



REGIONAL COALITION OF LANL COMMUNITIES

City of Española – Los Alamos County – Rio Arriba County – Santa Fe County
City of Santa Fe – Taos County – Town of Taos – Pueblo of Ohkay Owingeh

REGIONAL COALITION MEETING PACKET

Española City Council Chambers

405 N Paseo De Oate, Española

JULY 24, 2014

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City of Española – Los Alamos County – Rio Arriba County – Santa Fe County
City of Santa Fe – Taos County – Town of Taos – Pueblo of Ohkay Owingeh

REGIONAL COALITION MEETING AGENDA

City of Española Council Chambers

405 N Paseo De Oate, Española

JULY 24, 2014 (Thursday)

9:00	Info: Welcome & Introductions	Mayor Lucero
	Action: Confirmation of Quorum	Mayor Lucero
	Action: Approval of Minutes: June 20, 2014	Mayor Lucero
	Info: Financial Information	Brian Bosshardt
9:10	Info: Reports from Congressional Delegations/ State	
9:20	Info: Executive Director Report	
	Press Releases	JLH Team
	Website/ Communication Plan	JLH Team
	Environmental Update	Darien Cabral
	Economic Development/ Workforce Update	Darien Cabral
9:30	Action: Election of Officers	Mayor Lucero
	Coalition Business	
9:40	Action: Review/ Approval of Coalition Work-plan	Mayor Lucero
9:55	Action: Discussion/ Approval Budget	Mayor Lucero
10:10	Info: Redi-Plan Event	Kathy Keith
10:20	Info: ECA meeting	Darien Cabral
10:25	Info: Subcontractor Issue - Strategy Update	Councilor Girrens
10:45	Info: Meeting at a Glance	Darien Cabral
10:50	Action: Public Comment	Mayor Lucero
11:00	Action: Adjourn	Mayor Lucero

Presenters:

Kathy Keith – is Executive Director of the Regional Development Corporation (RDC). The RDC is in part sponsored by LANL. The RDC is a regional economic development organization for Northern New Mexico working collaboratively to create new jobs in the region by strengthening services to businesses and developing the infrastructure, public policy and workforce to support job growth. Ms. Keith served as Director of Public works, LLC and served as Director of Economic Development for the State of New Mexico. She is from Tucumcari.

About the Regional Coalition of LANL Communities:

The Regional Coalition is comprised of eight cities and counties surrounding the Department of Energy's Los Alamos National Laboratory (LANL). Founded in 2011, the Regional Coalition works in partnership to ensure national decisions incorporate local needs and concerns. The organization's focus is environmental remediation, regional economic development and site employment, and adequate funding for LANL. The Board of Directors includes Chair, Mayor Alice Lucero, City of Española; Vice-Chair, Commissioner Danny Mayfield, Santa Fe County; Sect./Treas. Councilor Andrew Gonzales, Town of Taos; County Councilor Fran Berting, Los Alamos County Council; Commissioner Alfredo Montoya, Rio Arriba County; Commissioner Tom Blankenhorn, Taos County; and Ron Lovato, Director of Tsay Corporation, Pueblo of Ohkay Owingeh.



Regional Coalition of LANL Communities

Meeting at a Glance – June, July, August

MEETING DATE	POTENTIAL BUSINESS ITEMS	POTENTIAL BRIEFING ITEMS
August 15 Santa Fe County	<ul style="list-style-type: none"> • Approval letter to DOE (re Subcontractors) • Review of REDI-Plan Event • LANS Contract – Community Commitment Plan • New Members • Report – ECA meeting 	WIPP Briefing/ Update <ul style="list-style-type: none"> • Terry Wallace • Pete Maggiore • Jeff Mousseau • Secretary Flynn
Sep 19 Los Alamos	<ul style="list-style-type: none"> • Environmental Campaign Prioritization Membership • Statement on Environment • Report - REDI Plan • Report – REDI-Net 	<u>Environmental Campaign</u> <ul style="list-style-type: none"> • Environmental Campaign Presentation
October 17 City of Santa Fe	<ul style="list-style-type: none"> • Update Economic Development Priorities 	<u>Economic Development</u> <ul style="list-style-type: none"> • REDI Net • SCMC Issue update • REDI Plan • Workforce Projects

Issues to watch:

- WIPP
- Jobs at LANL
- TRU Waste 3706 Campaign
- Environmental Campaign Priorities
- Consent Order
- Subcontractor Issue
- Economic Development Priorities
- Manhattan Project Park
- DOE funding



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11 **REGIONAL COALITION OF LANL COMMUNITIES**
12 **City of Espanola – Los Alamos County – Rio Arriba County – Santa Fe County –**
13 **City of Santa Fe – Taos County – Town of Taos – Pueblo of Ohkay**

14
15 **Santa Fe County Chambers**
16 **Friday, June 20, 2014**
17

18 **Attendance**

19 Espanola Mayor Alice Lucero (Chair RCLC); Steve Girrens, Alternate for Councilor Fran Berting;
20 County Commissioner Tom Blankenhorn; Taos Councilor Andrew Gonzales; Andrew Medina,
21 Alternate for Ron Lovato, Ohkay Owinge

22
23 JLH Media team members Darien Cabral, Jennifer Padilla, and Lisa Neal.
24

25 **Welcome and Introductions**

26 Mayor Lucero called the meeting to order at 9:11am. The public in attendance introduced
27 themselves. All the attending coalition members introduced themselves along with JLH Staff.
28

29 **Confirmation of Quorum**

30 Mayor Lucero confirmed a quorum.
31

32 **Approval of Minutes: April 25, 2014**

33 There was no discussion
34

35 **Motion:** To approve the minutes from April 25, 2014 **Moved by** Blankenhorn **Seconded by**
36 Gonzales.
37

38 **Vote:** Motion passed (**summary:** Yes = unanimous).
39

40 **Brian Bosshardt: Financial Information**

41 Brian Bosshardt noted to 2 changes this month—the payment from Ohkay Owinge and the
42 Coalition’s payment to JLH Media.
43

44 **Reports from Congressional Delegations**

45 Senator Udall’s office discussed funding for WIPP and restarting the 3706 campaign. Stated that
46 the work is slow; they are saddened by the layoffs from Energy Solutions. Michelle Jaquez-Ortiz
47 from Senator Udall’s stated that there was a busy week in the Senate. Lots of appropriations
48 bills were up, she referenced the ‘mini bus’. Udall sits on the subcommittee for energy and

1 water and made an effort to include provisions for NM and Los Alamos (Passed out 2 documents
2 to Darien and the coalition, including a press release from the 17th and yesterday). Provisions
3 affect LANL and breakdown items concerning WIPP, tech transfer, extension programs, stockpile
4 stewardship, etc. Udall introduced a tech transfer bill earlier this year and he was able to attach
5 an amendment to this bill.

