## **SANTA FE COUNTY**

## **BOARD OF COUNTY COMMISSIONERS**

## SPECIAL MEETING

October 29, 2008

Paul Campos, Chair - District 4 Virginia Vigil, Vice Chair - District 2 Michael Anaya – District 3 Harry Montoya - District 1 Jack Sullivan – District 5



BCC MINUTES PAGES: 146

COUNTY OF SANTA FE STATE OF NEW MEXICO

I Hereby Certify That This Instrument Was Filed for Record On The 25TH Day Of November, 2008 at 03:14:29 PM And Was Duly Recorded as Instrument # 1545085

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## SANTA FE COUNTY

## SPECIAL MEETING

## **BOARD OF COUNTY COMMISSIONERS**

October 29, 2008

This special meeting of the Santa Fe Board of County Commissioners was called to order at approximately 9:15 a.m. by Chair Paul Campos at Bishop's Lodge Ranch, 1297 Bishop's Lodge Road, Santa Fe, New Mexico.

Roll indicated the presence of a quorum as follows:

## **Members Present:**

Commissioner Paul Campos, Chair Commissioner Virginia Vigil, Vice Chair Commissioner Mike Anaya Commissioner Harry Montoya Commissioner Jack Sullivan

## **Members Absent:**

[None]

## **Commissioners-Elect Present:**

Kathleen Holian Liz Stefanics

## **Staff Present:**

Roman Abeyta, Manager
Steve Ross, General Counsel
Julie Berman, Strategic Planner
Pete Garcia, Administrative Services Director
Gigi Gonzales, Employee Development Specialist
Joseph Gutierrez, Community Services Director
Bernadette Salazar, Human Resources Division Director
James Lujan, Growth Manager Division Director
Teresa Martinez, Finance Division Director
Annabelle Romero, Corrections Department Director
Naomi Salazar, Human Resources Department Administrator
Vicki Trujillo, Deputy Clerk

## III. APPROVAL OF THE AGENDA

Upon motion by Commissioner Montoya and second by Commissioner Sullivan the agenda was unanimously approved as published. [Commissioner Vigil arrived directly after this action.]

## IV. DEPARTMENT OVERVIEWS

[Exhibit 1: Booklet of County organization, department overviews, strategic plan and initiatives]

Roman Abeyta, County Manager, opened the retreat reciting Santa Fe County's mission statement:

Santa Fe County, through its elected officials and employees, strives for excellence and accountability to insure that government services are provided in an economical, fair, professional and courteous manner while insuring that its citizens' health, welfare and safety is of the highest priority.

## A. Manager's/Executive Department

Mr. Abeyta reviewed his department highlighting constituent services, intergovernmental relations, strategic planning and human resources. The Manager's office developed the following mission statement:

The mission of the County Manager's office is to support and implement BCC policies and priorities, provide organizational direction and leadership, coordinate strategic and regional planning efforts, and foster efficient and effective management of County workforce and activities.

Mr. Abeyta reviewed the activities that occur within his office including meetings with managerial staff, elected officials, departments, AFSCME, city personnel, investment review and general tracking of all County business and relations. He provided a summary of the constituent services' responsibilities, activities within intergovernmental relations headed by Hutce Miller including working with the City of Santa Fe, Town of Edgewood, City of Española, and the Pueblos of Tesuque, Santa Clara, Nambe, San Ildefonso, Pojoaque, Cochiti and Santo Domingo.

Mr. Abeyta said the Human Resources Division has developed a clear mission statement as follows:

To provide quality services in recruitment, employee development, employee relations, benefits, classification and compensation, and human resources operations with integrity and responsiveness to support County goals.

## [Exhibit 3: HR Division – Annual Report]

Bernadette Salazar, Human Resources Division Director said the division has developed a vision in providing a work environment where employees are inspired to perform their best. She said current challenges include a limited budget to negotiate the upcoming collective bargaining agreement and ensuring competitive wages Countywide. She also noted that the union bargaining unit representatives have not participated in labor relations training which impedes the process.

Ms. Stefanics mentioned that morale and salaries are tied and asked whether the County has been addressing that issue. Ms. Salazar said the County has taken the initiative to recognize outstanding employees and developed focus groups to discuss morale issues.

Mr. Abeyta said the County works hard to maintain transparency with employees and the community. Employees are kept in the loop and management decisions are discussed with employees.

Ms. Holian expressed concern that some of the union representatives were not participating in the training sessions and asked what administration could do about that. Ms. Salazar said staff has contacted the representatives and not received a response.

Commissioner Vigil commented on the employee benefit committee, quarterly recognition of outstanding employees and Commissioner Anaya's employee birthday greeting program.

## B. Administrative Services Department

[Exhibit 3: ASD Information Packet]

Mr. Abeyta read the mission statements of the six divisions under Administrative Services – Building Services, Procurement, E-911 Rural Addressing, Finance, Information Technology, and GIS – identified the division director, the number of FTEs and its budget.

ASD Director Pete Garcia said the department was developed during the March 2007 reorganization efforts and he reviewed the division goals, which include providing management with critical analysis, and information that is objective and unbiased with financial impacts and other possible viable options. He discussed the challenge of staying current in finances and keeping a watchful eye out for red flags. There is a goal to sustain existing programs and staff in the County during economic recession, providing effective management services and administrative support to all departments and elected officials. Mr. Garcia said ASD works to balance the needs of all County departments and elected offices while maintaining efficient management of taxpayer dollars.

Commissioner Sullivan said he understood that E-911 rural addressing services department staff would be reduced to one person and was surprised to see there were still four employees. Mr. Garcia said staff was still developing addresses within the County pueblos but offered to review the situation and get back to the Commissioner.

James Lujan, Growth Management Director, said the County's street signage is incomplete and he hoped those employees could be utilized for the sign replacement program.

## C. Community Services Department

[Exhibit 4: Community Services Department – FY2009-2010 Action Plan]

Mr. Abeyta reviewed the six divisions that fall under Community Services which include Community Projects, Fire, Housing, Health & Human Services, Teen Court and RECC (Regional Emergency Communication Center). He reviewed the mission statements of each, named the division directors, number of FTEs, budget and programs administered through that division. Some questions arose regarding affordable housing and Mr. Abeyta said the County has a few pools of funding: seed money from Las Campanas, federal grant money and proceeds from the sale of units.

Joseph Gutierrez, Community Services Department Director, said the major challenges are completing capital projects while addressing the complex and changing requirements linked to the recourses for funding the work; addressing use and access demands for public facilities; and fulfilling the safety needs of the community in the areas of emergency services and communications as the County's continues to grow at a rapid pace.

Mr. Gutierrez said his department is very action oriented.

## D. Growth Management Department

Referring to the Growth Management Department and its three divisions, Planning & Development, Water/Wastewater, and Public Works, Mr. Abeyta identified the division directors, number of FTEs and operating budget.

Growth Management Department Director James Lujan identified his department as the most visible and receiving the most complaints. The current water projects are requiring a great deal of focus and regionalization is a key component to success. He discussed the transfer stations and the continued difficulties the County faces with illegal dumping.

In response to a question, County Attorney Ross said the County Utility Service has 1,300 users. Mr. Lujan said once the Buckman Direct Diversion is complete that count will substantially increase. He added that the County will seek to hire a strong utility division director when the time is right.

Regarding the landfill permit, Mr. Lujan said Santa Fe County has the lowest rates in the state for landfill use and those fees would have to be increased.

Commissioner Sullivan mentioned the County's satellite offices in Pojoaque, Edgewood, and Eldorado that have part-time staff where one can register to vote, purchase landfill permits and other services.

[A 10-minute recess occurred at this point.]

## E. Corrections Department

Annabelle Romero, Corrections Department Director, reviewed the department's mission statement which focused on providing a safe secure, and humane environment with a variety of services to assist those in detention, whether they are sentenced to our facilities or awaiting transport, trial or sentencing. She said her department works closely with Law Enforcement Agencies, the Courts, Public Defender's Office, the District Attorneys Office, the New Mexico Department of Children Youth and Families, and the community to provide a range of services to meet the needs of Santa Fe's incarcerated population.

Through a power point presentation, Ms. Romero said the department provides oversight of all County Correctional programs including the Youth Development Program, the Electronic Monitoring Program, the Adult Correctional Facility and the bail bond program.

The Department consists of approximately 320 staff, the majority of whom work at the Adult Facility and Electronic Monitoring Programs. They can provide supervision of approximately 750 inmates who are detained daily in Santa Fe County. Currently there are 500 inmates.

Ms. Romero said as department director she collaborates with the Santa Fe County Jail Team on many issues regarding the facilities. In addition, the Board of County Commissioners has created by resolution, the Santa Fe County Corrections Advisory Committee, a group of several local citizens from different sectors of the community. The committee inspects the correctional facilities twice a year, reviews programs and policies, and presents an annual report to the County Commissioners with their recommendations. The committee meets with the Corrections Director twice a month in a public forum to discuss any issues or concerns regarding the Correctional Facilities.

Ms. Romero reviewed the department organization which includes an associate director, chief investigator, parole directors, jail administrators and associated deputies.

Ms. Romero said the goal at the adult correctional facility is to provide quality and professional services to our customers, employees and offenders. Values are to: exceed customer expectations; promote human dignity, fairness, and self-worth; achieve financial success; expect mutual accountability; and balance risk against rewards. She said her staff

was particularly focused on communicating and being respectful. She reviewed a schematic of the facility.

Referring to the Youth Development Program, Ms. Romero said her staff is dedicated to changing the lives of our youth by providing a safe, structured, caring and learning environment. Through meaningful interaction and role modeling, we will develop in our children the character traits of honesty, respect, and responsibility. A schematic of the youth facility was displayed. She discussed a stand-alone program attached to the juvenile program that is a residential federal center. Currently the youth residents are predominantly Native American from the southwest area. She said that both of the juvenile programs are highly structured and extremely staff-intensive with a staff to client ratio of 1 to 8. Staff works closely with each juvenile's probation officer, social worker, guardian and family to ensure that the juvenile receives the appropriate course of treatment while in the facility.

Ms. Romero reviewed the budget and compliance issues that are being reviewed or have been cleared. Referring to list of challenges, she said daily operations rank at the top and are essential. Daily operations include medical care, recreational programs, food delivery, religion and education programs, mental healthcare and interacting with the courts. She described the prison as a city within a city with "residents who don't necessarily want to be there."

Compliance with the Department of Justice Agreement ranked second in the department's challenges. Three areas that the DOJ noted in the past were medical care, mental health care and security to the inmates. She reported that the County was doing very well in regards to compliance and a recent audit provided positive results.

Ms. Romero said there the facility is experiencing a decrease in the state adult population and many inmates are going to the Clayton facility. She said she has contacted other municipalities to fill the facility.

## V. STRATEGIC PLANNING

[Exhibit 5: Project database spreadsheet]

Mr. Abeyta said the County developed a strategic plan in 2006 with an aim to develop a unified growth management plan and strengthen internal support services. The internal structure was reorganized and consolidated based on services provided and funding sources, and reducing the departments to four from eleven. The reorganization has improved communications, increased efficiency and improved the budget process throughout the County. The County identified 30 initiatives in 2006 that ranged from emergency services, day care center, and streamlined personnel action forms. He reviewed the action taken on each of the 30 initiatives. He mentioned the transition of the EZ.

Mr. Abeyta reviewed the 2008 major initiatives that include the oil & gas issue, building permit program, green codes and facilities, affordable housing ordinance

amendments, regional transit, greater transparency with public, recession/depression planning to list a few. To address fuel issues the County has restricted take-home vehicles and has begun to purchase hybrids.

Referring to 2010 to 2012, Mr. Abeyta said he envisioned a few retreats with BCC and staff, conducting a resident survey, holding town hall meetings, conducting SWOT (strengths, weaknesses, opportunities, and threats) analysis, updates and implementing the strategic plan.

Responding to Ms. Stefanics' question regarding where transit fits in the County organization, Mr. Abeyta said the County recently hired a transportation planner in the Growth Management Department.

## VI. FINANCIAL OVERVIEW.

[Exhibit 6: FY09 Budget Overview]

Teresa Martinez, Finance Department Director, reviewed the practices and policies regarding the budget that Santa Fe County has in place. The County imposes a balanced budget standard in conjunction with the standard that recurring expense in each fund be sourced with recurring revenue. Non-recurring expenses is defined as one-time expenditures for capital items or for the operation revenue not foreseen to be a part of the expense base in the following year's budget requirements. A non-recurring source is defined as budgeted cash or revenue to be realized in the current fiscal year.

Ms. Martinez stated that the recurring standard of balanced budgets facilitates the ability of the County to fund non-grant organizations and programs, minimizing the possibility of overextending County resources in the future.

The principal sources for ongoing revenue are property taxes, gross receipts taxes, fees and charges for services, intergovernmental grants and income from investments. Property taxes constitute 70 percent of the general fund revenue. Investment income is dependent on the amount invested, the rate at which it is invested and the duration of that investment. She noted that current expenditures for the BDD project and other capital projects have decreased the amount to be invested. She reviewed the levied taxes, estimated GRTs, and invested incomes. She noted that the County's Treasurer is a very active investor.

Santa Fe County FY09 budget is \$215 million. Ms. Martinez reviewed the corresponding revenue and expenditure numbers. The County organizes its accounts by six types: general fund, special revenue funds, capital outlay fund, capital improvement funds, debit service funds and enterprise funds. She discussed the County's boncing capacity and existing debt levels: Santa Fe County's maximum legal debt capacity for General Obligation indebtedness as of June 30, 2008 is \$257+ million of which \$88+ million has been obligated, leaving an available bonding capacity of \$169 million in excess of present debt limits. A chart of current bonds/debt instrument was provided outlining the date of issue, original

amount, outstanding amount and maturity date.

Ms. Martinez discussed the state of the economy in relation to the County. She attributed the County's healthy fund balance to the very conservative budget directors the County has had. The County maintains tight budgetary control over appropriations by preparing monthly, quarterly and annual expenditure reports and using a computerized accounting system that compares budgeted appropriations with actual expenditures and encumbrances to date.

Ms. Martinez read the following: "The principal factors affecting local government fiscal conditions are the economy, government spending and program requirements, and Federal and State financing. The recession has had or will have a severe impact on those revenues most relied on by local governments – property taxes, gross receipt taxes and state aid."

Acknowledging that the County has been frugal, the recession has the potential to affect the County's revenues as well as its ability to issue debt for capital projects. She said it may be necessary for the County to consider: salary and wage freezes, reductions in overtime, hiring freezes, postponing recruitment for new or vacant positions, postponing cost of living increases, layoffs, departmental spending cuts, departmental reorganization, service reductions, postponing capital spending for projects without external support and deferred maintenance. She said cell phones and staff travel will be reviewed.

Ms. Martinez mentioned the County had \$8 million set aside for water right acquisition. She said the focus is to sustain all existing program and staff. The County's immediate concern is the Corrections Department where two contracts -- \$2.5 million per contract – were lost. Staff will be monitoring the MOA with CHRISTUS/SVRMC very closely. The County will be pro-active, stated Ms. Martinez.

She discussed the County's workforce statistics highlighting age, pay ranges and years of service. The high turnover rate is attributable to the Corrections Department. Presently the County has 980 employees.

Ms. Martinez referred to a letter from Paul Griffin, County Budget Administrator, which establishes a set of steps to deal with County finances in an economic crisis. [Exhibit 6] His memo, based on a worst-case scenario, identifies County programs/services that could be reduced or dropped in the event the funding source is not available. She reviewed each of the programs Mr. Griffin recommended for cost monitoring.

