC PLAN (2013-2017)

Overarching Goal A: Reduce DWI and drugged driving incidents in Santa Fe County resulting in fewer crashes, injuries and fatalities.

1. Objective: Increase the capacity of law enforcement and prosecuting attorneys in Santa Fe County to prevent, apprehend and prosecute DWI offenses.

- a) Outcome: Over a three-year period, increase the number of DWI arrests by 10% and increase arrests for drugged driving by 5%.
- b) Outcome: Over a three-year period, increase the number of citations for driving while revoked by 7%.
- c) Outcome: Over a three-year period, decrease alcohol involved crashes by 10% and decrease the number of crashes during Cab Ride Home hours of operation by an additional 5%.
- d) Outcome: Over a three-year period, reduce over-serving by increasing the number of law enforcement operations of sales to intoxicated individuals by 30%.
- e) Outcome: Over a three-year period, increase the ratio of arrest to conviction in District Court from 83% to 90% and in Magistrate Court from 73% to 80%.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions
1.1 Support law enforcement agencies by increasing and exceeding checkpoint and saturation patrol commitments in their grant agreements.	FY 14-15 and ongoing	Lead: Peter Olson , County Prevention Specialist, Sheriff's Department, State Police, Tribal Police and Santa Fe Police Department	Number of arrests, vehicles seized, and number of checkpoints and saturation patrols	CDWI Funding provided to various agencies
1.2 Track arrest and convictions rates and assess effectiveness of enforcement measures; provide prior month statistics to Council and key stakeholders monthly (Dashboard	FY 14-15 and ongoing	Lead: Lupe Sanchez DWI Planning Council	Completed monthly dashboard reports Administrative Office of the Courts (AOC) annual reports on	Provide DWI Trends to LE at Monthly Meeting

Report).			arrests	
1.3 Implement Officer, District Attorney and Agency Appreciation Program for officers and attorneys with exemplary performance.	FY 14-15 and ongoing	Lead: Law Enforcement Sub-committee Prevention Specialist	Recognition Letters and Events	
1.4 Conduct monthly meetings with law enforcement to collaborate, share best practices, assess progress on intended outcomes, and coordinate improvements. Maintain an operations calendar of DWI law enforcement activities.	FY 14-15 and ongoing	Lead: Peter Olson Highway Department, Sheriff's Department, State Police and SFPD, BIA Tribal Police, and MVD	Monthly meeting notes and calendars	On-going
1.5 Partner with tribal law enforcement agencies to increase participation in law enforcement meetings and collaboration on saturation patrols, checkpoints and operations.	FY 14-15 and ongoing	Lead: Peter Olson BIA Tribal Police	Increased checkpoints, saturation patrols and operations on tribal lands	Provide CDWI funding to Tribal Agencies
1.6 Partner with State DOT on Super Blitz and summer enforcement activities.	FY 14-15 and ongoing	Lead: Lupe Sanchez State DOT	Number of enforcement operations and arrests	
1.7 Partner with drug enforcement and other enforcement functions to increase drugged driving enforcement.		Lead: Lupe Sanchez and Peter Olson Sheriff's Department, State Police, SFPD, BIA Tribal Police, and MVD	Number of arrests for drugged driving	

1.8 Work with Santa Fe County to increase the effectiveness of forfeiture program.	FY 15	Lead: Lupe Sanchez Sheriff's Department	Number of forfeitures	
1.9 Continually evaluate Cab Ride Home impact on crashes and make improvements.	FY 14-15 and ongoing	Lead: Lupe Sanchez	Number of crashes during time when Cab Ride Home is in operation	
1.10 Support law enforcement efforts to increase over-service enforcement operations to exceed commitments in grant agreements.	FY 14-15 and ongoing	Lead: Lupe Sanchez and Peter Olson SID, SFPD, Sheriff's Office and New Mexico State Police	Number of operations (SFPD & SID)	Provide CDWI funding to SID
1.11 Pilot a "Warning Notice to place of last service at time of DWI offender arrest" project.	FY 14-15 and ongoing	Lead: Lupe Sanchez DWI Planning Council	Letters delivered to establishments to increase awareness around responsibilities related to over-service and drunk driving	Working on
1.12 Coordinate meetings and specialized DWI training for police officers and prosecuting attorneys to increase DWI conviction rates.	FY 14-15 and ongoing	Lead: Lupe Sanchez Law Enforcement Agencies	Number of trainings and number of officers and attorneys participating; conviction rates	
1.13 Pilot a "web-based DWI evidence video transfer system" with State Police and if successful, implement countywide.	FY 15	Lead: Lupe Sanchez District Attorney's Office	Video transfer system implemented	Working on
1.14 Pilot and implement a system for the DA's Office to communicate DWI arrest outcomes to law enforcement.	FY 15	Lead: Lupe Sanchez DA Representative, SFPD	Arrest outcome communications	