6
7 A bill also included language from the April 2 letter from the congressional delegation and
8 received the same answers from the NNSA. Felt responses were less than useful for the serious
9 questions; they are planning to ask NNSA to clarify. Michelle read language from the
10 amendment. No questions from the board.

11
12 Mayor Lucero asked Udall's representatives to convey the Board's appreciation to the Senator
13 for his work on these issues. The Mayor agreed that we need better answers from the NNSA.

14
15 **Darien Cabral: Executive Director Report, JLH Team**

16 Thanked everyone for attending. The Coalition is at the half-year mark. We are an inter-
17 governmental organization and we are making progress in defining that. Cabral reiterated the
18 goals of the Coalition and the way we are connected to LANL. Setback on WIPP, look forward to
19 the winding down of the investigation and to getting back on the environmental strategy.
20 Referenced current bills in the House and Senate related to environmental cleanup and \$323
21 million bill, which includes \$120M for WIPP. We need to work towards getting those monies.

22
23 We are not an Economic development organization; there are plenty of economic development
24 organizations in the area. RCLC is playing a role in helping people meet and communicate. The
25 Coalition now has a mechanism to vet projects to see if the RCLC will support them. There is a
26 role that the Coalition can play in promoting last-mile high speed internet build-out in Northern
27 NM. There are already providers of internet for homes and business, the redi-net program refers
28 to facilitating cutting-edge infrastructure for many different industries.

29
30 Cabral noted the strategy for supply-chain and LANL contractors to support the contractor base
31 and the contractor infrastructure. They want to focus on the strategy to deal with this. They are
32 looking at the policy that is in place and the potential for the loss of jobs and hundreds of
33 millions of dollars in Northern NM.

34
35 Cabral noted Mr. Medina's presence at the meeting as alternate for Okay Owinge.

36
37 Today's meeting will address jobs and workforce education and training and the ways LANL is
38 impacting that. Workforce training is more important than ever. Thanked everyone for coming.

39
40 **Action Item:** Will postpone approval of the letter to the NNSA.

41
42 Brian Bosshardt: nothing in contract about reimbursing for food and specifically the cost of the
43 strategic planning session in May. Darien said the catered lunch was \$445.

44
45 **Motion:** To approve the food expenses from strategic planning expenses. **Moved by**
46 **Blankenhorn Seconded by** Girrens.

47
48 **Vote:** Motion passed (**summary:** Yes = unanimous).

1 Lucero wants an amendment to the policies at the next meeting. Lucero noted the upcoming
2 ECA meeting on July 30th. Lucero is looking at a mechanism for board members to attend and
3 provide for their expenses.

4
5 Brian Bosshardt noted that ECA will fund one member's attendance at the meeting. Mayor
6 Lucero stated that Los Alamos County is a member of the ECA so two members can attend.

7
8 Cabral stated that the focus of the ECA meeting is nuclear energy, including small modular
9 reactors to help make nuclear energy safer. Lucero noted a tour of the nuclear site in Las Vegas.

10
11 Cabral asked to postpone the approval of the Jemez Pueblo membership. They will have the
12 joint powers documents ready for July.

13
14 **Report from LANL:**

15 Kurt Steinhaus thanked the coalition for inviting him to be at the meeting. Due to limited time,
16 they have a tight presentation. Began with a story focusing on the workforce of Northern NM;
17 fun numbers; review programs they have and the work they're doing, nationally, regionally,
18 statewide, and at the laboratory. He introduced co-presenter Carol Rutten.

19
20 Steinhaus referenced a 5th grader at Velarde Elementary—Malachi—whose mom is in the
21 audience, and what the Lab is doing for these Northern NM kids. Stated that we can all work
22 together to meet the challenge. He wrote 41% on a pad, this means 41% of Lab employees are
23 native New Mexicans. Second number is 1,350 and 12%, 1,350 is the number of students at the
24 Lab, all of whom have 2 mentors—a technical mentor and a student liaison/coordinator to
25 create a positive summer work experience at the Lab.

26
27 Charlie McMillan talked to this group of students, comprising 12% of the total workforce at the
28 Lab. Carol stated that \$80M is the amount of money LANL and their partners invested in STEM
29 education in 2013. Funding is about the same for 2014. There are 60 programs that they partner
30 in support of, sponsor, or coordinate for those 1,350 students. LANL has 9,779 employees;
31 average age is 46—workforce is getting older—52% of workforce came through one of LANL's
32 student programs including mentorships, academies, etc. Over 5,000 of LANL's workforce
33 participated in a LANL program as a student. These students are now employed at LANL and all
34 over Northern NM at other businesses.

35
36 Mayor Lucero invited everyone to visit the Blue Heron, in Espanola.

37
38 Grant writing assistance program supports different initiatives in education and has helped get
39 over \$1.3M in grants for Northern NM. In 2006, the government bid out management of LANL,
40 the company decided to spend \$1M of their fee per year on economic dev and \$1M a year
41 working with non-profits. LANS has invested \$6.2 Million in workforce development programs
42 since 2006.

43
44 Packets were passed out and contents discussed, including local area fact sheets for each
45 county. Problem of workforce development is so big, cannot do it alone. Has built a coalition
46 with major employers of science and tech in NM to address the problem and work together on
47 the workforce pipeline. There will be a press conference in November to summarize the

1 accomplishments since the formation of the coalition. Carol Rutten has written a letter to school
2 superintendants to illustrate what has been done for each district. Carol noted a document
3 listing all 60 of the programs for education to build capacity and capability throughout the
4 region. They are building the region and not just the lab with a strategic approach. They are
5 seeing a return on their investment. Math and science academy has been in operation for 15
6 years; 70 teachers and 5 lab employees work on science and math skills as well as teaching skills
7 and pedagogy. Zia, San Felipe, Jemez, Taos, Santa Clara, and Ohkay Owinge are all involved with
8 the academy. Teaching teachers how to be better helps every student they reach. The number
9 of students a teacher can reach is estimated at 1,000 students per teacher throughout the
10 teacher's career.