Ms. Martinez repeated that Santa Fe County has a solid fund balance; however, the County must revisit its set-asides for water rights and the new facility's furniture and fixtures. Staff believes the Rail Runner activity will hold the GRT flat and perhaps lead to a dip in GRT through to July 09. In terms of property taxes, Ms. Martinez said during the 2002

recession, staff witnessed a drop in taxes of \$900,000. The Manager's office is working to implement cost saving measures and the reduction in take-home vehicles should save the County \$100,000. The State Treasurer's Office has identified potential areas of loss related to commercial paper and money market fund investments and the County Treasurer reported a potential loss to the County of the STO's investments of \$3.9 million.

She repeated that the County's immediate concern is the Corrections Department. The State has experienced a reduction in its number of adult immates and there is a new 600-bed facility in Clayton. The County relied on the DOC contracts to meet its debt service payment – the County no longer has the contract but still has the debt. The Corrections Department is actively recruiting immate populations from other agencies and reducing expenditures. The youth facility has a current population of nine with two from Santa Fe County. The facility is operating at a loss. The county needs to make a decision whether the facility will serve County youth or serve statewide juveniles. In either case the County must find and accept contracts large enough to meet the County's base level needs. The facility needs 40 to 45 youths to break even. The ARC (Adolescent Residential Center) has never had sufficient youth population to support the required expenses. ARC is demanding from the perspective that the contract requirements are large and only accommodate a small base of youth. Staff is recommending the closure of ARC by year-end. A plan to transition the Bureau of Prisons children out of the County facility should also be reviewed for closure of the Youth Facility.

## VII. OTHER BUSINESS

Ms. Stefanics mentioned that the State was looking at budget cuts and she understood every state agency will be required to cut 5 percent from their budget. Agencies are working to insure employees that jobs will not be lost.

A discussion regarding transparency and CHRISTUS/SVRMC ensued and how important it was that SCP provide accountability.

A recommendation to review ValueOptions as the medical provider for the Corrections population was mentioned.

In response to the notion of raising property taxes, Mr. Abeyta said it would require a tremendous outreach/education effort to the public. The current Assessor is more aggressive than those of the past and the public has been complaining.

Chair Campos said it was unfortunate the former assessors did not keep up the State law regarding property tax rates.

Commissioner Montoya said making cuts politically neutral is imperative and may be difficult to achieve. Ms. Stefanics recommended equal cuts to each district.

In response to the closing of the ARC facility, Ms. Romero said she would be meeting with Mr. Abeyta to discuss this issue in greater detail.

## VIII. ADJOURNMENT

The meeting adjourned at approximately 12:10 p.m.

CLERK

Approved by:

Board of County Commissioners

Paul Čampos, Chair

VALERIE ESPINOZA

SANTA FE COUNTY CLERK

Respectfully submitted:

Karen Farrell, Wordswork 227 E. Palace Avenue Santa Fe, NM 87501

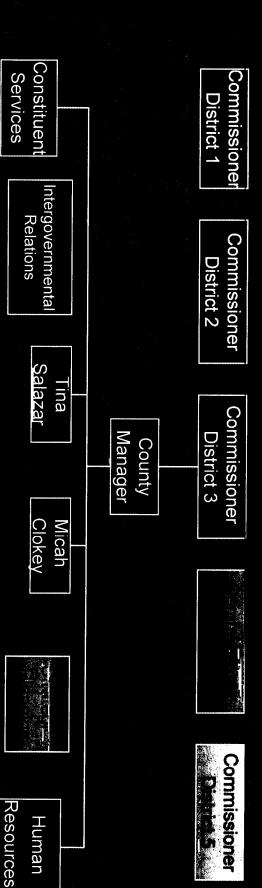


## MISSION STATEMENT

Santa Fe County, through its elected officials and employees, strives for excellence and accountability to insure that government services are provided in an economical, fair, professional and courteous manner / IS 01 professional and courteous manner the highest priori health, welfare and



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## Mission Statement:

The Mission of the County Manager's office is to support and implement BCC policies and priorities, provide organizational direction and leadership, coordinate strategic and regional planning efforts, and foster efficient and effective management of County workforce and activities.

## County Manager's Office Executive Rules

County Manager's Office:

Outles:

Standing Meetings with Commissioners (weekly/monthly) County Manager Staff Meetings (twice a month/ 30 participants)

Monthly initiatives

BCC Agenda

Standing meetings with Elected Officials (monthly)

Assessor

Clerk

reasurer

Department Meetings (monthly)

Director's meeting (Bi-weekly)

Meeting with AFSCME (monthly)

Meeting with Mayor/ City of Santa Fe City Manager (monthly)

Investment Committee Meeting (monthly)

Track Commission Action Requests

Track/Lead major County Projects/ Initiatives

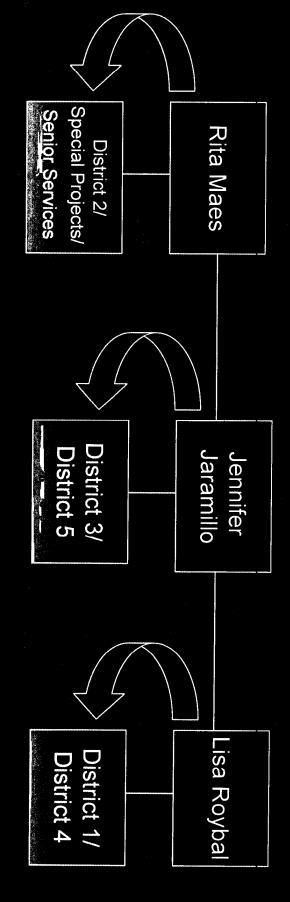
Strategic Planning

Intergovernmental Relations

BCC Agenda and Packets

## County Manager's Office Constituent Services

Overview:



## Various Job Duties

you/Sympathy/Congratulation letters to public officials, boards, constituents, volunteers, youth programs, Track cases (Land Use/BCC/etc.) for constituents, & Work with Senior Staff on miscellaneous projects for Commissioners, Send a welcome letter to new employees, Serve on State wide Illegal Dumping Task Force, Thank miscellaneous Commissioner/constituent issues, Schedule meetings between constituents and staff, Schedule meetings specialty items for County, Receive Constituent phone calls/assign/follow-up, Research with County departments re: Plan community meetings, Plan special events, i.e. Swearing-In Ceremony, Employee Appreciation Week, Purchase special constituent/employee presentations/recognitions, Draft proclamations, Draft resolutions, La Cienega Task Force, Commission and staff, Communicate with Congressional Delegation/Community Association Presidents/ Various Board Attend community meetings for/with Commissioners and Senior Staff meetings, Communicate issues between Members, Compose speeches, Initiate Contracts, Coordinate Commissioner travel/travel reimbursements, Coordinate

## S П

## Intergovernmental Relations County Manager's Office

County Manager

Outreach Coordinator Intergovernmental Hvtce Miller

## City of Santa Fe:

Solid Waste Management Authority Regional Communications Dispatch Center Reg<u>ional Planning</u> Authority

Extraterritorial Zoning Authority Extraterritorial Zoning Commission

Project: Buckman Direct Diversion



## Nambe

Project: Road Sign Placement E-911



San Ildefonso

## Town of Edgewood

Regional Animal Shelter Project: Waste-Water plan



Projects: Water/Waste-Water

City of Espanola

## Pojoaque

Project: Regional Waste-Water System



## Santo Domingo



## Santa Clara

Project: Tesuque Transfer Station Upgrade

Tesuque

Project: Waste-Water

## County Manager's Strategic Planning

County Manager

Julie Bernan

## Major Initiatives:

- Projects Database
- Special Projects
  Staff Development
- Strategic Plan
- Constituent Service CRM Database

# Human Resources Division

## Human Resources Mission

employee development, employee relations, To provide quality services in recruitment, benefits, classification and compensation, integrity and responsiveness to support and human resources operations with County goals.

# Human Resources Division Key Programs

- Online Application Process
- Numerous Employee Training Opportunities
- Supervisor/Leadership Training
- Employee Recognition Awards
- Tuition Assistance
- College for Working Adults
- Classification and Compensation Plan
- Fair grievance process
- Updated Human Resources Information System
- Competitive Benefits Package

## S

## Human Resources Division Challenges

Limited budget resources to negotiate upcoming collective bargaining agreements

wages County-wide Limited budget resources to ensure competitive

Working with bargaining unit representatives who have not participated in labor relations training

# ADMINISTRATIVE SERVICES ORG CHART

DIRECTOR

PETER GARCIA, JR

BUILDING PROCUREMENT E-911 RURAL SERVICES ADDRESSING ISH LOVATO HENRY ROBLEDO PAUL CASAUS

FINANCE

TERESA MARTINEZ

SAMUEL PAGE

INFORMATION TECHNOLOGY

GIS

AMANDA HARGIS

## **BUILDING SERVICES**

## Mission Statement:

Provides custodial and building maintenance services for all county owned buildings and facilities including parks and community centers.

**Division Director:** 

FTE's:

Budget:

Ish Lovato

15 employees

\$663,108

Programs:

Assisting in graffiti clean up

## PROCUREMENT

## Mission Statement:

goods and services. Insures compliance with the provisions of the NM State Provides procurement services to all county staff for the acquisition of all Procurement Code.

Division Director:

FTE's:

**Budget:** 

Henry Robledo

4 employees

\$333,041

Programs:

# E-911 RURAL ADDRESSING

## Mission Statement:

and road centerline. the public; by establishing a physical location of every structure, driveway public and other governmental entities for the health, safety and welfare of Provide a wealth of accurate, professional and prompt information to the

Division Director:

FTE'S:

Budget:

Paul Casaus

4 employees

\$311,206

Programs:

## FINANCE

## Mission Statement:

the public with the financial information required to assess the current and future financial position of the county. The Finance Division is responsible for providing government officials and

**Division Director:** 

FTE's:

Budget:

Teresa Martinez 18 employees \$1,357,637

## Programs:

Treasurer's Investment Committee Implementation of new Payroll System

# INFORMATION TECHNOLOGY

## Mission Statement:

that enhances the productivity and efficiency of all County Departments and Offices. To provide a stable and functional business centric technical environment

**Division Director:** 

FTE's:

Budget:

Samuel Page

13 employees

\$1,977,168

## Programs:

Implementation of new software for different departments Implementation of new components for AS400

# GEOGRAPHIC INFORMATION SYSTEM

## Mission Statement:

Responsible for development, maintenance and upgrade of the County Geographic Information Systems.

Division Director:

FTE's:

Budget:

Amanda Hargis

3 employees

\$418,361

Programs:

## Administrative Services Department Challenges

Sustain existing programs and staff county-wide during this economic recession.

saving process where possible. of all existing programs to streamline a more efficient and cost Provide effective management services and administrative support to all County departments and Elected Officials. Assist in the review

Balance the needs of all County departments and Elected Offices while maintaining efficient management of taxpayer dollars.

## Santa Fe County Community Services Department

# nmunity Services Org Chart

DIRECTOR

JOSEPH GUTIERREZ

COMMUNITY PROJECTS

PAUL OLAFSON

FIRE

STAN HOLDEN

HOUSING

**DODI SALAZAR** 

HEALTH & HUMAN SERVICES

STEVE SHEPHERD

TEEN COURT

**ALICE SEALEY** 

**KEN MARTINEZ** 

RECC

## Mission Statement:

Santa Fe County quality and compassionate emergency services to the people of Our essential mission and number one priority is to provide high

Division Director:

FTE's:

Chief Stan Holden

Volunteers:

Budget:

292 70

\$7,622,000

Programs:

Fire Administration

Fire Prevention Division

**Emergency Management Div** Fire Prevention Bureau Field Operations Division

Wildfire Bureau

Volunteer Fire Districts

34 Fire Stations

# Community Projects Division

## Mission Statement

of County owned buildings, acquisition and development of open space/parks/trails, and the administration of various other capital We are responsible for all new construction and renovation projects

**Division Director:** 

**Budget:** 

FIES

Paul Olafson

31 Employees \$98,065,098

Programs:

Community Projects

Open Space & Trails
Operations & Property Control
145 Properties

## RFCC Division

## Mission Statement

and innovations to further our mission and strengthen our partnership communities we serve. To capitalize on new and advancing technology responsive to the needs of the agencies, organizations and with all whom we serve To act with integrity and professionalism: maintaining an environment

Division Director:

FTE'S:

**Budget:** 

Ken Martinez

48

\$3,378,089

# Teen Court Division

## Mission Statement

teens and families to make healthier choices philosophy by educating, informing, assisting, and inspiring We support the philosophy of breaking the cycle of behavior leading to criminal activity. Our vision is to maintain the

**Division Director:** Alice Sealey

Volunteers: 20 \$248,100

Budget:

Programs: Shoplifting Prevention Class DWI Prevention Class Graffiti Clean Up Restorative Justice

## Mission Statement:

in an environment that fosters self-sufficiency and community pride decent and sanitary housing to low-income and very low-income families it is the mission of the SFC Housing Authority to provide drug-free, safe,

**Division Director:** 

FTE'S:

**Budget:** 

Dodi Salazar

\$4,099,901

Programs:

Public Housing (191 Total Units) Family Self-Sufficiency

Affordable Housing
Section 8 Home Ownership

(closed on the 1<sup>st</sup> one) 5(h) Home Ownership Program (61 homes sold)

Housing Choice Voucher (Rental)
Development Project
Capital Fund Program
(upgrade existing units)

## Health Division

## Mission Statement

are committed to expending resources in a coordinated fashion that most distribution of health care resources to the citizens of Santa Fe County. We We are dedicated to the effective and efficient coordination and effectively address health concerns in Santa Fe County

**Division Director:** 

FTE'S:

Budget:

Steve Shepherd
45

\$17,056,632

Programs:

County Fair Maternal & Child Health

Mobile Healthcare Van

**DWI Program** 

Health Care Assistance Program Health Policy & Planning Commission

Senior Services

Care Connection-Sobering Center

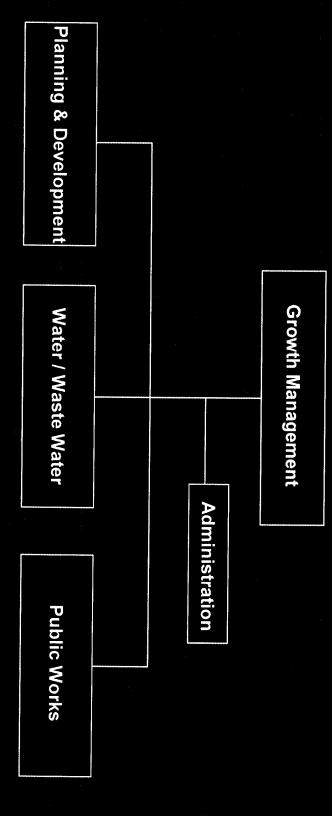
# MAJOR CHAINDING BS BORTHER CSD N MANGERAN FOLLYFING (CI

Completing capital projects while addressing the complex and funding the work. often changing requirements linked to the resources for

the existing resources available. To address use and access demands for public facilities within

Fulfilling the safety needs of the community in the areas of base of the county continues to grow at a rapid pace. emergency services and communications as the population

SF



# Planning and Development Division

## <u> Mission Statement:</u>

and life styles, preserve resources for future generations, and to address the and development through effective planning, zoning, permitting and enforcement needs and concerns of its citizens while ensuring their quality of life. to make available meaningful choices in terms of alternative living environments The Mission of the Planning & Development Division is to guide future growth

Division Director:

FTE's:

Volunteers:

Budget:

Jack (John) Kolkmeyer

29

\$2,242,654

Programs:

Planning & Development / Administration

Permits & Inspections

Development Review

**Economic Development** 

# SEC. CLEBK BECORDED 11/35/3008

# Water / Waste Water Division

## Mission Statement:

with responsive and responsible services at fair and reasonable costs. provide a safe and reliable water supply to its current and future customers, along The Mission of the Santa Fe County Water / Waste Water Operations Division is to

Division Director:

FTE's:

Volunteers:

DITECTOL:

Budget:

Doug Sayer

12

\$1,602,707

Programs:

Water

Waste Water

### Public Works Division

## Mission Statement:

disposal; as an internal service provide fleet maintenance services constructing water and sanitary sewer systems; provide for the solid waste for the safe and efficient movement of people, goods and services; by life for residents in Santa Fe County; by maintaining and improving County Roads The Mission of the Public Works Division is to maintain and improve the quality of

Division Director:

F | E'S:

Volunteers:

Budget:

Robert Martinez

\$8,971,561.00

Programs:

Public Works / Administration

Road Maintenance

Project Development

Solid Waste

Fleet Maintenance Traffic Engineering

## Growth Management Department Challenges

Planning & Dev. – Completion of Growth Management Plan and four Area Plans.

and for El Dorado – Canoncito areas. Water / Waste Water - Completion of current proposed Regional Water Supply Projects in Santa Cruz Valley

of Tesuque and Pojoaque for the transfer stations. Public Works - Need long term Lease with the Pueblos

Develop a unified Growth Internal Support Services Management Plan and Strengthen

## "INITIATIVES IDENTIFIED IN 2006" County Strategic Plan

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- Assess Emergency Services Needs
- Assess Solid Waste Facility Needs
- 1) 2) 3) Assess Road Maintenance Needs
- 4) Define Conservation Area in Galisteo Basin
- Implement Rural Land Development Process
- 5) Adjust the County Water Services area to support the Growth Management Strategy
- Annexation and Elimination of the EZ

6)

- Growth Management Strategy
- Internal Re-organization

- Define Process to Support Ongoing Projects
- Secure Funding for Facilities
- 25) Build the Judicial Complex
- Space Needs for Corrections
- 27) Secure Additional Parking
- ( Accountability)
- 28) Projects Prioritization
- 29) Annual Reporting
- 30)County Jaii

# (Data, Technologies, and Information Resources)

- IT Division Staff Upgrade
- Construct a Training Room
- 12) Update and Interface GIS and Business Applications
- House GIS and IT Staff together
- CAMA Project
- Document Imaging

### (Workforce Development)

- Streamline Personnel Action Forms
- Establish Satellite Offices
- 18) Implement a New Human Resources Information System
- 19) Daycare Center for Children of Employees
- Workforce Housing Opportunities for County Employees
- Well trained, compensated work force.
- Implement a new Payroll System.

1) Assess Emergency Service Needs

2006 Initiatives & Action Taken

3) Assess Road Maintenance Needs

2)

Assess Solid Waste Facility Needs

- 4) Define Conservation Area in Galisteo Basin
- 5) Implement Rural Land Development Process
- 6) Adjust the County Water Services area to support the directed Growth Management Strategy.
- 7) Annexation and Elimination of the EZ
- 8) Growth Management Strategy
- 9) Internal Re-organization

# 2006 Initiatives & Action Taken

- 10) IT Division Staff Upgrade
- 11) Construct a Training Room
- 12) Update and Interface GIS and Business Applications
- 13) House GIS and IT Staff together
- 14) CAMA Project
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- 16) Streamline Personnel Action Forms
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## 2006 Initiatives & Action Taken

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- 20) Workforce Housing Opportunities for County Employees
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- 25) Build the Judicial Complex
- 26) Space Needs for Corrections
- 27) Secure Additional Parking
- 28) Projects Prioritization
- 29) Annual Reporting
- 30) County Jail

## 2008 Major Initiatives

- Oil & Gas
- **County Building Permit Program**
- Green Code
- Green Facilities
- Affordable Housing Ordinance Amendments
- Senior Services
- Liability Insurance
- Regional Transit
- Media Park Development Water/ Waste Water Planning
- Solid Waste Fee & Ordinance Amendments
- Transparency/ Public Information
- Fuel Reduction Program
- County Affordable Housing Development
- Code Rewrite
- 16) Recession/Depression Planning

# County Strategic Plan "The Future 2010-2012"

Continue to Implement 2006 Plan

Vision for 2010-2012 Retreat with BCC

Retreat with Staff

Constituent / Resident Survey BCC

Town Hall Meetings

Staff SWOT Analysis

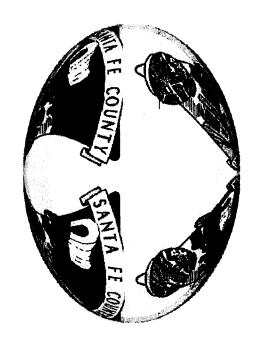
Update the Strategic Plan

**Action Plan** 

Implementation and Actions

ISCAL YEAR

D 11/25/2008



# ANNUAL

Santa Fe County
Human Resources Division



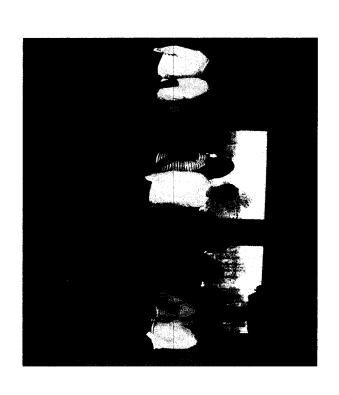
The Santa Fe County Human Resources Division provides Human Resources services to both our external and internal customers. Our external fits, Classification Compensation, and Human Resources Operations. ees and Elected Officials. We provide services in six functional areas to include Recruitment, Employee Development, Employee Relations, Benecustomers are all our applicants and members of the public with questions about the County. Our internal customers are all our County employ-

### Mission Statement

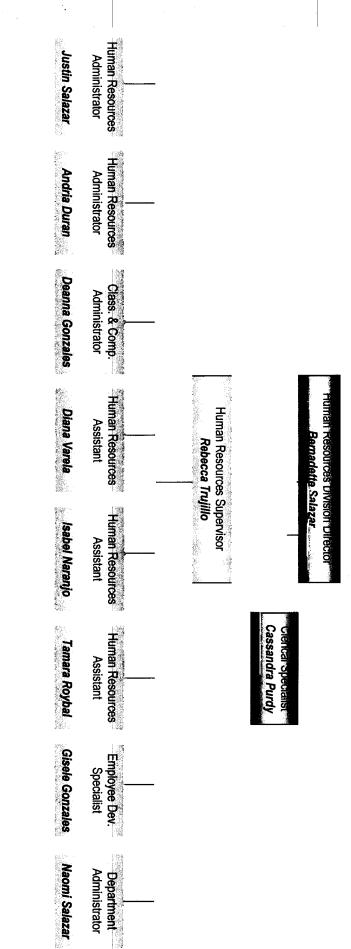
and Human Resources Operations with integrity and responsiveness to support Benefits, Classification and Compensation Employee Development, Employee Relations, County Goals To provide quality services in Recruitment,

perform at their best. where employees are inspired to Providing a work environment Vision

- Exceptional Customer Service
- Integrity
- Respect
- Positive Attitudes
- Teamwork
- **Ongoing Learning**



# Santa Fe County Human Resources Division





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### Recruitment

## Addition to Santa Fe County

A new effort to improve the application process has been implemented by the Human Resources Division. The updated application is now available online at (www.santafecounty.org). This electronic process allows users to easily apply for available positions, and gives them the convenience to do so from anywhere. The online application process has allowed Human Resources to streamline the recruitment process and assists in quickly staffing vacant positions. We began accepting the online applications April 10, 2008 and since have received 630 applications.

## Santa Fe County Job Search Program

Job Search is a weekly radio program aired on KSWV 810 AM and hosted by Santa Fe County Employee Development Specialist, Gisele Gonzales. The program is designed to announce job openings, descriptions, salary, and qualifications. Job Search includes an overview of County employee incentives such as insurance benefits, retirement, tuition assistance and where and how to apply for positions. Santa Fe County received an award for "Effective" and "Creative" Programming from the National Association of Counties (NACo) for the creation of this program in June of 2008.

Human Resources also utilizes a local publication "Hometown News" to help with recruitment. Santa Fe County uses this publication to solicit potential applicants and encourage them to begin a career with Santa Fe County. This publication is delivered monthly to approximately 170 Santa Fe businesses, and reaches an estimated 20,000 readers each month.

### Fire Academy

Santa Fe County implemented our first fire cadet academy in July 2007, we had approximately 80 applicants. Twenty successfully completed the entire process, and graduated from the academy. They assigned to a fire station and began serving our community.

July 1, 2007 Santa Fe County acquired the Regional Emergency Communications Center (RECC). RECC provides 27/7/365 dispatch and communications services for all Law Enforcement, Fire, EMS and Animal Control agencies within the City and County of Santa Fe, including the newly formed Police Department and Animal Control Office in the town of Edgewood. These employees were previously employed by the City of Santa Fe. We are happy to have these employees as part of our team. Before the transition occurred, Human Resources conducted several meetings to assist in alleviating any stress regarding the change and answer questions. The transition was very efficient. This fiscal year, RECC successfully retained many employees and was able to promote two level III operators to supervisor positions, two level II operators to level II, and 5 trainees to level I positions.

## **Corrections Department Retention**

Recruitment and retention proved to be such a critical issue within the Corrections Department. Vacancy rates reached a high of 42 vacancies within the Santa Fe County Adult Detention Facility (SFCADF), which translates into a vacancy rate of 36%. The Youth Development Program reached up to 18 vacancies around the same timeframe which translates into a vacancy rate of 28%. To address this issue Santa Fe County began aggressively recruiting through multiple media outlets and other public resources. Additionally, Santa Fe County negotiated a successful collective bargaining agreement which resulted in pay increases for

detention center staff, and allows for an accelerated retirement program under PERA for eligible staff. In April of 2008 we had a 0% vacancy rate.

Santa Fe County in Fiscal Year 2008: Human Resources conducted the following trainings to the employees of tunities for employees to grow both personally and professionally. The Santa Fe County Employee Development Program provides oppor-

- Spanish Classes
- Interviewing and Hiring Skills
- Sexual Harassment
- Coping with Conflict
- Hazcom
- Mediation
- Disciplinary Process
- Basic Internet Skills
- Chemical Dependency in the Workplace
- Reasonable Suspicion
- Supervisory Training
- Blood Born Pathogens
- Effective Workplace Investigations
- Labor Relations Training
- **Defensive Driving**
- Customer Service
- Union contract Training
- PA/New Hire Process

employees in FY 2008. Human Resources also offers a New Employee Santa Fe County Employee Development trained a total of (871) that attended the orientation Orientation for all new hires. We had 449 new hires in Fiscal Year 2008

### ADOBE Award

given to nine Santa Fe County employees in FY 2008 who have provided exceptional customer service well beyond the ees. This Award is given by the County Manager. This Award was been County's expectation. The Adobe Award seeks out exceptional employing Exceptional. This is an excellence award and is given to employees ADOBE stands for Actions or Deeds of Santa Fe County employees Be-

### Hats Off Award

partments and two divisions received this award in FY 2008 This award is also given and determined by the County Manager. Two dements/Divisions/Sections as a team for exceptional collaborative teamwork The Hats Off Award is similar to the Adobe Award but is given to Depart-

## Santa Fe County Annual Health & Safety Fair

cent's' Hospital. The Fair Included free health screens for diabetes, blood Sheriff's Office included interactive displays for Fire Safety, Boat Safety and pants from the Santa Fe County Fire Division, National Guard, and St. Vinfree Child ID Tags. Approximately 200 Santa Fe County employees attended flexology and alternative healing were offered. The Santa Fe County Fire and free therapies including massage, acupuncture, skin analysis, foot care, repressure, body mass index and nutrition. In addition to the medical screens, Vincent Hospital, and The Santa Fe Boys and Girls Club, included partici-Santa Fe County Extension Building. The health fair, in collaboration with St Santa Fe County held its annual Health and Safety Fair on June 20th, at the

### Suggestion Box

suggestion boxes have helped employees to be more vocal in suggesting suggestion boxes are emptied every two weeks and all suggestions are suggestion boxes at County facilities in the fall of 2007. These received from the boxes. Updates are posted on the Legend ideas. Many great ideas have been implemented based on suggestions In order to seek out employee input, Human Resources placed reviewed by the Santa Fe County Focus Group which meets monthly. The

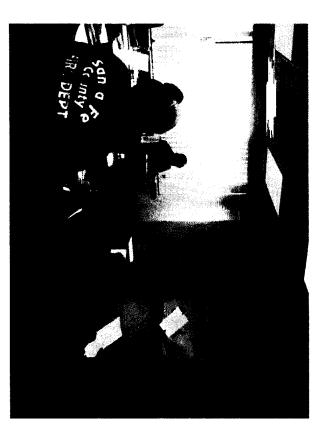
Human Resources, in collaboration with the Santa Fe Community College, began a College for Working Adults Program in the fall of 2007. By successfully completing the program, participants will receive an Associate of Arts degree in Business Administration in 2 ½ years while at work in an accelerated program. This program includes eighteen, highly motivated Santa Fe County employees who comply with the following criteria:

### **Tuition Assistance**

Tuition Assistance was approved for 77 applications in Fiscal Year 2008 including eighteen for the first block of County employees entering the College for Working Adults Program. The amount of money expended for tuition assistance and the College for Working Adults in Fiscal Year 2008 was \$81,965.00.

### CRITERIA:

- ⇒ Completion of probationary period
- Current satisfactory performance evaluation
- ⇒ No disciplinary actions within the last twenty-four months
- ⇒ Recommendation from immediate supervisor and department director



### CWA Sheriff's Contract

The CWA Sheriff contract was ratified in November of 2007. The average increase was \$4.2330 or 18%. With this increase, we were able to recruit ten lateral deputies for the Sheriff's Office resulting in no vacancies by the time the contract was ratified. These increases also made the Sheriff's Office competitive to surrounding agencies and to date, there is only one vacancy.

### **CWA Correction's Contract**

The CWA Corrections contract was ratified in March of 2008. The average increase was 7%. These increases made SFCADF one of the highest paying facilities in the State of New Mexico. After implementation of the aforementioned increases in March of 2008 the vacancy rate within SFCADF dropped to 0% by April and remained at this level for two months. Today the facility has a vacancy rate of 12%.

### **Benefits**

Open Switch Enrollment for Benefits

Santa Fe County offers health insurance under the State of New Mexico Risk Management. This year Risk Management had a few changes for the annual open /switch enrollment that are not usually offered each year. Open/ switch enrollment began in April 2008 and concluded in June 2008. Dental and vision insurance were offered this year. These services are only offered every (4) years. Risk Management deleted Cigna as one of our health carriers and added two (2) new carriers to include Lovelace, and United Health Care. Human Resources had 165 employee enrollment changes, which included about 95 employees who were covered by Cigna that were required to choose another carrier.