2. Objective: Reduce DWI recidivism through evidence-based sanctions and increased offender compliance.

- a) Outcome: Reduce recidivism from 15% to 13% over three years for convicted DWI offenders monitored through the SF County DWI Program (from Magistrate and District Court).
- b) Outcome: Increase percentage of offenders complying with sanctions from 75% to 80% and 75 to 80% will satisfactorily complete probation over three years, as well as a reduction in the number of offenders who abscond by 10%.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions
2.1 Screen individuals convicted of DWI in SF Magistrate and 1 st Judicial District Courts including those who are incarcerated.	FY 14-15 and ongoing	Lead: Santa Fe County Compliance Staff	Percentage of DWI offenders screened	On-going
2.2 Increase DWI offender compliance with court conditions by continuing to improve follow up on cases.	FY 14-15 and ongoing	Lead: Santa Fe County Compliance Staff	Number of DWI offenders who comply with sanctions and complete court ordered treatment	Submitted grant application to TSD for additional compliance officer
2.3 Continue to support and improve operation Descansos.	FY 14-15 and ongoing	Lead: Peter Olson Law Enforcement, and SFPA	Number of DWI offenders apprehended through Descansos Program	
2.4 Increase the number of DWI offenders who report to the SF County Compliance Program upon release from prison by incorporating DWI-mandated conditions in	FY 15	Lead: Renee Sandoval Lupe Sanchez and District Attorney's Office	Percent of District Court DWI Judgment and Sentence mandating offenders report to SFC DWI program; Increased number of DWI offenders reporting to	On going

Judgment and Sentences in all District Court cases.			compliance from prison	
2.5 Evaluate the Screening, Brief Intervention, and Referral to Treatment (SBIRT) impact on DWI recidivism and if effective, make recommendations for full implementation of the SBIRT for appropriate DWI offenders.	FY 15	Lead: Lupe Sanchez Department of Health	Impact of SBIRT on recidivism	In progress, follow-up evaluations taking place
2.6 Pilot an analysis of recidivism rates based on available case data (e.g. court sanctions, treatment providers, law enforcement agency) to determine the most effective practices and lessons learned.	FY 15	Lead: Lupe Sanchez Compliance Staff	Report with analysis of most effective practices	
2.7 Implement and evaluate effectiveness of Minimal Random Urine Analysis Pilot conducted in Magistrate Court cases to better identify and treat individuals with substance abuse problems that contributed to their DWI.	FY 14-15	Lead: Lupe Sanchez	Percentage of offenders failing UAs for drugs; recidivism rate of offenders participating in the UA Pilot	Contract in place to start the program
2.8 Develop and pilot a system to screen for Medicaid eligibility and offer enrollment assistance to increase access to treatment for those who will qualify.	FY 15	Lead: Lupe Sanchez and Renee Sandoval	Percentage of offenders screened for Medicaid eligibility; and number who are eligible who participate in a treatment program	
2.9 Advocate for the development of effective sanctions for individuals who claim they will not drive after a DWI.	FY 16	Lead: Lupe Sanchez District Attorney's Office, District and Magistrate	Number of DWI offenders who sign will not drive-affidavits; and number of drivers cited for driving while revoked	

		Courts		
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3. Objective: Increase perceived risk of arrest for DWI and driving while license revoked for DWI.