11
12 Darien stated that he is impressed with what the lab is doing and was blown away by these Lab
13 programs and why people don't know about what is happening. He said this must be the best
14 kept secret in the state. Kurt stated that they are trying to get the word out. Lucero thanked
15 them for the presentation and all the work that they do.

16
17 **Report from RDC: Kathy Keith**

18 RDC is an economic development organization that serves Northern NM. Workforce
19 development is necessary for economic development. They developed the Redi plan—a
20 strategic plan for the next 25 years. Workforce is a priority for that plan. There are very high
21 unemployment rates in our communities and it is frustrating when businesses hire people from
22 out of state to fill open positions in NM. They have begun to quantify skills for those who do not
23 have 4-year degrees. Want to bridge the gap between available jobs and the workers in this
24 area.

25
26 Barrier is graduation—only 11% of their students go on to graduate from college. Colleges noted
27 that the math hump—students who weren't ready for college-level math and were taking
28 remedial classes instead and having to use financial aid dollars for these classes. Northern NM
29 college students have an average age of 31 and are non-traditional students. Many are the first
30 from their families to go to college and have life challenges like children, transportation, ailing
31 parents, etc.

32
33 Created the Accelerate program to address the full spectrum of issues and focusing on 2-year
34 technical programs and non-traditional students. The program accepts 20 students from each of
35 the 6 programs each year. They identify non-traditional students in technical fields with jobs
36 waiting for them after graduation. Get them ready with math programs so they are ready for
37 college-level math. Each student is assigned a coach on day one to help with college and life
38 issues. Twice a year professional development matches students with employers to learn what
39 they are looking for and what is expected at the work place. Offers 100-hour paid internships
40 with a mentoring employer in that student's field. 44% of students in internships have been
41 offered a position with the company they interned with—a great partnership for getting
42 students employed.

43
44 Introduced Adelina Martinez, a career coach at UNM-Taos, to talk about internships her
45 students have participated in in the city of Taos. They have experienced a great retention rate
46 for the 20 students in Taos.

47
48 Found that students take longer to graduate than most programs. Average age is 33, served 65

1 students over last 3 years. 25% have graduated. Internships are found through networking and
2 placements with businesses in the community. It was noted that one of the program's students
3 had had an internship at the Taos Pueblo Environmental Office. This student, Luis, has
4 networked within the Pueblo and the Northern Pueblo Council. Luis created a business plan and
5 worked to get it approved as part of a service project requirement. Discussed how the program
6 has given Luis experience, professional contacts, and project management skills. Read a quote
7 from Luis in regards to his internship experience. Benefits the whole community to mentor
8 someone to enter the workforce prepared. Taught him how to get and keep job.

9
10 Kathy noted that Adelina and the other career mentors are the reason the program has
11 achieved the successes it has. Thanked Carol Rutten for her involvement and that of the Lab.
12 What the Coalition can do to help: environmental management programs dept committed to 5
13 years and they are on the last year of that commitment. The question is how to continue
14 programs? Asked the coalition to convey their support of Accelerate to the DOE so that they will
15 continue to support the program. Asked what their individual communities are doing and how
16 they can help connect their students to the workforce. Thanked the coalition for their time and
17 left a handout with statistics.

18
19 Mayor Lucero wants the Coalition to follow up with a letter of support to the DOE. Girrens asked
20 about Associates degrees—does each school have one technical program for students? RDC
21 website found high demand jobs and which schools offer the requisite degrees to determine
22 which programs to support. There are several programs per school. Every year 20 new students
23 are brought in. Adelina said each school has a cohort of 20 students, each with a variety of
24 degrees. At UNM-Taos there are a total of 9 different associates degrees students can get.

25
26 **Update on Northern Workforce Board: Adrian Ortiz**

27 Mayor Lucero introduced Adrian Ortiz, Executive Director. Ortiz thanked the coalition for
28 allowing him to present. Referenced Kurt Steinhouse/LANL chart and stated it needs an extra
29 column. Talked about the 6.8% unemployment rate in NM as of the end of April. Santa Fe is
30 6.8%; Taos is at 8% and Rio Arriba county 6.8%. These numbers represent the number of
31 individuals that were working, and have skills, but their job has disappeared. He emphasized
32 that they have skills. Actual unemployment rate is much higher. There are a large percentage of
33 adults who have worked and have marketable skills but may not be those skills needed by the
34 LANL community.

35
36 Workforce Connection takes laid-off individuals, such as those from the Chevron Mine. 300
37 employees will be laid-off soon from this mine despite their specialized skills. These are reliable
38 candidates with skills they can transfer easily. The Northern Workforce Board does specialized
39 training for non-students, but are still needing skills training. Workforce Connection provides
40 free testing and job training skills. They also offer remedial skills for those who have been out of
41 school for long periods and put them on a path to upgrade their skills to make these individuals
42 more competitive outside of traditional forms of education.

43
44 Mr. Archuleta, the site-manager for the Taos workforce connection, was introduced. He stated
45 they work with employers to find employees and job seekers to find employment. Provide
46 everything people need for job search for free, including veterans services. Veterans are given
47 the first opportunity to apply when a job comes up. They also provide federal bond services up
48 to \$5,000 to protect the employer if an employee should steal from the employer. Laid off

1 miners from the Chevron mine have applied for federal assistance. The last time miners were
2 laid off, assistance was not approved. They are hopeful they will receive assistance as the mine
3 has been closed. The office also provides employment stats and can help people apply for
4 employment insurance. The focus is on getting people employed.

5
6 The Workforce Connection gives computer classes and sends individuals to UNM for a Saturday
7 computer class so they can put that credential on their resume. Also, they hold an annual job
8 fair at the Sage Brush Inn. Taos is one of the few counties that can hold a job fair with no booth
9 fee; local employers support the endeavor with free food, supplies, and marketing. Typically
10 have 50 employers at the Fair. Hold regular job-fair recruiting events.

11
12 Ortiz works with all of the schools that partner with RDC to deliver training specific to jobs
13 available. They want to serve the worker to make them available as quick as possible to meet
14 employer needs as soon as possible. Works to keep businesses in town by supplying them with
15 the employees they need.