# Classification & Compensation

## Classification & Compensation Study

modifications, and six percent (6%) of classifications were merged or declassifications had no change, twenty-nine percent (29%) had only title salary range for their position August 4, 2007. Sixty-one percent (61%) of starting at \$9.60 per hour. This was done in an effort to remain competi-Santa Fe County implemented salary ranges with the minimum range an employer to other agencies, and to ensure that our plan was effective nal and external equity to measure Santa Fe County's competitiveness as A classification and compensation study was conducted to evaluate interregarding classification and compensation. has updated the schedule and classifications based on ongoing research sation Administrator was filled in December 2007. The Classification and classification and compensation plan and the Classification and Compenleted. An FTE was added to Human Resources to administer the new ries for 125 county employees were brought up to the minimum of the tive in response to the City of Santa Fe Living Wage Ordinance. The sala-Compensation Administrator maintains the Salary Range Schedule and

## Cost of Living Increase (COLA)

Effective the first full pay period in January of 2008 AFSCME & non-union employees received a cost of living adjustment (COLA). Employees who earned less than 25k annually received a 5% increase, those who earned 25-40k annually received a 4% increase and those who earned 40k and above annually received a 3% increase.

### Our Process

RK RECORDED

Human Resources is constantly evaluating processes to ensure efficiency and that they are user-friendly. This fiscal year we completed the following:

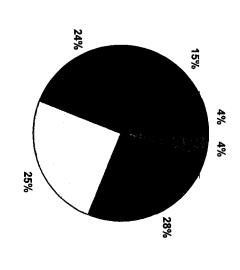
- Revised all Human Resources Forms to be more user-friendly and uniform.
- Enhanced our records management by adding more security
- Scanned separated employee files for convenience and efficiency
- Added employee numbers in lieu of using social security numbers for security

Santa Fe County Human Resources Division was located at the Enacon Building at 205 Montezuma Street for approximately 5 years. Since the staff has grown in size and also the number of internal employees we support, we were in need of a move. In mid April of 2008 the Human Resources Division moved to 949 West Alameda. This new location provides better parking for our customers, and also provides more room for employee training. Since the move we have been able too conduct College for Working Adults classes and New Employee Orientation in our building.



PAY GRADE OF COUNTY EMPLOYEES

4% 4% 5%

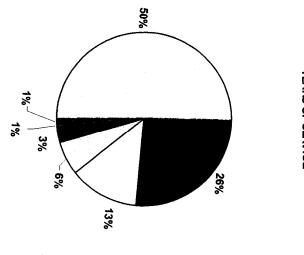


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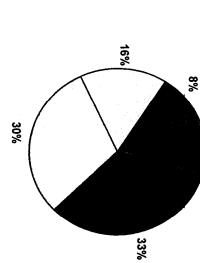
□ 31 yrs. old-40 yrs. old

- 51 yrs. old-60 yrs. old
- 20 yrs. old-30 yrs. old
- 60 yrs. Old & older

■ 41 yrs. old-50 yrs. old



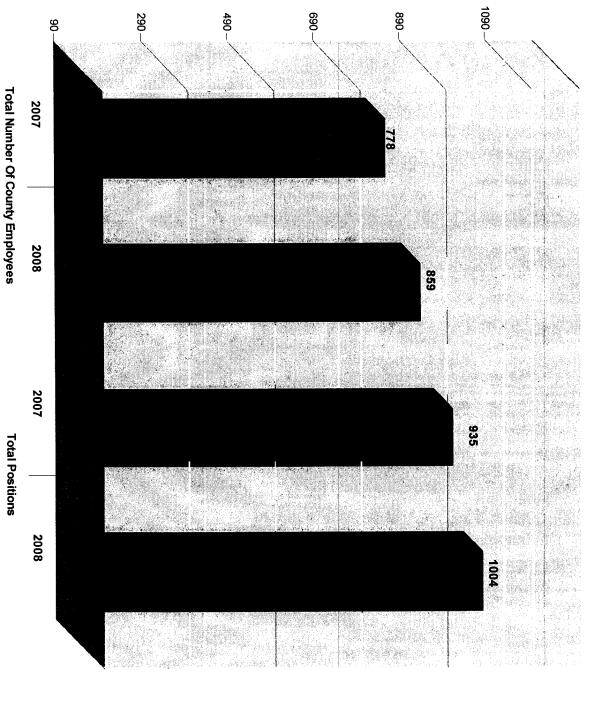
YEARS OF SERVICE



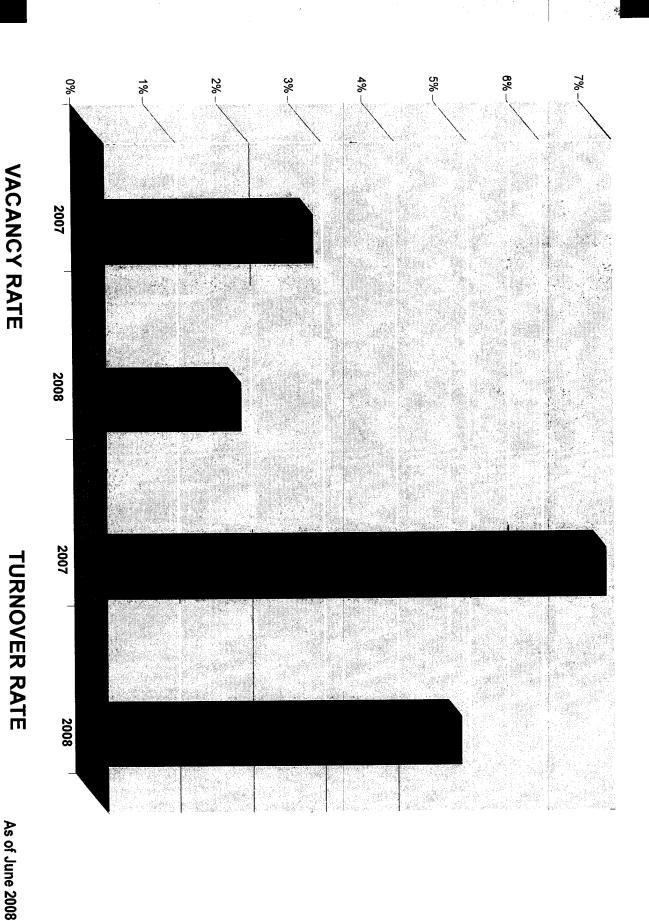
- Pay under \$20,000.00 \$21,000.00-\$31,000.00
- ☐ \$32,000.00-\$42,000.00 □ \$43,000.00-\$53,000.00
- **\$54,000.00-\$64,000.00 \$65,000.00-\$75,000.00**
- \$76,000.00-above

- ☐ 6 yrs. to 10 yrs. □ zero to 1 year
- 16 yrs. to 20 yrs.
- 25 yrs. & above
- □ 11 yrs. to 15 yrs. 21 yrs. to 24 yrs.

■ 2 yrs. to 5 yrs.



As of June 2008



Fiscal Year 2008 Annual Report



Page 3

### **ASD Division Information (continued)**

### I. Financial Services Division

### A. Goals

- Prepare monthly General Fund and quarterly (on other funds) financial (revenues and expenses versus budget) reports and present to the BCC.
- Prepare policies and procedures for Fixed Assets, Taxable Fringe Benefits, Purchase of Uniforms, Propriety of Certain Expenditures, Payroll Time Auditing, Fuel Reduction and Alternative Fuel Vehicle Acquisition and Use, Budget, Purchase Order Procedures, and Accounts Receivables.
- To provide information, training and guidance to all staff as needed.
- To provide management with critical analysis and information that is objective and unbiased and includes financial impacts and other possible viable options.

### B. Major Accomplishments

- Clean financial audits by the independent auditor for the past several years.
   Good audit reports confirm strong financial controls and are the basis for higher bond ratings and lower interest rates for county taxpayers.
- County received higher bond ratings of Aa+ and Aa2 on our latest Gross Receipts Tax Bond Issue.
- Regular financial reports are made to the BCC.
- Development and approval of various policies for the financial areas noted in the 2<sup>nd</sup> bullet under Goals.
- Completion of the county-wide accounting manual and provided comprehensive training.
- Recognition of county FY2008 budget document by the Government Finance Officers Association (GFOA).

### C. Current Initiatives

- Created an Accounts Payable Workgroup.
- Conducting various trainings for the new Accounting Manual, new Employee Timesheet, Accounts Payable, travel, and Taxable Fringe Benefits.
- Worked on AS400 conversion----tested, implemented and now researching impacts of conversion that included 2 version upgrades and potential changes to procedures resulting from these upgrades.
- Starting the phased process for the preparation and completion of the County's Comprehensive Annual Financial Report (CAFR) by county staff.

Page 4

### Financial Services Division (continued)

### D. Significant Challenges

- The tracking of project budgets. The County has grown tremendously with regard to capital projects resulting from state appropriations, severance and General Obligation Bond (GOB) bond funding.
- Accounts payable volume and staff shortage.
- Production of CAFR by internal staff. The goal is to be able to prepare a comprehensive CAFR for the fiscal year ending 2010.
- Audit findings that need remediation. Decentralized support-Corrections.

### II. IT Division

### A. Goals

- Collaborate, align with and proactively plan with departments and offices that IT supports.
- Create a methodology to effectively manage IT resources-document plans, policies and inventories and make this information readily available.
- Enhance and maintain County's application portfolio including:
  - 1. Mainframe (AS400) server application (i.e. Sungard).
  - 2. Microsoft Server application.
  - 3. GIS applications.
- Analyze, develop and implement the different projects and programs that were included in the FY2009 Budget.
- Maintain and continue to roll out a secure and scalable infrastructure.
- Implementation of CAMA (Computer Aided Mass Appraisal) application for the Assessor's Office.
- To assess and implement a comprehensive disaster recovery plan.
- Enhance and integrate GIS technology platform.

### B. Major Accomplishments

- Significant progress has been made on the Computer Aided Mass Appraisal (CAMA) implementation project. IT is responsible for coordination and oversight.
- Successfully upgraded the iSeries (AS400) Sungard System (includes General Ledger, Land Use and other systems) to the current release (2 releases back).
- Working with Qwest on a proposal to increase county's broadband network through implementation of their QMoe technology. The goal is to acquire this enhanced application with little or no net cost increase.

Page 5

### IT Division (continued)

- Implementing a reporting application using Crystal Reports and Business Objects Enterprise to expand reporting capabilities for all county departments.
- Continue the implementation of VMWARE technology that allows the county to reduce the need for server upgrades and computer room power needs.

### C. Current Initiatives

- Continue to work on the CAMA implementation project.
- Work on the QMoe proposal from Qwest to increase county broadband.
- Complete the implementation of VMWARE technology.
- Implement the Human Resources and Time and Effort software applications.
- Continue PC and Server cascade program.

### D. Significant Challenges

- Finding a qualified Data Base Administrator has proven to be a challenge.
- Increased network bandwidth.
- Knowledge of iSeries (AS400) system administration.
- Institutional knowledge of installed legacy Sungard applications.
- Fragmented IT support (Corrections IT personnel; RECC support (Marty Black); Sheriffs support (Larry Martinez); Assessor/Treasurer (Rick Caudell).
- Permissions migration from Unix to Windows.

### III. GIS Services Division

### A. Goals

- Implement Phase 1 of the Enterprise Geographic Information System (EGIS), pursuant to the Weston Study.
- Integrate GIS database information into the CAMA system.
- Respond to all staff and public requests for GIS data and reports.
- Maintain and enhance current GIS System.

### B. Major Accomplishments

- Completed Phase 1 of EGIS Plan by installing servers and software and testing them.
- Assisted the Assessor's Office with the CAMA/GIS integration project.
- Completed production of GIS data sets needed for the Land Use Code Rewrite Project.

Page 6

### **GIS Division (continued)**

- Provided hardcopy maps to the Clerk's Office to support the 2008 Primary Election.
- Established procedures for monthly updates of annexations to the RECC.
- Facilitated acquisition of new county-wide orthophotography through collaboration with various federal and state agencies.
- Provided digital GIS data to support the Buckman Direct Diversion Project, the Sombrillo/Arroyo Seco Wastewater Project, the NM Department of Transportation Ortho-Mosaic Project, the Galisteo Basin Plan Project, the Oil and Gas Ordinance, the County 40-year Water Plan, the Cerrillos Hills Park, the Greater Chimayo Mutual Domestic Water Consumers Association Plan, the Rancho Viejo Temporary Recycling Project, the Affordable Housing Strategic Plan, the La Bajada Historic Preservation Project, and the County Trails GPS Mapping Project.

### C. Current Initiatives

- Working on Phase 2 of the EGIS Plan: Goal is to implement a modern online mapping service including parcels for the first time.
- Phase 2 of EGIS Plan: provide daily updates to the online mapping services.
- Continue to assist the Assessor's Office with the CAMA/GIS integration project.
- Continue to provide digital GIS data to support County and Regional Projects.
- Working on GIS Data Fee Ordinance.

### D. Significant Challenges

- Lack of a Data Base Administrator.
- Lack of solid UNIX support for remaining GIS servers.
- Ongoing need to support last minute requests for custom mapping by Elected Officials and Manager's Office.
- Ongoing need for training of GIS staff and County users of GIS software and data in other departments due to increased complexity of software.

### IV. E-911 Rural Addressing Services

### A. Goals

• Finalize road naming projects for the Pueblo of Nambe and the Pueblo of Tesuque.

Page 7

### E-911 Rural Addressing Services (continued)

- Continue to GPS roads, driveways and structures. Verify that road signs are up, that the red and white numbers are accurate and visible. Coordinate with open space, utilities, and land use on GPS work.
- Work with the City GIS, City and County Fire, and City and County Public Safety and insure that the RECC has the most current information.
- Physically post E-911 red/white reflective numbers on all rural driveways.

### B. Major Accomplishments

- Established Standard Operating Procedures (SOP's) for E-911 Rural Addressing road centerline updates to RECC.
- Physically posted E-911 red/white reflective numbers on all driveways.
- Finalized road naming projects within the Pueblo of Nambe and the Pueblo of Tesuque.
- Established a better working relationship with the Post Office.
- Created new Map Reference Area (MRA) boundaries that are consistent with the City of Santa Fe and Santa Fe Counties Fire Departments.

### C. Current Initiatives

- Work on establishing SOP's for RECC to receive GIS data.
- Finalize 2<sup>nd</sup> part of the San Ildefonso road naming project.
- Finalize physical addressing for the La Bajada Village.
- Follow up on all areas where GPS data was incomplete or incorrect.

### D. Significant Challenges

- Improve current process of obtaining/changing a rural address.
- Develop an electronic process for obtaining/changing a rural address.
- Have all staff in one location.

### V. Building Services Division

### A. Goals

- Provide custodial and building maintenance support for all county owned facilities, parks and community centers. Conduct periodic inspections to insure that buildings are properly cleaned and maintained.
- Handle work orders and special requests quickly and efficiently.

### **Building Services Division (continued)**

- Oversee and manage the Motor Pool operation and insure that these services are being effectively provided.
- Handle moving of the offices due to the demolition of the Enacon, Blue Monkey, and Paramount Facilities. Coordinate parking.

### B. Major Accomplishments

- Moved Finance, Human Resources, Community Services, Utilities, Purchasing, and Risk Management to new locations.
- Painted entire 2<sup>nd</sup> floor of the Bokum Building for Finance, painted 3<sup>rd</sup> floor of the Bokum Building for IT, painted office for ASD Director and Public Information Officer and painted jail cells at District Court.
- Stacked and loaded 48 pallets containing computers, desks, chairs, and office partitions to State Police Department for annual surplus.
- Installed a secured bike rack in back of the Administration Building.
- Painted over graffiti at the El Rancho Bridge, La Cienega Bridge, and the RAP Center on Airport Road.
- Continue to maintain and clean all county buildings, parks, and community centers.