- a) Outcome: Increase the perception that impaired driving will result in DWI arrest, conviction and vehicle forfeiture as measured by community survey results.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions
3.1 Implement public awareness campaign to increase media coverage of the consequences of impaired driving; Campaigns will target audiences who lack experience with legal system such as immigrants and young adults (18-24 years).	FY 14-15 and ongoing	Lead: Peter Olson	Number of impressions Increased perceived risk of arrest, conviction and vehicle forfeiture as measured by Community Survey, YRRS and survey of DWI defendants	In progress
3.2 Compile and publicize relevant DWI statistics related to arrests, crashes, injuries, and fatalities along with related consequences such as vehicle seizure and forfeiture.	FY 14-15 and ongoing	Lead: Peter Olson	Number of impressions Increased DWI awareness as measured by Community Survey and survey of DWI defendants	
3.3 Work cooperatively with state, county, city, tribal and local agencies to publicize Super Blitz and other law enforcement	FY 14-15 and ongoing	Lead: Peter Olson Law Enforcement agencies	Increased number of law enforcement campaigns Number of impressions	

campaigns.				
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Overarching Goal B: Impact the generational cycle of alcohol and drug abuse for youth and adults through coordinated efforts and collaboration with community partners.

4. Objective: Use evidence-based strategies to reduce underage drinking and drug use, and early initiation of alcohol and drug use.

- a) Outcome: Reduce rates of underage drinking and drug use for youth grades 4th-12th including abuse of prescription drugs, reduce rates of binge drinking, and decrease age of onset of first alcohol or drug use as measured bi-annually for 7th-12th graders in the YRRS survey.
- b) Outcome: Decrease youth access to drugs and alcohol as reported by youth in the YRRS Survey.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions
4.1 Support Santa Fe Prevention Alliance activities to reduce adult and underage drinking in collaboration with Santa Fe County schools.	FY 14 – 15 and ongoing	Lead: Lupe Sanchez Prevention Staff	Decreased number of youth reporting underage drinking and illicit drug use, and acceptability of alcohol use as measured by YRRS	On-going
4.2 Implement effective, evidence-based prevention programs (DWI and UAD) for Santa Fe County students by continuing to provide funding and support to DWI Program contractors.	FY 14 – 15 and ongoing	Lead: Diolinda Roybal Prevention Staff and SF County DWI Program Contractors	List of evidence-based prevention programs supported by DWI Program Decreased number of youth reporting underage drinking and acceptability of use as measured by YRRS	On-going
4.3 Coordinate with Juvenile Probation and Parole to support the	FY 16	Lead: Lupe Sanchez	Number of youth participating in Restorative Justice Program	

Restorative Justice program for youth.		Juvenile Probation and Parole – Restorative Justice Program Staff	through JPPO	
4.4 Pilot a collaborative project with Juvenile Probation and Parole Juvenile Court and other partners to develop effective family interventions that work to break the generational cycle of abuse.	FY 16	Lead: Lupe Sanchez DWI Planning Council	Number of families participating in program/interventions	
4.5 Work with law enforcement, SFPA and others to reduce access to alcohol and underage drinking through increased enforcement and improved public awareness education.	FY 14-15 and ongoing	Lead: Lupe Sanchez Prevention Staff, SFPD, SID, Sheriff’s Office, and New Mexico State Police	Increased number of law enforcement operations targeting sales to minors; Number of underage DWIs	On-going
4.6 Continue to issue RFPs for effective, evidence-based and promising practices for prevention contracts and evaluate effectiveness of prevention efforts; use effectiveness data to guide decisions around future funding.	FY 17	Lead: Lupe Sanchez	RFPs issued and Prevention contracts awarded by July 30 th of contract year	
4.7 Advocate to align Social Host Ordinance between the City and County.	FY 15	Lead: Lupe Sanchez DWI Planning Council	City and County Social Host Ordinances aligned	
4.8 Support public education efforts on Social Host ordinance to increase adults’ awareness of the consequences of providing alcohol to youth.	FY 16	Lead: Peter Olson	Increased awareness of consequences of providing alcohol to youth	

5. Objective: Collaborate with the Santa Fe County HPPC (Health Policy and Planning Commission) and other community partners to reduce alcohol abuse among adults.