16
17 Tom Blankenhorn asked Mr. Archuleta about funding from Chevron to help laid-off workers.
18 Archuleta stated that Chevron is providing resume and job-search classes as well as sponsoring a
19 job-fair with out of state employers for employees who can relocate. Blankenhorn asked how
20 federal monies would be spent. Archuleta stated that it would be spent for job training in the
21 fields with in-demand occupations.

22 23 **Workforce Briefing TAACCCT Grant: Jim Sanborn**

24 Mayor Lucero introduced Jim Sanborn noting his expertise in information technology. He has
25 been working with the TAACCCT grant with area colleges. The Department of Labor TAACCCT
26 grant focused on workforce development training to provide adult education, certificates and
27 on-line learning. They are applying for the 4th round of the grant to focus on health careers. The
28 original funding was received from the stimulus package. A letter of support from the coalition is
29 needed to improve chances of receiving funding. Many health IT and health career pathways
30 across the state that would benefit from this grant.

31
32 Example: gave a basic IT support technician a pathway with specialized trainings. That program
33 is now the model for the CNM program in Albuquerque. This program was initiated in Taos.

34
35 Sandborn reviewed programs that have been funded by the grant in the past, which were
36 hosted at SFCC with a lot of participation in other schools. The application goes in early next
37 month, seeking letters of support from entities. Blankenhorn suggested Sanborn present at the
38 meeting.

39
40 Mayor Lucero asked Sanborn to give information to the staff noting that the colleges
41 represented are from each of the communities so they would provide a letter.

42
43 Introduced James Ross from the State who was overlooked earlier in the meeting, he is a
44 Cabinet director in Gov. Martinez's administration. He works with Sec. Flynn on a daily basis.
45 The governor's dept is closely involved with the goings-on at WIPP. Ross is a resource for the
46 governor's office.

47
48 Cabral Introduced Manisse Santistevan of the Northern NM citizen's advisory board. Santistevan

1 noted the role of the board. She referenced the major DOE site at Rocky flats and the planned
2 tour on August 19-21. Mayor Lucero will attend and the invitation is extended to the Coalition's
3 board members and their staff members. Public tours are not generally given. A chartered bus
4 will go up to Denver, please RSVP. Referenced the spring newsletter and a meeting coming up
5 on June 30th at La Fonda at which the Department Secretary of NMED will update on the WIPP
6 site; Governor from San Idelfonso will present. The pueblo shares a border with LANL. The
7 meeting will also have an update on Technical Area 21. High school students are invited to serve
8 on the Board.

9
10 **Meetings at a Glance Update: Darien Cabral**

11 There is now an opportunity for board members to comment on upcoming Coalition meeting
12 agendas. Cabral will be meeting more with board members individually. He noted next month's
13 meeting in Espanola and an upcoming report on WIPP, as well as the upcoming elections. He
14 hopes that Pojoaque Pueblo will join the coalition. Cabral will be in Santa Fe on August 15,
15 hoping to discuss risk assessment at the Lab. There is also a September meeting in LA County to
16 focus on economic development.

17
18 **Public Comment**

19 Don Ami from LANL: Offered a field office perspective and expressed the regrets of his boss for
20 not attending the meeting. He noted meaningful presentations at today's meeting in recognizing
21 the work being done in the community. Community Programs office has been very proactive in
22 the work they do for STEM education. There are 1,000 enthusiastic interns at LANL right now.
23 He noted the minorities in energy initiative to attract more minorities to energy sector jobs.
24 There was a recent presentation in Las Cruces, which emphasized rate of success in terms of the
25 return on investment from educational programs. He noted that the office contributes to both
26 the local and national workforce. Stated that the meetings at a glance sheet is a great
27 component of long-term planning and offered to provide briefings from LANL at future
28 meetings.

29
30 NO other public comments.

31
32 Andrew Gonzales wants Darien Cabral to start a white-paper initiative on RediNet. Noted
33 miscommunications on what RediNet really is and what it means for our community. He wants
34 equipment standardization infrastructure to help last mile providers become more effective. No
35 board members objected to this directive. Mayor Lucero stated that more work is needed and
36 more clarification on what RediNet is. She directed Darien Cabral to prepare a white paper.

37
38
39 **MEETING ADJOURNED AT 11:12 A.M**

40
41
42 _____
43 Darien Cabral, Director

44 **ATTEST:**

45
46
47 _____
48 Mayor Alice Lucero, Chair



Summary of Receipts and Disbursements
Inception to date, as of 7/18/14

Beginning Cash Balance	\$ -
Receipts	
Member Contributions	\$ 520,375.00
DOE Grant Reimbursables	\$ 72,224.95
Disbursements	
Executive Director Services	\$ (276,182.70)
Legal Services	\$ (324.56)
Membership & Subscriptions	\$ (950.00)
Travel	\$ (15,042.50)
Disbursements	\$ (292,499.76)
Ending Cash Balance	\$ 300,100.19

Member Contributions to Date

City of Española	\$	12,500.00
Los Alamos County	\$	450,000.00
Pubeblo of Ohkay Owingeh	\$	10,000.00
Rio Arriba County	\$	12,500.00
City of Santa Fe	\$	12,500.00
Santa Fe County	\$	15,000.00
Taos County	\$	4,375.00
Town of Taos	\$	3,500.00
	\$	<hr/> 520,375.00

INTERNAL PLANS



Regional Coalition of LANL Communities

Work and Communication Plan

This is a Work Plan Outline per our Strategic Planning session. The WP is divided into Short-term and long-term goals and objectives. At the end of this document there is a GANTT chart with a tentative timeline for both short and long term objectives and goals. This is a draft WP subject to Board review and approval.

Note: Numbering corresponds to GANNT Chart

Short-Term Goals

1. Organizational Management

1.1 Development

1.1.1 Increase relationships with agencies

This is an on-going task that will help solidify relationships with LANL, DOE, federal agencies, Congressional Delegations and the State. We now have commitments from the New Mexico Office of the Governor and the State Environmental Department to send representatives to our Board meetings. We are holding regular briefing sessions with these offices as well. Senators Udall and Heinrich regularly send reps to our meetings. We will increasingly reach out to Representative Lujan's office. We have established good relationships with LANL EM and Community Relation staff. We will increase face-to-face time and coordination and attempt to work closely with the local NNSA rep.