### C. Current Initiatives

- Patching, painting and moving cubicles in Land Use Department.
- Painting halls on 3<sup>rd</sup> floor of the Bokum Building
- Move furniture in IT for carpet installation.
- Working with Finance on surplus items for September auction.
- Strip, seal, wax and buff floors at the Edgewood Community Center and paint walls.
- Finish installing audio equipment at the Nancy Rodriguez Community Center.

### D. Significant Challenges

- Will lose 30 parking spaces when the Cathedral parking lot is closed. Need to find additional parking spaces.
- Find adequate parking for the Law Complex employees when the new District Court House is being built.
- Work on scheduling manpower to cover the new Public Works Facility.

### VI. Purchasing Division

### A. Goals

- To insure compliance with the NM State Procurement Code.
- To coordinate all Request for Proposals (RFP's) and Request for Bids (RFB's), advertise these procurements and review the Scope of Work and Bid Specifications to insure they are adequate, set proposal and bid deadlines, develop evaluation criteria, open and review proposals and bids. Insure that appropriate contracts are developed, notify successful and unsuccessful offerors, issue purchase order and/or award notification.
- Work with all staff to assist them with the Procurement Process.

### B. Major Accomplishments

- Successfully completed \$5,403,825 in procurements for goods and services.
- Built a team work structure and that improved relationships between Senior Procurement Specialists and Procurement Specialist I's. Procurement Specialist I's can now handle IFB's and RFP's and larger procurements than before.
- Improved relationships between departments.

### C. Current Initiatives

- Currently working on several procurements including: Road Maintenance and
  Construction Materials, Fire Recruitment and Retention Coordinator, Janitorial
  Supplies, Employee Assistance Program, Towing Services and Seizure Lot,
  Printing and Mailing of Property Tax Notices, Removal and Replacement of
  Asphalt at the Abedon Lopez Senior Center, Construction of the new Steve
  Herrera Judicial Complex, Web Hosting and Maintenance Services, and General
  Legal Services.
- Look at more purchasing training opportunities and send staff to these trainings.

### D. Significant Challenges

- Review department requests for services and/or materials purchases and insuring compliance with the NM State Procurement Code.
- The Procurement Manager has to learn all the nuances and details of the State Procurement Code and how the purchasing process works in the public sector. This has been a challenge for the Procurement Manager.
- Learn the General Ledger System and how it pertains to the purchasing function.

### VII. Public Information Office

### A. Major Accomplishments

- Managed the public relations/participation process for getting the Courthouse from initial design to construction phase.
- Managed public information projects for each Commissioner resulting in over 30 related TV, radio, and print media interviews/stories.
- Redesigned County web site page.
- Created system to handle "crisis communications"
- Created 10 question survey on website seeking feedback on County performance.
- Collaborated with League of Women Voters to create a County Transparency Advisory Committee to review County's transparency and make recommendations.
- Ordered podcasting equipment for weekly podcasts.

### B. Current Initiatives

- Audio podcasts of all County meetings, interviews with Commissioners and staff.
- Video broadcasts of all public meetings.
- Digital archiving of all recordings of previous meetings.
- Post on line schedule, agenda, and minutes of meetings.
- Improve search ability of web site.

### C. Significant Challenges

- Increase digitization of information (audio/video/data).
- Working on developing blog to allow for an ongoing, interactive conversation between County officials and residents.
- Working with the 5 member Transparency Advisory Committee to have a transparency audit of Santa Fe County completed.
- Post budget on line.
- View before vote----which places new proposed ordinances on County web site to allow for public review and comment before a vote is taken.

### VIII. Project Specialist

### A. Major Accomplishments

- Implemented and oversee Anti-Graffiti Program.
- Implemented Summer Recreation Program.
- Oversaw IT upgrades at the Bokum, Women's Health and Morgan Stanley Buildings.
- Assisted IT with email, internet and security policies.
- Assisted IT with staffing.
- Oversaw Phase 1 of the AV upgrade in the BCC Chambers
- Acting IT Director for 3 months.
- Implemented contract and funding for Outside-In-Program.

### B. Current Initiatives

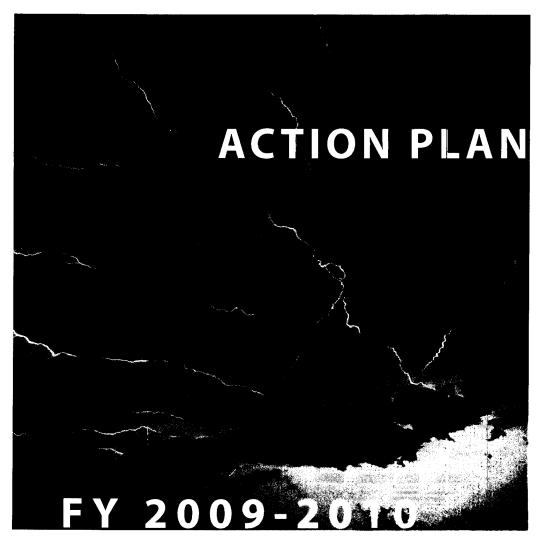
- Phase 2 of the AV upgrade in the BCC Chambers.
- In the process of implementing a policy and regulations for adequate security over fuel usage.
- In the process of implementing a policy and regulations for adequate control over the ordering of building supplies.
- Working with the City of Santa Fe Anti-Graffiti Task Force on a joint policy.
- Serving as ASD liaison for the County Managers Project Database.
- Working on new contract and funding for Outside-In-Program.
- Trying to become a member of the Juvenile Justice Board.

### C. Significant Challenges

• No response from the Juvenile Justice Board.

11/25/2008

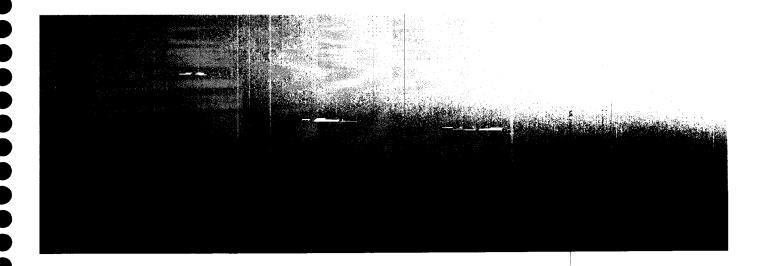
### SANTA FE COUNTY COMMUNITY SERVICES DEPARTMENT



"Generating a Positive Charge in the Community"

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The purpose of the Community Services Department Action Plan is to highlight FY 2007-2008 accomplishments and outline what we all hope to accomplish in the upcoming year.

The Community Services Department has just completed its second year as a new Santa Fe County Department. During the year, the department's six divisions worked independently and in collaboration with community workers, other county departments and partnering agencies to fulfill division and department goals. In addition, there were monthly meetings with the County Manager to review what has been accomplished regarding Commissioner's projects, Manger's action items, and division projects and goals. The Community Services Department includes:

- Fire
- Community Projects
- Regional Emergency Communications Center
- Housing
- Health
- Teen Court.

The Community Services Department continues to maintain structure and significant interaction and communication between the department's divisions. The following items highlight significant action steps that have taken place within the Community Services Department.

- Fire started it's second fire training academy for 15 new recruits, bringing a total of 34 new recruits that are a direct result of the implementation of the new Fire GRT.
- Health was been very successful in implementing the new senior services program for El Dorado as well as managing the other senior programs and community centers.

- Housing has just completed their Housing Needs Assessment. Housing has started the process of planning for new County Affordable Housing at the old public works site on Galisteo Road. Housing also continues te work on updates for the Affordable Housing Ordinance
- RECC has implemented an aggressive plan to recruit  $\ lue$ new employees as well as retain existing employees.
- Projects will be completing a new Public Works Facility in November. The \$16 million dollar 45,000 sq. ft. facility is located on a 37 acre site with and incorporates energy efficient and environmentally friendly systems such as passive solar heating, rainwater catchment systems and a wind turbine for electricity generation. The new Courthouse project received 4 viable bids for • construction and a contract is scheduled for approval in October 2008. The project is scheduled to break ground in December 2008.
- Teen Court continues to increase its participants and outreach for what is considered the model program for the state.

It's very exciting for me to have the opportunity to work with a highly dedicated team of professionals. I know that in the years to come, this Department will reach new levels of success for Santa Fe County. This report reflects the positive directions of this new Community Services Department. We will continually strive to implement actions that create results and improvements for the many communities within Santa Fe County that we all serve.

Joseph Gutierrez, CSD Director



From Left: Fire Chief Stan Holden, RECC Director Ken Martinez, Teen Court Director Alice Sealey, Community Services Department Director Joseph Gutierrez, Housing Director Dodi Salazar, County Manager Roman Abeyta, Health Director Steve Shepherd, Community Projects Director Paul Olafson

# fire

### mission

### Department Mission

Our essential mission and number one priority is to provide high quality and compassionate emergency services to the people of Santa Fe County

### Fire Administration Vision

To provide leadership and high quality, efficiently managed and customer oriented support for each fire district, our volunteers and regional personnel to ensure the mission statement can and will be accomplished.

### Our Vision is of Working Together As A Team

Our pledge to one another are not just words upon paper, it is our commitment to one another, because we believe all personnel, regardless of rank, status or position, are important and should be treated with respect.

### overview

The Santa Fe County Fire Department won a national award for its "Regionalized Approach to Providing Emergency Services" design concept in 2000 from the National Association of Counties. This concept remains the basis for department's direction and growth.

The SFCFD is a Combination Department, Consisting of both volunteer and paid firefighters and emergency medical technicians. We have approximately 280 volunteers; some are both firefighters and EMT's, some are only firefighters and some are only EMT's. The department has 48 existing paid field personnel, not including support personnel.

### growth impact statement

The expectations and needs of the citizens of Santa Fe County require us to be progressive and proactive in planning for the future to ensure our customer expectations and needs are met. Because of the size of our county and of its suburban, rural and wilderness makeup and because our funding is small relative to customer expectations we must be innovative in our approach to meeting those expectations.

# DIVISION NAME Santa Fe County Fire Department

CH EF Stan Folden 505-992-3077

DEPUTY CHIEF Dave Sperling 505-992-3076

ASSISTANT CHIEF Martir Vigil 505-992-3070

> STAFF SIZE 72 Employees 320 Volunteers

PRIMARY FACILITY LOCATION
35 Camino Justicia
Santa Fe, New Mexico 87508

ADDITIONAL FACILITIES

34 Fire Stations
throughout Santa Fe County

### budget

Fiscal Year 2008

\$7,622,000

# overview

### divisions

### Fire Administration (Command Staff)

• 48 Additional Firefighter Project. July 2008 Fire Academy has begun with 16 new fire cadets. Training is 18 weeks long. Cadets will become Firefighter level II, Hazardous Materials Technician level and Emergency Medical Technicians upon completion.

- Currently we have hired 35 new firefighters utilizing the new County-wide Fire Tax (19 in the 2007 Academy and 16 in 2008 Academy).
- Regional strength of staff (FTE) is now at 35 new +29 existing = 64. With implementation of all new 48 regional positions department strength will be at 96 firefighter/EMTs in the field which translates to 32 on duty during any given day of the year utilizing an industry standard A, B, C shift schedule.
- With a county population of 85,000 regional field staff should be 170; 2 firefighter/EMTs per 1000 population. We attempt to accomplish this through use of volunteers and paid firefighters/EMTs.

### **Emergency Management Division**

- Currently staffed with 1 Assistant Chief, Martin Vigil.
- Program intended to prepare community for all-hazard disaster readiness and response through training of personnel and acquisition of necessary equipment & apparatus
- Responsible for maintaining county Emergency Operations Center
- Responsible for implementation/compliance with National Homeland Security, National Incident Management Mandates.

### Wildfire Bureau

- Staffed with 1 bureau Captain, Greg Gallegos and
   3 grant-funded wildland firefighters/fuel reduction specialists.
- Community Wildfire Protection Program
- Partnership program with other regional, state & federal jurisdictions intended to reduce the risk of catastrophic wildfires in wildland interface areas
- Santa Fe County's Urban-Wildland Interface Ordinance
- Department's Wildland Firefighter Capabilities based on NWCG stnds

### Fire Prevention Bureau

- Staffed with 1 bureau Captain, Buster Patty and 3 specialists
- Primary duties are fire prevention via new development review, inspections, investigations & public education.
- Challenges: (1) increased growth in county brings higher density development with municipality-type needs from emergency services, (2) volume of development plan review & customer expectation with turn around times.

### Volunteer Fire Districts

- Challenges: Dependency on declining resource to provide emergency services. With increased call volume comes increased demand on volunteer time. Assimilation of volunteers into structured government service roles.
- Volunteers are in decline nationally irrespective of area of specialty. Especially true in the Fire Service.
- Volunteer Recruitment and Retention Incentive Program on
- We will be dependent upon volunteers well into the next 20+ years.

### Fire Prevention Division

Headed by Deputy Chief, Dave Sperling and Fire Marshall

### Field Operations Division

- Staffed with 1 Assistant Chief, Kimmet Holland, 1 administrative assistant, 3 BC's (1 for each shift A,B,C) and all Regional Personnel assigned to regional stations.
- Regionalized Fire Suppression Response
  - Triple Role/Cross-trained as Emergency Medical Service providers at EMT-B, EMT-I or Paramedic level
  - + Structural Firefighter II + Wildland Firefighter 130/190 certified.
- Regionalized Emergency Medical Services
- Advanced Life Support (Paramedic) level of service 90% of all calls within 10 minutes 80% of the time
- Supported by paid and volunteer EMT-B's and EMT-I's
- Six ALS Transport Units, + five ILS volunteer transport units
- Fire & EMS Training Bureau staffed with 1 EMS Captain, 1 Fire Captain and 1 Fire Lt.
- Challenges: Growth county-wide. 5,266 calls in 2007 1) Town of Edgewood and surrounding county in Southern SFC
- 2) growth/development in Northern SFC, Pojoaque, Tesuque, Nambe, Tribal Gaming Enterprises. While Town of Edgewood supports fire & EMS services, tribal governments do not. Demands of call volume in these high call volume areas will put more strain all both volunteer and paid resources.
- 3) Lack of trained workforce especially Paramedics
- 4) Competitive environment for ALS (paramedic) providers.
- 5) Lack of affordable workforce living in Santa Fe.
- 6) need to fully implement training division from bureau level to meet growing volunteer and paid training needs including appointment of Training Division Chief.

# fire

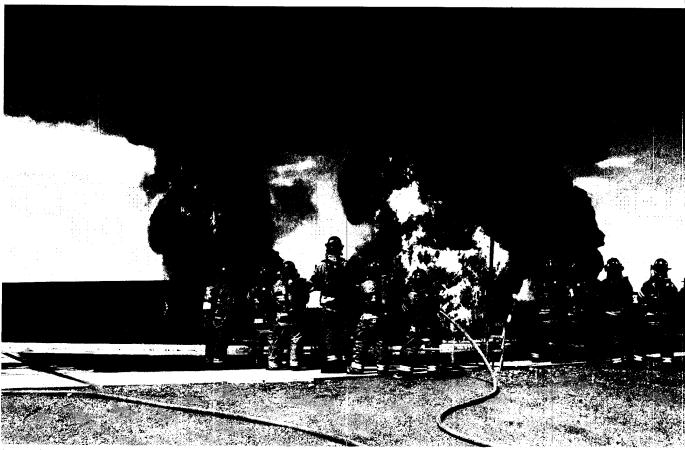
### 2007 - 2008 accomplishments

- Fire Department is a personnel and equipment intensive organization which requires significant support from these departments but in addition, because of our infrastructure growth we also require assistance from the Community Projects Division for construction of fire stations and remodel and maintenance of existing stations. To this end, and to a significant degree, the Fire Department's success is dependent upon the support of these other departments. To be blunt, we cannot be successful without a team-work atmosphere and can-do spirit. I have said publicly before that the County Fire Department could not and would not be successful in accomplishing our overall mission without the significant support and involvement of these other county departments and divisions. As the County goes, so goes Santa Fe County Fire Department.
- Overall the last few years our County Corrections Department has seen a huge increase in operational demand secondary to Department of Justice oversight, especially in the medical, juvenile and adult corrections areas of operation. The recruitment and retention of corrections officers has been a major hurdle to overcome and it appears we have finally reached our goals in that area. Significant time and energy of critical resources from county departments has played a huge role in this accomplishment. But, to some extent this success has come at a cost to other departments including the fire department. If we as a county can now look forward to a time in the near future where we might move out from under the DOJ oversight some of these resources might once again be free to assist other departments to a higher degree. It is my hope that such will be the case in FY09.