- a) Outcome: Decrease percent of adults engaged in binge drinking during the past 30 days from 16% to 13% in three years as measured by the Santa Fe County Community Survey.
- b) Outcome: Develop a baseline measure and increase the number of DWI offenders in the SF County DWI Program who receive an assessment and treatment.
- c) Outcome: Develop a baseline measure and reduce recidivism for alcohol-related offenses for DWI offenders who complete treatment.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions
5.1 Advocate for regulation of alcohol outlet density in Santa Fe County.	FY 14 – 15 and ongoing	Lead: Lupe Sanchez SFPA and HPPC	Compliance with alcohol outlet density best-practices	
5.2 Collaborate with key stakeholders to develop and increase public awareness through education on the consequences of binge drinking.	FY 15 -16	Lead: Lupe Sanchez HPPC, SFPA, and Traffic Safety Bureau	Increased public awareness of binge drinking as measured by the Santa Fe County Community Survey	
5.3 Work with UNM Institute of Public Health and local community partners to identify evidence-based practices on the prevention of binge drinking in order to develop effective prevention strategies for adult population (e.g. peer counseling programs, prevention strategies targeted to adult	FY 14 – 15 and ongoing	Lead: Lupe Sanchez DWI Planning Council, HPPC, and UNM	Identification of evidence-based practices	

populations, etc.)				
5.4 Collaborate with community partners coordinate a community workshop on binge drinking, alcohol/substance abuse and mental health issues.	FY 14 - 15	Lead: Lupe Sanchez DWI Planning Council, Courts, and Public Defenders Office	Number of participants in the Community Workshop	
5.5 Collaborate with substance abuse treatment providers to identify strategies for treating individuals who are alcohol or drug dependent where there are currently gaps in service (e.g. detox and inpatient services).	FY 14-15 and ongoing	Lead: Lupe Sanchez Village Project Partners and Treatment Community	Identification of detox and inpatient services; increased and timely access to treatment	Participating in Community projects
5.6 Identify community support to address the critical issue of crisis assessment and stabilization for individuals who are intoxicated who need crisis care rather than jail or emergency room treatment.	FY 15	Lead: Lupe Sanchez Courts, Law Enforcement Agencies, and Treatment Community	Community convened and crisis plan developed and implemented	Participating in discussion of developing a Crisis Intervention team
5.7 Partner with substance abuse treatment providers to improve DWI assessment to include identification of drug and mental health issues.	FY 15	Lead: Lupe Sanchez Treatment Community	Improved assessment tool	On- going
5.8 Develop methods to research and analyze data among DWI population to identify sanctions and treatment that had a positive impact on recidivism and reduced alcohol	FY 15	Lead: Lupe Sanchez	Report outlining identification of most effective practices	

use.				
5.9 Collaborate with community partners to pilot a medical provider screening process for the identification of alcohol abuse in primary care settings.	FY 16	Lead: Lupe Sanchez HPPC and Medical Provider community	Number of people referred for treatment by primary care providers	
5.10 Collaborate with community partners to better understand local needs and identify community resources to address local needs by participating in community forums or other avenues for community outreach.	FY 15	Lead: Lupe Sanchez DWI Planning Council	Number of outreach sessions Directory of Community Providers	Participating in Community meetings

6. Objective: Collaborate with the Santa Fe County HPPC (Health Policy and Planning Commission), Santa Fe Opiate Safe Group and other community partners to reduce drug abuse among adults.

- a) Outcome: Decrease percent of adults engaged in drug use with a decrease in death rate due to drug overdose, as well as decreasing the percent of youth using illicit drugs.

Strategic Priorities	Timeframe	Responsibility	Milestone (Measure of Progress)	In Progress or Completed Actions

6.1 Support the Santa Fe Opiate Safe Group and community wide efforts to develop effective strategies to decrease substance abuse in adult and youth populations in Santa Fe County.	FY 15 and ongoing	Lead: Santa Fe Opiate Safe Group HPPC, DWI Planning Council and Lupe Sanchez	Per the HPPC Plan	
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