1.1.2 Strengthen relationship with Board

Rather than establish committees, we will increase face-to-face time with individual Board members to discuss priorities and projects. This has already started and allows Board members to provide on-going input into Coalition priorities and take on a larger role in specific activities. We are also actively recruiting new membership, including Jemez Pueblo and Pojoaque Pueblo.

1.2 Work Plan

This work plan draft is a work in progress. We will re-visit and update the Plan periodically as well as obtain Board approval. The Work Plan will give the Executive Team clear direction from the Board as well as establish benchmarks to measure progress. The initial WP is scheduled for approval at the 7/18 board meeting.

1.2.1 Develop

1.2.2 Incorporate priorities

1.2.3 Review

1.2.4 Finalize/ periodic updates

1.3 Projects Listing / Budget

As part of the WP we have made a listing of projects according to criteria developed within the Strategic Plan. The Packet includes project summaries and background information. Economic development work is on-going regarding the Subcontractor issue and REDI Net. Details are provided. These projects should be reviewed and approved by the Board. Additional work is continuing in the areas of environmental remediation. At this time, there are no specific projects being pursued regarding Workforce Development. We are hoping that the current Board meeting (June 20) will lay groundwork for the Coalition to play a role in that area. The full WP is scheduled for approval at the July 18 meeting. We will present a budget for adoption by the July 18 board meeting.

- 1.3.1 *Summarize projects*
- 1.3.2 *Follow screening process*
- 1.3.3 *Board approval*
- 1.3.4 *Update – projects/ standing items*

1.4 Meeting prep

In preparation for this current meeting, we have prepared a Meetings at a Glance page which will be updated and reviewed at the end of each board meeting. We have developed a workforce presentation agenda to help guide us in that field, and we have developed a draft Work Plan.

- 1.4.1 *Complete Meetings at a Glance*
- 1.4.2 *Arrange workforce agenda*
- 1.4.3 *Complete Board packet*
- 1.4.4 *Develop / post calendar*

Longer-Term Goals/ Projects

2. Environmental Remediation

2.1 WIPP

- 2.1.1 *Consider support letter(s) for additional funding to expedite re-opening of WIPP*
- 2.1.2 *Consider incorporation funding of WIPP re-opening in lobbying effort*
- 2.1.3 *Monitor / publicize impact of WIPP situation on regional jobs*
- 2.1.4 *Advocate through PR and other means for expedited re-opening of WIPP*

2.2 3706 Campaign

- 2.2.1 *Support completion of 3706 Campaign*
- 2.2.2 *Publicize success of 3706 Campaign prior to WIPP incident as appropriate*

2.3 Post 3706

- 2.3.1 *Review LANL/DOE risk assessments*
- 2.3.2 *Coordinate evaluation of risk with CAB and State*
- 2.3.3 *Issue statement / adopt discrete environmental campaign priorities*
- 2.3.4 *Incorporate campaign priorities into solicitations for increased environmental funding*

3. Economic Development

3.1 REDI

3.1.1 *Take on tasks for REDI Plan committee in conjunction with RDC*

3.2 Projects

3.2.1 *Develop Project Matrix/ briefing as per planning criteria and review process*

3.2.2 *Present / adopt Work Plan in phases*

3.2.3 *Re-visit Work Plan – monitor project progress periodically for Board review*

3.3 Vision

3.3.1 *Work with Feynman Center – adopt / support ED vision*

4. Workforce

4.1 Organization

4.1.1 *Hold Workforce Board Meeting*

4.1.2 *Follow-up with resource partners to ascertain appropriate coalition role*

5. Communication

5.1 Communication Strategy

The communication strategy of the Regional Coalition of LANL Communities will focus on dissemination of information pertaining to the key strategic goals of the coalition: environmental remediation, economic development, education and workforce. The communications strategy will be implemented in order to meet the following goals:

5.2 Communications Goals

5.2.1 *To identify target audiences and stakeholders its priority issues and projects of the board, build relationships with key organizations in the LANL communities, build relationships with key stakeholders, provide education and information to the communities through a broad range of communications tactics, harness the power of the media to disseminate information.*

5.2.2 *To identify key messages in order that specific, qualified information reaches target audiences and stakeholders.*

5.3 Communications Tactics

The following tactics will be harnessed to meet the communications goals:

5.3.1 *Project/Issue Briefing Sheets: Outline the proposed or updated coalition project in a distilled format, discuss what type of project it is, other organizations who would be involved in the work, define the actual type of work the coalition board or the executive director would need to do to move the project forward, and include a projected timeline of the project or issue.*

5.3.2 *Presentations: Meeting presentations can be used to help coalition board members, coalition executive director team members, and key stakeholders understand issues critical to the communities and the coalition.*

- 5.3.3 *Press Releases: Press Releases will be used when coalition projects and/or business is deemed newsworthy and timely. Press releases are used to communicate with key media and key media outlets in the communities, the region and nationally, when relevant. Our public relation methods include the use of the robust Vocus media database to reach national publications, large circulation daily newspapers, blogs, websites, television and radio.*
- 5.3.4 *PR Web: The use of PRWeb can be harnessed to send news to search engines like Google, Yahoo! News and Bing. The executive direct team via JLH Media uses PRWeb to deliver your news to 30,000+ journalists and bloggers, 250,000+ PRWeb opt-in news subscribers and the PRWeb release is hosted on PRWeb.com, which received 1.5 million visitors each month.*
- 5.3.5 *Coalition Web Site Updates: The Website will be used as a central repository of information for the coalition and the LANL Communities. It will include the following information:*
- *Meeting Schedules*
 - *Executive Committee Schedules*
 - *Meeting agendas and packets*
 - *Meeting Presentations*
 - *Press Releases*
 - *News Coverage*
 - *Coalition Resolutions and Statements*
 - *Board Members*
- 5.3.6 *Email Blasts and Email Newsletters: Email blasts and email newsletters will be used to reach the current audience of the coalition for regular meeting and presentation updates, to review ongoing coalition projects, to educate coalition stakeholders on other issues and news related to the coalition's work in the community.*

PRESS RELEASE



Regional Coalition of LANL Communities Receives Information Regarding Job Layoffs Due to WIPP Radiological Incident

Coalition Has Recently Supported Efforts to Protect Jobs

FOR IMMEDIATE RELEASE—June 23, 2014 (Santa Fe, NM): EnergySolutions, the contractor managing numerous TRU Waste Projects at Los Alamos National Laboratories, recently send a WARN (Worker Adjustment and Retraining Notification Act) letter to Northern New Mexico community leaders, including Mayor Alice Lucero, chairman of the board of the Regional Coalition of LANL Communities, stating that the re-appropriation of funding of approximately \$20M from LANL for the remainder of the Federal fiscal year will result in further reduced scope of work with TRU Projects, and will result in the permanent elimination of 58 jobs within the Energy Solutions company.