2008 Cadet Academy

# accomplishments:



2008 Cadet Academy Exercises

Without the great people working for Santa Fe County we could not accomplish what we have, (which is amazing when you look back over the year), with the resources we've been given and I believe it is a credit to the dedication and commitment of our county employees. We are very much like a family, we struggle with the day-to-day tasks of accomplishing our daily missions, while taking on more and more responsibility as the demands of our county citizens grow. The adage of do more with less has reached its breaking point and we must plan better for the future and make difficult decisions as a County about what we can do with the resources we've been given and stop the notion that we can be all things to all people. In short we must focus our attention on the critical functions of local government first and foremost before agreeing to take on more programs or projects of special interest groups.



2008 Cadet Academy Exercises

# fire

### 2008 - 2009 goals

Our goal is to protect life, limb and property; ensure the safety and welfare of our personnel; to treat everyone with respect; and to develop and implement standards to ensure our goal is accomplished.

Other specific goals include:

### County Fire Protection Excise Tax (1/4%)

- Gross Receipts Tax imposed only in the unincorporated areas of the County
- Sunsets in December 2008
- Currently raises \$1.7 million per year.
- Proceeds can only be used for capital and operating expenses other than personnel/benefits.
- Funds department's apparatus replacement schedule via Revenue Bond. Extremely important funding source for volunteers.
- Updated state statute removed sunset provision of the law in 2003.
- Challenge: Without this tax the fire department cannot meet its future capital infrastructure needs

### Santa Fe County Ordinance 1997-11 (Fire Administration Ordinance)

- Rewrite of Ordinance needed
- Challenges: (1) to balance government oversight of services provided to citizens with needs of volunteer workforce while ensuring quality, consistency and risk management exposure to county.
- District Operations and Officer "Elections"

### Fire Training Facility/Complex

- Challenge: (1) Cannot ask volunteers to give up their two week vacation to travel to Socorro (State Fire Academy) for training. (2) Expense of sending paid firefighters out of town several times a year for mandated training updates.
- History of need and State Penitentiary Site.
- New site located in Southern Santa Fe County;
   Thompson & Martin Roads
- \$915,000 asking purchase price. Awaiting appraisal.
- Currently a working training center for New Mexico Laborers Union
- Partial funding for purchase of site.
- Nov. 4th General Obligation Bond Ballot Question.
   \$1.5 million to upgrade facility; purchase and install training props.



2008 Cadet Academy Exercises

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### County-wide Emergency Communications Network Interoperability Study

- Challenge: To overcome spotty coverage throughout county to provide better quality and higher reliability of communication, both voice and data, in preparation for digital requirements mandated by federal government.
- Study partially funded by Homeland Security with match from SFC
- Phase-I. Upgrade existing infrastructure network including towers and repeater sites to achieve 90% county-wide coverage pattern with mobile radios and 75% county-wide with portable radios.
- Phase II. Establish microwave links between outer districts and RECC
- Phase III. Implement county-wide voice and data system to allow for AVL and mobile data transmission.
- Need \$12 million dollar overall with potential to obtain up to \$8.0 million in federal funding with remainder (\$4.0 million) to be county match.

### Fire Station Construction & Remodel Projects

- Challenge: (1) To meet growing need to upgrade existing infrastructure built primarily by volunteers and unskilled labor in 1950's and 60's while addressing growing community demands county-wide. (2) Need dedicated Emergency Operations Center to conduct on-demand emergency operations during local emergencies or disasters.
- \$1.5 Million (GO Bond) Fire Station Remodel Project
  - Tesuque Fire Station Addition
  - Glorieta Fire Station Addition
  - Chimayo Fire Station Addition
  - La Puebla Fire Station Addition
- \$3.5 Million (GO Bond 2008) Western Region, La Cienega Fire Station
- \$3.5 Million (Revenue Bond) Southern Region, Edgewood Fire Station
- \$750,000 (244) Northern Region, Pojoaque Fire Station Crew Quarters Addition
- \$500,000 (Impact Fees) La Tierra Fire Station Crew Quarters Addition

### Discussion of Fire Department Funding Sources

- Challenges:
  - 1) Department has historically been responsible for finding and obtaining its own funding. Even then, past funding sources have been utilized for other needs within the county (jail inmate medical, senior programs etc.) creating resource issues for growing needs within both the county and the department. Fire Department or receives no General Fund dollars.
  - 2) Increased level of technological hazards county-wide, Railrunner, WUI growth, Commercial developments like Super Wal-Marts, Buffalo Thunder, etc in the face of significant staffing and specialized equipment and apparatus needs.
- The following were fire department initiatives supported by BCC
  - County Fire Protection Excise Tax (Fire \_% Tax). 1982 until Dec. 2008.
  - 3rd 1/8th Gross Receipts Tax for Emergency Services & OHN (Commonly but mistakenly called the MOA tax)
  - Countywide Emergency Services and Communications Tax (New Tax)
- State Fire Protection Funds (Fire Districts only) ISO rating dependant
- State EMS Funds (Fire Districts only) Service level dependent
- County Fire-Rescue Impact Fees (Fire Districts only)

### County Fire-Rescue Impact Fees

- Enabling legislation is the Development Fee Act.
   Adopted by ordinance in Santa Fe County in
   1995. Fees based on square footage and NFPA risk
   classification. Residential .27 cents per square foot.
   Collected and spent within fire district boundaries for
   capital expenses directly related to growth/development
   within the fire district.
- Landuse Assumptions and Capital Improvement Plan must be reviewed &/or updated every 5 years.
- Challenge: Raises \$75-\$100 k in larger fire districts per year. Only \$5 \$10 k in smaller fire districts thus is not sufficient alone to meet district needs.

# community projects

### vision

The Community Projects Division is responsible for all new construction and renovation of County owned buildings, acquisition and development of open space/parks/trails, and the administration of various other capital projects.

## DIVISION NAME Community Projects Division

DIRECTOR Paul Olafson 505-992-9866

### **PROJECT SPECIALIST**

Agnes Lopez 505-995-6516

STAFF SIZE 31 Employees

### PRIMARY FACILITY LOCATION

Community Services Department Offices 901 West Alameda, Suite 20C Santa Fe, New Mexico 87501

### **ADDITIONAL FACILITIES**

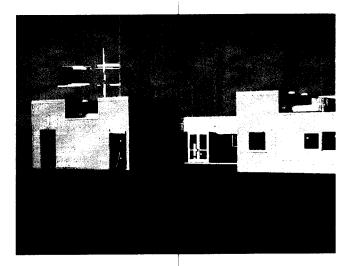
3 Offices

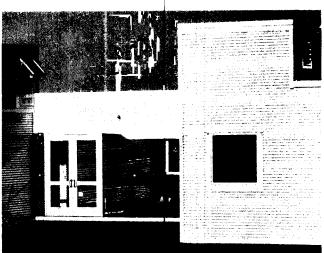
146 properties, including county-owned buildings, and open space, trails and parks

### budget

Fiscal Year 2008

\$98,065,098





The new Public Works building site

### overview

The division has affirmed their commitment to energy efficiency and by incorporating appropriate green technologies in all new projects. The Operations Program, in addition to maintaining the County's facilities and renovating them as needed, has been replacing less energy efficient systems with new more efficient systems in existing buildings. The Open Space and Trails Program is responsible for the acquisition, planning, management and operation of the County's open space and trails facilities and parks. The program also focuses on efforts within the County's parks and open space to make new improvements environmentally sensitive and sustainable. The Projects Program is responsible for the administration of capital projects from initial project development through construction and focuses primarily on legislatively funded capital projects.

The Community Projects Division employs community based planning to include the public, facility users, partner organizations and County staff to develop all projects. The Community Projects team creates timetables, budgets and works with all parties to create viable projects. The team works with all parties throughout the project implementation period and beyond, to occupancy and use of developed facilities. Currently, the Community Projects Division is coordinating approximately \$100 million in new capital projects, 26 open space sites. 17 parks, approximately 45 miles in trails, and 120 County facilities.



Thornton Ranch Petroglyphs (above) San Isidro River Restoration Project (below)



# community projects

### 2007 - 2008 accomplishments

 Archeological clearances and site demolition for the new 1st Judicial Facility

All clearances were granted and the three buildings within the 2.4 acre site were cleared.

- Construction of the new Public Works Facility
  Construction of the \$16 million, 45,000 sq. ft. building
  will be complete in November 2008.
- Remodel of 4 Fire Stations Chimayo, Glorieta, La Puebla, Tesuque

The remodels include living quarters for staff and will all be complete by the end of 2008 with the exception of La Puebla. The La Puebla station will be completed in 2009.

 Award design contract the Western Regional Station in Rancho Viejo and Southern regional Fire Station in Edgewood

Architectural design was solicited in August 2008 and design will be completed in 2009.

• Design for Esperanza Shelter

Staff has worked with the Esperanza staff to develop facility programming and initial design. Staff is coordinating the installation of manufactured buildings for the new facility and anticipates completion in 2009.

 Land acquisition for new 4H/ Agricultural facility in Stanley

The County is pursuing the acquisition of land in the Stanley area to serve as a site for a 4H/agricultural facility. Construction is anticipated for 2009.

• Completion of the Edgewood Senior Center Addition

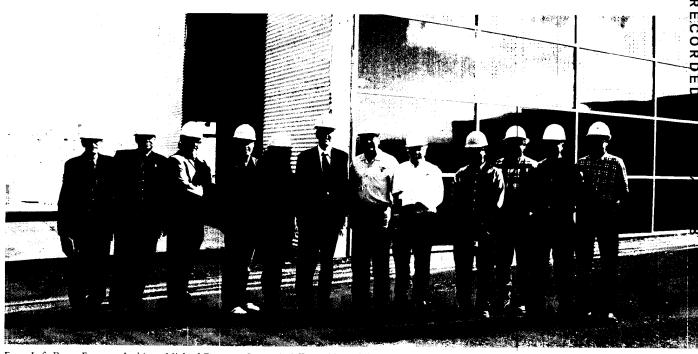
The Edgewood Senior Center added 2,000 sq ft to the center to expand the dinning area, add a nurse's office, and provide a space for exercise equipment. The grand opening is scheduled for November 2008.

• Madrid restroom facility installation

A new facility with two new restrooms was installed in Madrid. The grand opening was held in September 2008.



Eldorado Vista Grande Library Parking Lot



From Left: Bauer Freeman Architect Michael Freeman, Senator's Office Pablo Sedillo, SFC James Lujan, SFC County Manager Roman Abeyta, Commissioner Virginia Vigil, U.S. Senator Jeff Bingaman, Commissioner Harry Montoya, Commissioner Jack Sullivan, CSD Director Joseph Gutierrez, SFC Frank Jaramillo, SFC Paul Olafson and Louis Berger Group Rich Rotto, visit the new Public Works building site.

### Remodel of the El Rancho Community Center and kitchen renovation

Staff completed an addition to the center in 2008 to add approximately 800 square feet for a new arts and crafts room. Staff is contracting services for remodel of the kitchen and it is anticipated to be completed in early 2009. The kitchen renovation will facilitate the seniors meal program.

### • Nambe community facility land acquisition

The land acquisition agreement was approved by the Department of Finance and is awaiting title clearance to complete the transaction. Staff will begin a master plan process for the property when the purchase has been completed.

### Pojoaque Valley Community Center – site analysis and land acquisition

Staff is working with community members and elected officials to identify and acquire property to serve as a site for a future community center.

### Coordination and oversight of the County's community centers and satellite offices

Staff worked to open three new satellite office facilities in Edgewood, El Dorado and Cuyamunge in 2007 and 2008. Staff oversees the operation of the community centers and satellite offices and develops new programs and uses for these community facilities.

### Public Works

The Santa Fe Public Works Facility project is located on a 37-acre site along Highway 599 northwest of the intersection with Airport Road.

The project includes approximately 45,000 square feet of new buildings and structures, including: administrative office building, vehicle maintenance building, sign shop, vehicle wash bay, wind turbine to generate electricity, material and equipment storage yard, vehicle fuel station

The project is scheduled for completion in November 2008 and has an estimated budget of \$16 million..

The facility will take advantage of state-of-the-art technology and design to be energy and cost efficient along with low operations and maintenance costs. Among the energy-saving systems designed into the buildings are the following:

- 1) The project rehabilitates a former gravel strip mine.
- 2) Passive solar heating and use of natural light.
- 3) Solar panels heat water for Vehicle Wash Building and wash water is recycled up to 7 times.
- 4) Rainwater is stored in two 25,000 gallon underground tanks and used for landscaping.
- 5)10 kW wind turbine to generate electricity for site and Infrastructure for 2,600 kWh/month photovoltaic panels for electricity generation.

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# community projects

### 2008 - 2009 goals

### First Judicial District Courthouse

- Santa Fe County has initiated the development of a new courthouse facility to house the First Judicial District Court.
- A 2.4 acre site at the corner of Sandoval and Montezuma in Santa Fe has been selected for the site of the new Courthouse. The architect for this project is NCA Architects
- The project has a \$55 million budget and we are scheduled to break ground in December 2008.
- The Courthouse project will have an estimated construction schedule of 24 months with occupancy by the Court beginning in January 2011.
- There are four essential parameters that guided the design of the Steve Herrera Judicial Complex:
  - 1) Security: provide safe vehicular and pedestrian circulation patterns and separations to maintain the security of judges, defendants, and the public
  - 2) Space: provide a minimum of eight courtrooms and two public hearing rooms
  - 3) Parking: provide secure parking for judges and the public; the current design provides for approximately 150 underground parking spaces
  - 4) Budget: provide an appropriate facility within the allocated budget
- The new Courthouse will be LEED certified and incorporate multiple energy and green features including:
  - Water collection from building roof area to cisterns
  - Photo sensors in spaces with high levels of natural light (day lighting control)
  - Design to meet night sky code requirements
  - Occupancy sensors
  - Re-circulation pump for domestic water system (temperature controlled)
  - Computer based energy management system (EMCS)
  - Low flow toilet fixtures with automatic electronic valves
  - Construction Waste Management plastics, wood, paper and metals recycle
  - Low-E glazing

Water efficient landscaping

- Heat reflective roofing material
- Heat island effect elimination parking below grade and plaza
- Photo-Voltaic Cells for irrigation lighting
- Operable windows at second and third levels for natural air circulation

### **Future Long-Range Goals**

• First Judicial Courthouse Expansion

The new 1st Judicial District Court facility will be completed in 2011 and has been designed to accommodate future expansion.

Jail Expansion

Staff has identified a potential need for expansion of detention facilities in the future.