A message from Energy Solutions Vice President Miles Smith stated the following: "Previously, as part of the completion of waste processing for the 3706 Campaign, on March 30, 2014, Energy Solutions reduced staffing by 34 people. This was done to meet LANL requirements and to right size for the new follow-on tasks. Subsequently, because of the requirement for LANL to fund storage at Waste Control Specialists (WCS) in Andrews, TX, we were required to reduce personnel by another 23 people on June 2, 2014. We anticipate having to release an additional 58 personnel by June 30, 2014. This is being driven by the fact that \$20M of LANL's 2014 Environmental Management funding has been reallocated to pay for the WIPP incident Technical Assistance Team made up of national laboratory personnel from across DOE and for continued storage of 113 containers of waste at WCS.

"One of the major objectives of the Coalition is to stay completed abreast of significant economic development issues here in our region," said Coalition Chairman Mayor Alice Lucero. She added, "There is no question that the health and safety of the workers at WIPP and everyone in the surrounding communities is the number one priority regarding the Radiological incident at WIPP. However, many of us are also deeply concerned about the lasting impact these job losses will have."

Quote from Andrew Gonzales here or Danny Mayfield or Mayor Javier Gonzales? Ideas?

In January of 2014, the coalition passed a resolution supporting the Major Subcontractors' Consortium's efforts to study the possible impact and mitigate the effects of the National Nuclear Security Administration's efforts to utilize the Supply Chain Management Center under current rules and regulations. The resolution also included the following statements:

WHEREAS, the National Nuclear Security Administration (NNSA) which oversees LANL and other National Laboratories has implemented a policy directing LANL and other NNSA facilities to utilize the out-of-state Supply Chain Management Center (SCMC) for commodity purchases under unequal and non-competitive terms, thereby bypassing a normal competitive RFP process and driving LANL purchases away from regional contractors towards out-of-state firms; and

WHEREAS, the National Nuclear Security Administration has established specific performance targets for commodities purchases through the SCMC system for LANL and each other NNSA sites; and

WHEREAS, the National Nuclear Security Administration has publicly confirmed that the utilization of the SCMC is scheduled to expand, thereby directing even more funds away from the northern New Mexico subcontractors.

The entire resolution can be found at <http://regionalcoalition.org/statements-and-resolutions/>

The next meeting of the Regional Coalition of LANL Communities will be held on Friday, July 19, 2013 from 9:00—11:00am in the Espanola City Council Chambers.

The Coalition typically meets the third Friday of every other month at 9:00am. Meeting locations vary from month to month as each member of the Coalition takes turns hosting. For more information about the Regional Coalition of LANL Communities, see the website: <http://regionalcoalition.org/>.

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The Regional Coalition is comprised of eight cities, counties and pueblos surrounding the Department of Energy's Los Alamos National Laboratory (LANL). Founded in 2011, the Regional Coalition works in partnership to ensure national decisions incorporate local needs and concerns. The organization's focus is environmental remediation, regional economic development and site employment, and adequate funding for LANL. The Board of Directors includes Chair, Mayor David Coss, City of Santa Fe; Vice---Chair, Mayor Alice Lucero, City of Española; Sect./Treas. Commissioner Danny Mayfield, Santa Fe County; County Councilor Fran Berting, Los Alamos County Council; Commissioner Alfredo Montoya, Rio Arriba County; Councilor Andrew Gonzales, Town of Taos; Commissioner Tom Blankenhorn, Taos County; and Ron Lovato, Pueblo of Ohkay Owingeh.

For more information, contact:

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WIPP radiation leak leads to layoffs at LANL

By Staci Matlock

The New Mexican | Posted: Wednesday, July 2, 2014 8:00 pm

The Feb. 14 radiation leak at the Waste Isolation Pilot Plant near Carlsbad has sparked layoffs by a Los Alamos National Laboratory contractor.

EnergySolutions, the private company hired to pack mixed radioactive waste for shipment from Los Alamos to Carlsbad, laid off 40 employees Monday, for a total of 83 layoffs since the end of March.

Of the 40 employees laid off Monday, 28 were local people and four had relocated to Northern New Mexico for the lab waste project. EnergySolutions spokesman Mark Walker wasn't sure how many of the other people laid off earlier were local.

Lab officials said the layoff coincided with the June 30 expiration of the lab's subcontract with EnergySolutions.

But a company spokesman said some of the layoffs were made because LANL needed to shift funding to pay for storage of waste containers at a Texas facility after the radiation leak closed WIPP and to pay for part of the ongoing investigation into the leak.

EnergySolutions, based in Salt Lake City, was hired to repackage and ship out 3,706 cubic meters of transuranic waste by June 30. Transuranic waste consists of contaminated laboratory equipment and clothing, along with some liquids, used during nuclear research over the last several decades.

All of the transuranic waste had been packaged and ready to ship by the end of March, according to Walker. A total of 34 EnergySolutions employees were laid off then to "meet LANL requirements," according to a letter from company Vice President Miles Smith.

Then in February, a LANL waste container that had been packed by EnergySolutions cracked open at WIPP, releasing radiation into the underground facility. All transuranic waste shipments from the lab were halted.

EnergySolutions laid off 23 more employees June 2 and were scheduled to lay off 58 on June 30.

“This is being driven by the fact that \$20M of LANL’s 2014 Environmental Management funding has been reallocated to pay for the WIPP incident Technical Assistance Team made up of national laboratory personnel from across DOE and for continued storage of 113 containers of waste at Waste Control Specialists [in Andrews, Texas],” Smith said in a letter to the Regional Coalition of LANL Communities.

Of the 58 employees scheduled for layoffs Monday, 14 were reassigned to jobs elsewhere in the company. EnergySolutions kept 18 on for other contracted waste projects at LANL. EnergySolutions will work as a subcontractor for Albuquerque-based Environmental Dimensions Inc., which has a five-year federal contract that began July 1 for radioactive waste retrieval and packaging at the lab, according to Walker.