Public Safety Expansion

Staff has identified the need for expansion of the County Public Safety Complex as Fire, RECC, and Sherriff staffing and services expand.

• Top of the World Land Exchange

The County currently owns approximately 1,300 acres of land near Questa, NM. The property is associated with future water needs and may be available for land exchange with other public entities at a future date.

• New Fire Stations

New fire stations will be required to accommodate future growth in the County. In coordination with the County's Growth Management Plan, the Fire Division will plan for new stations to support services demanded by new growth.

• New Community/Multipurpose Centers

New Community/Multipurpose centers will be required to accommodate the growth in the County. In coordination with the County's Growth Management Plan, the Projects Division will plan for centers to provide services for multiple constituencies, including: seniors, youth, community meeting space, child care, etc.

### **Projects In Progress**

- Esperanza Shelter
- Agua Fria Park improvements
- Agua Fria Fire Station living quarters
- Edgewood Southern Regional Fire Station
- Rancho Viejo Western Regional Fire Station
- Stanley Ag facility/Fairground/Rodeo Ground
- La Puebla Community Center and Park
- Madrid Ballpark
- Agua Fria Children's Zone |
- SF Mountain Center Admin Facility
- Nambe community facility
- Vista Grande Library Phase II
- Cundiyo Community Center
- Galisteo Park improvements
- La Cienega Park/Community Center land acquisition

### Five-Year Goals

### Best use analysis for the exiting 1st Judicial Courthouse

Staff will research options for renovating the exiting 1st Judicial Courthouse after the courts have been moved to their new courthouse. Options include space for County employees and Public/private partnership opportunities. Staff anticipates programming and initial design to be completed in 2009.

### • Remodel of County Administrative Building

The County Administration Building requires upgrades to accommodate growing staff and programs within the County. Staff will conduct a space and program flow analysis to define the remodel of existing available space. Staff anticipates programming and initial design to be completed in 2009 in conjunction with the renovation of the existing courthouse facility

### • Remodel of existing District Attorney building

The District Attorney's Building will be studied for renovation and upgrades as part of the construction of the new 1st Judicial District Courthouse. Staff anticipates programming and initial design to be completed in 2009

### • Redevelop old Public Works Facility

The existing public works site will be cleared and prepared for sale, new facilities, or housing opportunities. Staff is conducting due diligence and planning for potential uses of the site.

### • Examine opportunities for future County parking needs

The County is looking for additional parking in the downtown area to accommodate the present needs for constituents, County employees and future needs for the 1st Judicial Court and the District Attorney's Office.

### Examine potential for future Satellite Office/ Multipurpose Centers

The County has begun offering services at satellite offices in different areas of the County and projects staff is researching options for permanent spaces. Staff is also planning the construction of multipurpose centers in the Pojoaque, Nambe, and La Cienega areas.

### • Enhance Record Storage

Projects has created and utilized a projects database application to document and track all projects within the division. Staff is also creating a filing system for County owned properties in digital format.

### • Examine potential for future Housing projects The projects staff will be helping the Housing Division

The projects staff will be helping the Housing Division identify new sites for affordable housing as well as the construction of new housing sites within the County.

### • Examine potential for future Health Facilities

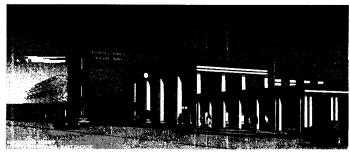
The projects staff will be helping the Health Division identify new sites to provide health services and managing the construction of those sites within the County.

### Develop Agua Fria Recreation facilities

The projects staff has hired an architect to create a master plan for Agua Fria area to include possible road improvements, new facilities, and new recreational areas for the park.

### • Develop Open Space maintenance plans

Open Space is responsible for 26 properties throughout the County and will begin creating a maintenance plans for those properties. The maintenance plans will include processes, maintenance and future enhancements to the properties.



1st Judicial Building Rendering

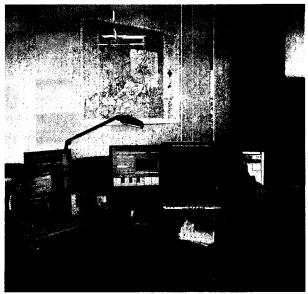


1st Judicial Building Rendering

# ize



RECC Staff



RECC Staff

### vision

The vision of the Santa Fe Regional Emergency Communications Center (RECC) is to be recognized as a trusted provider of emergency communications services. To act with integrity and professionalism; maintaining an environment responsive to the needs of the agencies, organizations, and communities that we serve. To capitalize on new and advancing technology and innovations to further our mission and strengthen our partnership with all whom we serve.

### overview

- Santa Fe RECC provides 24/7/365 Dispatch and Communications services for all Law Enforcement, Fire, EMS and Animal Control agencies within the City and County of Santa Fe, including the newly formed Police Department and Animal Control Office in the town of Edgewood.
- With a complete staff of 48 individuals, the RECC is an entity created and supported through a joint effort between the City of Santa Fe and Santa Fe County, and has been performing its crucial public safety duties as a combined dispatch/911 operations center since 2002.
- Utilizing the latest Communications technology available, including a Computer Aided Dispatch system, GPS and Cell tower assisted mapping, and reverse 911 notification systems, the RECC fields over 315,000 calls for service from the public and dispatches over 185,000 calls to client agencies each year. As a critical part of the Public Safety Community, the Santa Fe Regional Emergency Communications Center is committed to providing prompt, accurate, coordinated and reliable E9–1–1 and emergency dispatch services for all the residents and visitors of the City of Santa Fe and Santa Fe County in a courteous responsive, and professional manner.

### **DIVISION NAME** Regional Emergency Communications Center (RECC)

**DIRECTOR** Ken Martinez 505-992-3096

**CENTER MANAGER** Mary Mandigo 505-992-3092

> STAFF SIZE 48 Employees

### PRIMARY FACILITY LOCATION Santa Fe County Public Safety Complex 35 Camino Justicia Santa Fe, New Mexico 87508

### budget

Fiscal Year 2008

\$3,378,089.00



RECC Staff



RECC Staff

# **RECC**

### 2007 - 2008 Accomplishments

- Based on the goals outlined in the FY08 Organizational Overview, this fiscal year, we have successfully retained current employees to be able to promote two level III operators into supervisor positions, two level II operators to level III, three level I operators into level II, and 5 trainees into level I positions.
- We have improved our average medical pre-arrival instruction scores from 69.42% in FY07 to 81.81% in FY08.
- We have increased the number of EMD certified personnel this year from 23 to 29, and we are currently at 100% compliance regarding current medical continuing education credits.
- We have also completed a necessary upgrade to our EMD protocols to ensure compliance with national standards.

- We have implemented and are using electronic methods of filing and interoffice communications to maximize operating efficiency, and have upgraded our office equipment to facilitate these processes.
- We have taken on the Edgewood Police Department as an additional Law Enforcement Client Agency and have been providing dispatch services to them since July 1, 2008.
- We have compiled and implemented a new training program and manual and we are sending more employees to external trainings than we have in the past.
- The County and the Department needs only to continue to support the RECC in policy and practice to enable us to set and achieve our Division goals.
   Assistance in streamlining procedures to minimize delays is always appreciated.



RECC Staff

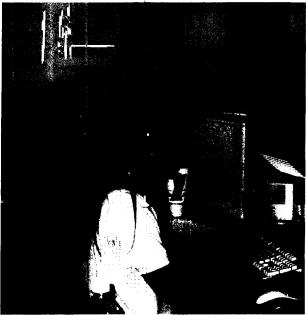
# accomplishments + goals

### 2008-2009 Goals

- This fiscal year we plan on continuing to strive toward consistency in maintaining high EMD prearrival instruction scores to allow our center to apply for accreditation with the National Academies of Emergency Dispatch, a goal that only 2% of 911 centers nationwide have reached.
- We plan to fill vacancies, raise existing employee morale and maintain adequate staffing levels by implementing more competitive pay rates.
- We plan to retain existing staff to be able to move another group of employees through the yearly career promotion path, bringing trainees to level 1 status, level 1's to 2's, etc.
- We endeavor to continue existing incentive programs
  that promote proficiency and excellence in job
  performance and we plan to establish new ones to foster
  teamwork, professionalism and career growth. We will
  provide more training and learning opportunities by
  increasing employee participation at national dispatch
  conventions, conferences and classes.
- We will increase public knowledge and awareness regarding our field through more participation in job fairs, trade shows, community outreach functions and public forums.

### **Long-Term Goals**

We would like to expand our current facilities by about 2500 square feet to accommodate a work area for supervisory and administrative staff, meeting areas for RECC and additional storage capability for records maintained by RECC staff. Approximate cost of expansion is about \$1.5 million.



RECC Staff



RECC Staff

# housing

### overview

- The Santa Fe County Housing Authority was created on November 17, 1972 and remains one of the largest landlords in Santa Fe.
- The Housing Authority currently manages 191 public housing units and 241 Housing Choice Vouchers (previously called Section 8). The Housing Authority also manages a Public Housing Homeownership Program, a Section 8 Homeownership Program, a Family Self-Sufficiency Program (FSS), and the Capital Fund Program (CFP).
- The Housing Authority's budget primarily consists of rental income and subsidies provided by the U.S. Department of Housing and Urban Development.
- For the first time this year, the Housing Authority also oversees the Affordable Housing Program for Santa Fe County and is in the process of exploring options for providing additional affordable housing opportunities through a new development project for Santa Fe County residents.

### budget

Fiscal Year 2008	R - 2009	\$4, 099, 901

Public Housing Operating Fund(HUD)	\$1,417,151
Section 8 HCV Funding (HUD)	\$1,848,709
Capital Fund Program (HUD)	\$305,460
Public Housing FSS Program Coordinat	or \$51,785
Section 8 HCV FSS Program Coordinator	\$45,417
Section 8 Homeownership Coordinator	\$63,363
Affordable Housing	\$164,103
Abedon Lopez Senior Center	\$15,245
Administrative Budget (General Fund)	\$113,668
Boys and Girls Club	\$75,000

### vision

It is the mission of the Santa Fe County Housing Authority to provide drug-free, safe, decent and sanitary housing to low-income and very low-income families in an environment that fosters self-sufficiency and community pride.

### **Division Name**

Housing Services Division

### Director

Dodi Salazar 505-992-3058

### **Housing Vanager**

Ron Pacheco 505-992-9891

### **Staff Size**

18 Employees

### **Primary Faci ity Location**

52 Camino de Jacobo Santa fe, New Mexico 87507

FTE's 18

# ERK RECORDED 11/25/2008

### facilities + programs

### Public Housing Program

The Santa Fe County Housing Authority currently manages 191 Public Housing units located at three scattered housing neighborhoods.

The Valle Vista Housing Neighborhood, located off State Rd. 14, initially consisted of 100 public housing units. As a result of renovation and sale, 29 public housing units have been sold leaving 71 units available for rent in the neighborhood. The neighborhood has an on-site office and manager as well as a satellite Boy's and Girl's Club located in the community center. The Housing Authority built 12 new town-homes scattered throughout the neighborhood that have been sold to qualifying families under the Homeownership Program.

The Valle de Esperanza Housing Neighborhood,

located in Santa Cruz, has a total of 52 units available for rent. As well as being surrounded by breathtaking views of the mountains, this housing neighborhood includes the Abedon Lopez Senior Center and a satellite Boy's & Girl's Club. Integrated into the neighborhood are 7 newly constructed town-homes that will be sold under the Housing Authority's Homeownership Program or rented through the Housing Authority's Public Housing Program.

The Camino de Jacobo Housing Neighborhood has 68 units available for rent. The neighborhood includes a satellite Boy's & Girls Club located in the community center. The neighborhood also has an active Resident Council. The Housing Authority's Administration Office is located in this neighborhood.

### Housing Choice Voucher Program

The Housing Authority currently manages 241 Housing Choice Vouchers (previously called the Section 8 Program). The Housing Choice Voucher Program assists qualifying families with rental assistance in the private market within Santa Fe County. Once a family comes up on the waiting list and the Housing Authority determines that the family still qualifies for assistance, the family will be issued a "Voucher". The Voucher allows the family to seek and secure a housing unit that is inspected by Housing Authority staff to ensure that it is decent, safe, and sanitary and meets the family's needs. Once the unit is approved, the family goes into a lease agreement with the landlord and the Housing Authority goes into a Housing Assistance Payments (HAP) Contract with the landlord.

### Family Self-Sufficiency Program

The Housing Authority implemented the Family Self-Sufficiency Program in 1992. The Program's success is evident by the 28 families that have successfully completed the Program and the 21 families that were able to move on to homeownership as a result of the program.

The Family Self-Sufficiency Program is a contractual program that is available only to existing Public Housing residents and Housing Choice Voucher participants. The program is designed to help families become self-sufficient within a five-year period. The Housing Authority provides the housing assistance and works closely with agencies in the community that provide needed resources to participating families.

### Affordable Housing Program

In February of the 2006 the Board of County Commissioners adopted the current Affordable Housing Ordinance. The Ordinance requires the development of housing projects in Santa Fe County to include affordably priced workforce homes for individuals and families who choose to live and work in Santa Fe County. With the average price of housing in Santa Fe well beyond the means of many families who work in this community, the Affordable Housing Ordinance has helped almost two hundred families accomplish the dream of homeownership since its inception. Depending on the size of housing projects in the Santa Fe County, developers are required to price up to thirty percent of homes built in these developments as affordable. The Program provides homes priced from \$76,000 to \$250,000 dollars depending on family size and annual income levels.

The Affordable Housing Ordinance includes regulations that govern both the development of affordable housing and the purchase of affordable housing. Individuals or families interested in purchasing a home through this program are provided direction and assistance in becoming buyer eligible and securing a mortgage to buy the home of their choice. Developers who are required to provide workforce housing are also provided direction and incentives to accommodate the building of these homes. As this initiative to provide workforce housing continues, the Housing Services Division will look for ways to improve the Ordinance by making recommendations to the Board of County Commissioners to improve the ability of the development community to provide affordable workforce housing.

# housing

### 2007 - 2008 accomplishments

The Housing Authority has gone through major changes in the last 15 months. The Housing Authority was also restructured to include the Affordable Housing Program. We have been able to build on the accomplishments of 2007 and have achieved several of the goals we set for 2008 including:

- Provided homeownership opportunities to 61 families through the Public Housing Program
- Implemented the Linkages Program (through funding received from the NMMFA)
- Implemented a Homeownership Orientation Program to promote our Section 8 Homeownership Program

- Implemented a Landlord Orientation Program to promote and educate existing and potential landlords of the Housing Choice Voucher Program
- Since the Program was implemented, 28 families have successfully completed the Family Self-Sufficiency Program. Twenty-one of these families moved on to homeownership as a result of participating in the program.
- Under the Capital Fund Program completed substantial renovation and upgrades to numerous public housing units (i.e., stucco, door replacement, re-roofing, refrigerator and stove replacement, sewer replacement in Valle Vista)



Housing Department Staff

# accomplishments:



Santa Cruz Housing Unit



Jacobo Housing Unit



Valle Vista Housing Unit



Jacobo Housing Unit

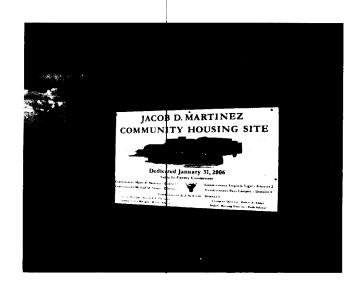


Abedon Lopez Senior Center



Vista Verde Housing Unit

- Contracted with Suby Bowden + Associates to help facilitate the process for a new development project in Santa Fe County as well as completing a Housing Needs Assessment and a Strategic Housing Affordability Plan.
- Amended the Admissions and Continued Occupancy Policy, Lease and Grievance Procedures
- Coordinated with the Water Utility Division to replace the sewer system in Valle Vista
- Since inception of the Affordable Housing Ordinance, provided 181 affordable units in Santa Fe County.