Greg Mello of the Los Alamos Study Group, a watchdog group, said LANL and the Department of Energy had other funds it could have tapped instead of using contract money for EnergySolutions. “It looks like Energy Solutions is being made to pay heavily for a mistake that was — at the very least — not entirely its own. Los Alamos National Security is the one ultimately to blame here.”

Contact Staci Matlock at 986-3055 or smatlock@sfnwmexican.com. Follow her on Twitter @stacimatlock.



LANL waste contractor denies cat litter role in WIPP radiation leak

Mark Oswald / Journal Staff Writer

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SANTA FE – An operations manager for EnergySolutions, which packages waste at Los Alamos National Laboratory, says his company believes nothing it added to waste drums caused a radioactive leak that shut down the nation's main nuclear waste disposal plant.

"We followed the procedures that were provided to us, and I think LANL did their due diligence," said Miles Smith, EnergySolutions' vice president of Southwest operations.

Theories about the leak have focused on whether absorbent cat litter or neutralizers added to Los Alamos drums caused a hot chemical reaction that cracked the lid on at least one container at the Waste Isolation Pilot Plant near Carlsbad.

The federal Department of Energy has been investigating why and exactly what occurred at WIPP on Feb. 14, when radiation escaped the deep underground repository. The state Environment Department is looking into whether state safety regulations were violated.

"We don't believe the combination we put into the drums, we don't think it has the ability to start burning on its own," said Smith. "It needs an outside source of ignition."

One idea under consideration since the leak is that a switch from inorganic to organic cat litter may have caused or fueled a hot reaction that breached the waste drum.

Smith said there has been a misunderstanding – both the old and new cat litters were "organic," he said. The old litter consisted of plastic pellets while the new one was wheat-based. Plastics are considered organic because like living things they are carbon-based, Smith said.

In any case, he said, "It doesn't look like the kitty litter was the cause." He said the absorbent materials "added fuel that was combustible, but I don't believe they caused the explosion or the fire."

Smith said LANL approved the cat-litter switch. "It's their procedure," he said. He said that the waste-acceptance team at WIPP also had a chance to review the change. "They got it months before we started processing that waste stream," Smith said. "They physically signed for it."

In May, the Environment Department made public emails showing LANL approved EnergySolutions' use of two other products used to neutralize the pH balance of drum contents sent to WIPP. Some experts say the products contain ingredients widely known to cause a heat reaction when



combined with the drums' other content, specifically nitrate salts. Nitrates and organic matter are known to oxidize, a reaction that generates heat.

But Smith said Wednesday that one of those products, an acid neutralizer, is not a problem for the mix that's in the transuranic waste drums. "Its safety sheet says it is not incompatible," he said.

The other product, a "base neutralizer," is made by the same company and is in fact incompatible with nitrates in WIPP waste, he said. But this neutralizer wasn't used in the WIPP-bound barrels, he said.

Smith said EnergySolutions handles many different waste streams and that the approval LANL gave for the base neutralizer was a more general OK to use the product, not specifically for the drums now at the center of the WIPP investigation.

"We think there are other things that caused the drum to later catch fire," Smith said, adding that there "are a lot of things out there" to investigate, including a truck fire and an electrical surge in the days before the leak.

WIPP, the nation's primary permanent storage facility for the leftovers of Cold War-era nuclear weapons testing, has been shut down since the truck fire occurred underground Feb. 5. Following the Feb. 14 radiation leak, WIPP managers have said the plant could be closed for up to three years, leaving the nation nowhere to send certain types of nuclear waste. They also say the truck fire and the radiation leak are unrelated.

Smith said EnergySolutions, a multinational company based in Salt Lake City, has provided investigators with "run sheets" and complete records on every container that went to WIPP.

Don Hancock of the Southwest Research and Information Center, a WIPP watchdog, said Smith's comments are consistent with those of state Environment Department Secretary Ryan Flynn at a recent legislative meeting, but noted that no one from LANL or its operator, Los Alamos National Security LLC, has weighed in.

"I would say I've always been skeptical of the kitty litter issue," he said. "Anybody with a cat knows that kitty litter itself is not combustible. It's got to be kitty litter and something else."

LANL said Wednesday that EnergySolutions was awarded subcontracts in 2009 for the remediation of legacy transuranic waste. It had no comment on Smith's statements about LANL approving the cat litter switch and other matters.

EnergySolutions cuts jobs at Los Alamos

Also Wednesday, EnergySolutions confirmed that it has cut about 100 jobs at Los Alamos – from about 140 positions to 39 – since March.

Miles Smith, EnergySolutions' vice president of Southwest operations, said the first round came as the company scaled back when it appeared that plans to move to WIPP all of 3,706 cubic feet of waste that has been stored above ground at LANL were winding down, under a June 30 deadline set in a state-lab agreement from two years ago.

More jobs were cut when LANL had to use budgeted funds to ship containers to a Texas location instead of WIPP after the Feb. 14 leak. The drum shipments have since stopped altogether.

Then 26 people were laid off and 14 others accepted jobs out of state on Monday, again because lab funding has been diverted to the WIPP investigation and continued waste storage in Texas. "LANL has been great to us, but when the money goes somewhere else, it has to come out of somebody," Smith said.

Española Mayor Alice Lucero, chair of the Regional Coalition of LANL Communities, said in a news release: "There is no question that the health and safety of the workers at WIPP and everyone in the surrounding community is the number one priority regarding the radiological incident at WIPP. However, these job losses and their impact deserve attention."

LETTERS



**Regional Coalition
of LANL
Communities**

**City of Española,
County of Los Alamos
County of Rio Arriba
City of Santa Fe
County of Santa Fe
Town of Taos
County of Taos
Pueblo of Ohkay Owingeh**

Executive Committee

Mayor Alice A. Lucero
Commissioner Daniel Mayfield
Councilor Andrew Gonzales

Board Members

Mayor Javier Gonzales
Councilor Fran Berting
Commissioner Alfredo Montoya
Ron Lovato
Commissioner Tom Blankenhorn

Administration

Darien Cabral
Jennifer Hobson
Jennifer Padilla
Lisa Neal
Brian Bosshardt

June 30, 2014

Dear NM TR4 Consortium,

The Regional Coalition of LANL Communities is made up of the cities, counties and Indian Pueblos that surround and are most impacted by Los Alamos National Laboratory. Our Board is made up of elected officials from the various communities. The Coalition focuses on promoting environmental remediation, economic development and workforce training in our region linked to the Laboratory.

Our last Board meeting was dedicated to workforce issues. We are concerned with continuing to grow a skilled regional workforce not only to better prepare local workers for employment at Los Alamos National Laboratory, but also to work with the Laboratory to leverage their presence and help diversify our economic base. The NM TR4 consortium TAACCCT grant has proven to be an effective link in fostering that goal, and we are pleased to support the NM TR4 consortium's application to the U. S. Department of Labor for the last round of funding.

We are particularly interested in supporting this grant given the existing tools and pathways developed in Round 1 of the TAACCCT grant; specifically the Information Technology Support pathway, and the SUN Online course sharing network. The Health IT pathway is a natural extension of the IT Support pathway. SUN Online provides access to necessary courses and instructors not available locally.

We are committed to helping our area Colleges and the TR4 Consortium as they implement these health career pathways. As a governmental coalition, we will help communicate and coordinate within our communities to build support for these pathways and seek opportunities for student internships and employment with area employers.

We welcome this opportunity to support this effort and participate in any way we can to the benefit of our communities.

Sincerely,

Mayor Alice Lucero,
Chair

**518 Old Santa Fe Trail #456
Santa Fe, NM 87508
www.regionalcoalition.org**

Other Information

Proposed Coalition Budget

CALENDAR YEAR BUDGET			
Beginning Balance (July 2014)			300,100
Revenue			
Dues Owed			47,000
Expenses			
Contract	70,000		
Local Travel	2,100		
GRT	5,903		
Out of State Travel	8,000		
Ttl Expenses			86,003
End of Year Balance			261,097
Potential DOE	100,000		
Proposed Special Project Line item	50,000		
Possible Ending Balance			311,097
YEAR 2015			
Revenue			
Dues			202,000
Expenses			
Contract	140,000		
Local Travel	5,000		
GRT	11,872		
Out of State Travel	15,000		
			171,872
Excess Revenue			30,128
Balance w/o DOE			291,225
Potential DOE	100,000		
Proposed Special Project Line item	100,000		
Possible Ending Balance			341,225

DOE Grant Goals: The Regional Coalition of LANL Communities will use the funds provided by DOE to address the environmental and related issues at LANL that affect or have the potential to affect the Regional Coalition's members' communities, and will serve as a focal point for communication and education regarding LANL environmental cleanup. In addition, DOE funds will be used to leverage the presence of the Lab within the region to promote economic development, job creation and workforce training in ways that are important to local governments and are consonant with our broader mission.



PEER EXCHANGE ON NEXT STEPS FOR NUCLEAR ENERGY

Las Vegas, NV

July 30 – August 1, 2014

Wednesday, July 30, 2014

7:15 am – 4:15 pm **Tour of National Nuclear Security Site (NNSS)**
Transportation will be provided by NNSS Buses

Thursday, July 31, 2014

8:00 – 8:30 am **Breakfast and Registration**

8:30 – 9:00 am **Welcome**
Council Member, Chuck Smith, Aiken County, SC, Vice Chair, ECA
Seth Kirshenberg, Executive Director, ECA
Kara Colton, Director of Nuclear Energy Programs, ECA

9:00 – 9:30 am **Aligning Nuclear Priorities at the Federal and Local Level**
Dr. Pete Lyons, Assistant Secretary for Nuclear Energy, U.S. DOE

9:30 – 10:45 am **Panel Discussion: What is the Future of Nuclear Energy in the US?**
Dr. Pete Lyons, Assistant Secretary for Nuclear Energy, U.S. DOE
Dr. Ron Faibish, Argonne National Lab, Fellow with the US Senate
Committee on Energy and Natural Resources
Paul Genoa, Nuclear Energy Institute

This panel discussion will consider the outlook for nuclear power generation in the near -term as well as part of a future “all of the above” energy strategy for the US. Panelists will also address the long-term costs and impacts of nuclear reactor shutdowns.

10:45 – 11:00 am **Break**

11:00 – 12:00 pm **Small Modular Reactors: How Will They Move Forward?**
Mike McGough, NuScale Power

During this session, participants will highlight SMRs and SMR development today, whether SMRs have multiple applications that can

benefit local communities, and opportunities for energy communities interested in supporting SMR deployment. In addition, local governments will address how their visions for participation in SMR development have progressed over the past two years.

12:00 – 1:30 pm Lunch: Next Steps for Nuclear Energy

1:30 – 2:30 pm Building It Up: Developing New Nuclear Technologies
Bill Boyle, Office of Nuclear Energy, US DOE

This session will consider advanced reactor, fuel cycle and nuclear waste management technologies being researched and developed by the Office of Nuclear Energy.

2:30 – 2:45 Break

2:45 – 3:45 pm Roundtable: View from the Sites

During this roundtable session, each community will provide an update on waste management and nuclear priorities at its site. This session will help outline the challenges faced by communities that remain interested in hosting new nuclear energy and waste facilities; and will also focus on how to create momentum around key issues.

3:45 – 4:00 pm Wrap Up and Setting the Stage for Day Two
Allison Doman, Deputy Executive Director, ECA

Friday, August 1, 2014

8:00 – 8:30 am Breakfast

8:30 – 9:30 am Roundtable: How Can Public/Private Partnerships Build Momentum for a Nuclear Future
Mayor Rebecca Casper, City of Idaho Falls, ID
Dorothy Davidson, AREVA

As the debates regarding nuclear energy and waste continue, local governments and private sector project managers face common challenges. During this panel discussion, local government officials and private sector representatives will consider how they can work together to provide waste management alternatives, to spur the consent-based siting process forward, to maintain the nuclear workforce and support a nuclear future.

9:45 – 10:45 am **Developing Effective Outreach and Education Programs on Nuclear Energy**

Rick McLeod, SRSCRO

Liz Ramsay, Office of Nuclear Energy, US DOE

Kristen Ellis, Office of Environmental Management, US DOE

A key role of local governments is to help ensure their communities understand the benefits and challenges associated with nuclear energy and nuclear facilities in order to build support for the future. This facilitated discussion will help identify the types of outreach that are most effective, the issues that should be prioritized in education campaigns, and opportunities to share information at the local, state and federal level.

10:45 – 11:00 am **Wrap Up and Developing Action Items**

Each community will choose a representative to identify their priorities for moving forward and help develop a list of action items/next steps for ECA and local governments on nuclear energy issues.