# housing

### 2008-2009 Goals

- Consistently provide decent, safe and sanitary housing to low and very low-income Santa Fe County residents
- Improve customer service
- Improve access to community resources for existing tenants and applicants on the waiting list
- Promote economic self-sufficiency in Public Housing and the Housing Choice Voucher Program (Section 8)
- Develop additional affordable rental and homeownership housing in Santa Fe County
- Make capital improvements to current public housing units, as well as the common areas and streets in the public housing neighborhoods
- Obtain "High Performer" status in the Public Housing Program by improving the Public Housing Assessment System (PHAS) score
- To obtain and maintain a public housing vacancy rate of 5% or less
- Maintain a Section 8 Utilization Rate of 97%
- Review the Affordable Housing Ordinance and make recommendations for improvements
- Create a Housing Assistance Fund to assist developers with infrastructure assistance for affordable housing units
- Amend the Housing Choice Voucher Administrative Plan and Grievance Procedures
- Amend the Maintenance Policy

### Affordable Housing Programs:

- Continue the due diligence, and release of an RFP or RFQ for the design and construction of the new development project at the "Public Works Site".
- Establish a Fund Ordinance to be used for Developers and Homebuyers which will support infrastructure and down-payment assistance
- Review existing Affordable Housing Ordinance and related regulations and make recommendations for changes
- Hire an Affordable Housing Specialist and assist in training
- Implement a 2 year Strategic Plan with stated goals and objectives for the Affordable Housing Program
- Assist with the development of the Housing Plan to be submitted to the NMMFA for approval
- Develop a process for tracking developments, affordable housing units, homebuyers, home costs, and other statistical information for the Affordable Housing Program
- Develop procedures for the Affordable Housing Program Move forward with implementing a Development Impact Analysis Study

### Capital Fund Program:

- Obligate and expend open CFP grants in a timely manner
- Close out 2006 CFP Grant
- Review 2007 CFP Grant Work Items and start the bidding/contracting process (as applicable)
- Develop timeline for 2007 CFP project completion. This timeline will be strictly achered to
- Review 2002, 2005 and 2008 Legislative Allocations and
- Develop a work plan for the expenditure of funds (\$240,000 total)
- Maintain vacant home-sale units until sold. Ensure that units are maintained in a decent, safe and sanitary manner.
- Address any issues that arise in a timely manner
- Complete and submit all required reports/budget revisions within stated deadlines
- Expend the remaining Legislative allocation for the Abedon Lopez Community Center (\$90,000)

### Public Housing Program:

- Obtain and maintain a 97% occupancy rate
- Draft and implement policy in conjunction with Maintenance staff which will decrease unit down time and increase lease up
- Create a document that is an easy to read reference guide to the lease
- Design a comprehensive Tenant Handbook for distribution
- Develop staff procedures for the Voyager System (housing programs)
- Develop and implement policies/procedures not yet in place per the new ACOP
- Decrease Tenant's Accounts Receivable to no more than 5% of rents charged
- Prepare and distribute the Public Housing Newsletter no later than the last day of each month with minimal errors
- Review all applicant/tenant forms and update if necessary
- · Review all tenant files to make sure they are structured and maintained in a consistent manner
- Review Flat Rents, Utility Allowance Schedules, etc., annually and make changes if needed
- Maintain MTCS reporting rate at 97%
- Monitor Repayment Agreements to ensure Tenant's compliance
- Monitor MASS indicators to ensure compliance and maximize score
- Work on Decreasing lease-up time (Tenants must be screened and approved before the unit becomes ready)

# goals

### Public Housing Program (continued):

• Create Log to track and Monitor Community Service Requirements

### Section 8 HCV Program:

- Work with the Accounting Section to maintain escrow logs
- Review participant files to ensure they are complete and up-to-date
- Assess current FSS Advisory Committee and re-establish if necessary
- Set FSS Participant training schedule for the next year
- Conduct FSS participant reviews on a quarterly basis
- Schedule FSS Program Orientations for the next year
- Prepare and submit the FSS Annual Report to the
- Department of HUD no later than 8/31/08
- Prepare and submit all other FSS related reports in a timely manner
- Become familiar with the FSS Program Coordinator Grant Funding Application Process. Prepare grant application and submit in a timely manner
- Work with the Accounting Section to obtain and maintain 97% utilization rate
- Market and Conduct Landlord Orientations on a quarterly basis
- Develop quarterly Section 8 HCV Program Newsletter for distribution
- Create and implement a new and improved Rent
- Reasonableness System to include policies and procedures
- Work with County Finance Department to establish Direct Deposits for Section 8 HAP Payments
- Maintain MTCS reporting rate at 97%
- Monitor SEMAP indicators monthly to ensure compliance and maximize scoring
- Work within set timelines to ensure that HAP payments are mailed out in a timely manner
- Monitor Repayment Agreements to ensure Tenant's compliance
- Complete and implement the HCV Administrative Policy and Grievance Procedures
- Obtain and maintain maximum score on SEMAP related to unit inspections
- Obtain and maintain maximum score on PHAS related to unit inspections
- Obtain and maintain maximum score on PHAS related to unit inspections
- · Attend Mold and Lead Based Paint training
- Schedule and Conduct Preventive Maintenance Inspections
- Schedule and Conduct Building/Systems Inspections (REAC)
- Attend UPCS Training

### Family Self-Sufficiency Program:

- Market the Program in an effort to increase participation
- Increase Section 8 Program size by 15 families
- Increase Section 8 Program by an additional 10 families
- Increase Public Housing Program size by 5 families
- Increase Public Housing Program size by an additional 5 families
- Work with community resource agencies to identify resources and contacts for the FSS participants (create in-house lising)
- Establish resource material for reference and/or distribution
- Develop a quarterly FSS newsletter for program wide distribution

### Maintenance:

- Obtain and maintain an acceptable vacancy rate (5% or less)
- Complete all work orders per PHAS requirements to obtain maximum score
- Develop and implement a comprehensive Maintenance Policy
- Update Maintenance List of Charges
- Develop plan for Improving site appearance (grounds maintenance)
- Create a comprehensive list of tools and equipment

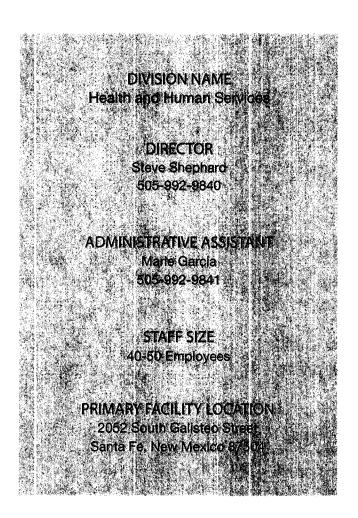
### Financial:

- $\bullet$  Submit the FYE 6/30/07 REAC Audited Financial Submission prior to the deadline
- Submit the FYE 6/30/08 REAC Unaudited Financial Submission prior to the deadline
- Report and budget grant awards in AS400 in a timely manner and reconcile to County financials
- Properly report CFP obligated/expended funds and complete draw-downs in e-LOCCS
- Operate within budget make timely budget adjustment if necessary
- Monitor HCV Utilization and work with staff to ensure maximum budget authority is expended
- Work on logging utility consumption on a monthly basis in an effort to be prepared for the submission of the Operating
- Budget (due in October)
- Implement a system to destroy old files
- Submit all required financial data and reports in a timely manner
- Review existing policies and make improvements where needed in an effort to improve the accounting functions of the Housing Authority
- Work with the Finance Department to Reconcile the Home sales Proceeds fund
- Establish fund and policy for the Public Housing FSS Escrow account

# health

### vision

The staff of the Santa Fe County Health and Human Services Division is dedicated to the effective and efficient coordination and distribution of health care resources to the citizens of Santa Fe County. We are committed to expending resources in a coordinated fashion that most effectively address health concerns in Santa Fe County.

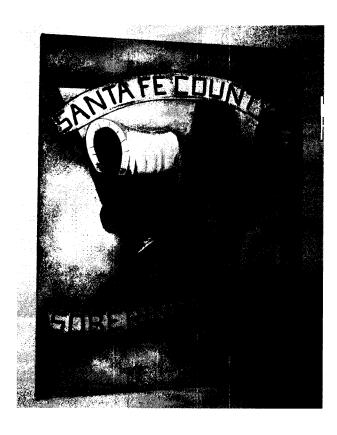


### overview

- The Health and Human Services Division consists of seven distinct base programs dedicated to different, but increasingly coordinated efforts:
- The CARE Connection Assessment and Sobering Centers, DWI, Healthcare Assistance (formerly, the "Indigent Fund"), Senior Services, Maternal and Child Health Program, the Mobile Health Fair Van, the County Fair and division administrative staff.

These groups are deeply involved with most aspects of health care within the County, while attending to our core business tasks. Division staff is also involved in numerous other programs, community efforts, and issues.

- These other efforts include, but are not limited to, the NACO Drug Card Program, technical assistance to organizations, and hospital relations.
- The Division also staffs and supports four advisory groups: The Health Policy and Planning Commission, the DWI Planning Council, the Maternal and Child Health Planning Council, and the CARE Connection Advisory Council.
- These groups are responsible for advising the Board of County Commissioners on matters concerning health care in their various areas of expertise.
- The Health Policy and Planning Cmmission is the umbrella organization for the other groups, and represents all of the key health sectors operating in the County.



### programs

- · County Fair
- Healthcare Assistance Program
- Maternal and Child Health
- Health Policy and Planning Commission
- Mobile Healthcare Van
- Senior Services
- DWI Local
- DWI Community
- DWI Screening Fees
- Teen Court Fees
- Care Connection Assessment Center



### budget

Fiscal Year 2008

The Health Division operates under a fairly complicated budget structure containing no less than 18 cost centers.

Revenue Source	Budget Request
General Fund	216,186.00
Special Revenue GRT	4,842,450.00
SVH MOA	2,132,000.00
NM Dept. of Health	312,523.00
SVH MOA	241,661.00
SVH MOA	277,995.00
SVH MOA	90,500.00
SVH MOA/Fees/SR GRT	651,000.00
SVH MOA	69,000.00
Special Revenue GRT	4,842,450.00
State of NM/DFA	1,153,469.00
State of NM/NMDOT	56,506.00
Fees from Clients	50,000.00
Fees from Clients	67,400.00
State of NM/Legislature	75,000.00
State of NM/MOA	841,537.00
MOA	272,850.00
Federal Through State	422,213.00

FTE's 45

\$17,056,632

# health

### 2007 - 2008 accomplishments

### Care Connection Assessment Center:

1,573 Total Clients 1,333 Recovery and Clinical Vouchers Issued 714 Treatment Vouchers Issued

### Care Connection Sobering Center:

792 Total Encounters514 Unduplicated Clients

### County Fair:

This is the first year the Division has administered the Fair. We do not keep attendance, but are please with the attendance and quality of the Fair that started as the 2008 fiscal year ended.

### **DWI Program:**

478 DWI offenders were screened 43,759 persons attended 330 prevention activities 1,313 offenders are being tracked by staff to ensure compliance 5,100,700 persons reached through media activities (Duplication Probable)

### Healthcare Assistance Program:

9,539 Claims Processed and Approved \$4,011,105.93 Claims Processed and Approved

### Maternal and Child Health Program:

245 Child Infant Mental Health Encounters Funded 987 Pre-Natal and Perinatal Encounters Funded 556 Teen Health Center Medical and\or Mental Health Encounters Funded 3,182 Hours of Temporary Child Care Funded

### Miscellaneous:

Participated in a successful application with the State of NM Health Department to the federal government resulting in a grant award to the state of \$ 915,000 a year for four years to be expended by United Way of Santa Fe County in Santa Fe County.

### Mobile Healthcare Van (10 Months of Data):

2,232 Total Visitors to Van

2,183 Blood Pressure Checks Performed

1,286 Blood Glucose Checks Performed

403 Cholesterol Checks Performed

633 NACO Drug Discount Cards Distributed

205 Flu Shots and Immunizations Given

407 Referrals Made to Medical Providers,

Health Screenings, etc.

2 Persons Sent Directly to the St. Vincent ER

NACO Drug Discount Card Program:

13,886 plan priced prescriptions were obtained

8,394 persons utilized the program (Duplication Probable)

Total savings to constituents of \$ 186,803.

### **Senior Services:**

At the Eldorado site we just begun researching meals served for the center. We are averaging:

- 20-50 Meals on Wheels weekly; delivering 5 days a week.
- We are serving between 100-150 Congregate Meals weekly; serving 3 days a week.
- Activities such as Yoga, Line Dancing, Ceramics, Weaving, Painting, Computer Training, etc. are being provided.
- Five other county Senior Centers are contracted to the City of Santa Fe.

### **Long-Term Goals**

- Provide adequate staffing levels for the Division.
- Stabilize Funding Sources for Health Programs.
- Run all County Senior Programs, or contract them with the City of Santa Fe.
- Further integrate Division Programs as much as possible.



2008 Santa Fe County Fair Overall Showmanship winner Kristin Smith

### 2008 - 2009 Goals

- Continue work on stabilizing funding sources for health programs.
- Assist New Mexico Association of Counties with state and national legislation.
- Revise both burial and general county rules and regulations for the Healthcare Assistance Program.
- Revise enabling resolution and by-laws for the Health Policy and Planning Commission.
- Fully staff and bring Senior Services Program into compliance with state and federal rules and regulations.
- Provide information for the County Commissioners to make a determination on future contracting with the City for the Senior Program.

# teen court

### overview

Teen Court of Santa Fe County is an alternative court where teens are judged and sentenced by a teen jury. All teen court cases are heard at District Court (First Judicial Complex) and teen attorneys facilitate court and also prosecute and defend the misdemeanor cases. Teen Court does not determine guilt or innocence; Teen Court is for sentencing only. A teen must accept complete responsibility for their offense(s) to be heard in Teen Court.

Teen Court is a way for eligible teens to keep their record clean. If a teen successfully completes his or her sentence, the charges and fines are dismissed. Teen Court is voluntary for teens (age 12 - 17) charged with traffic violations, shoplifting less than \$250 value, possession of marijuana or alcohol, disorderly conduct, and other misdemeanors.

**Teen Court is for misdemeanor offenses** which are referred by Municipal Court, Juvenile Probation and Parole, Magistrate Court, Santa Fe Public Schools, and Children's Court. Teens can go to Teen Court if they have not committed an offense within the past two years. No one can go through Teen Court more than twice.

In FY08 Teen Court of Santa Fe County has made many changes to the program in order to meet the needs of our clients. We have added new programs and we have improved our ongoing programs. Restorative Justice has been incorporated into our Shoplifting Intervention Class. We are collaborating with the City of Santa Fe and the Graffiti Task Force. We have completely revamped our DWI Prevention Class. Aside from these changes our numbers have increased in many arenas such as: the number of Community Service Hours completed, DWI Prevention Class attendance, Defensive Driving Course attendance, Middle School Parent Involvement Program attendance, Reality Program attendance, Substance Abuse Program attendance, completed Letters of Apology, and attendance of Family Counseling sessions. Most importantly, we have had a higher number of Teen Court sentence completions and a lower number of Teen Court terminations for non-compliance, meaning that more clients are getting the help that they need and successfully finishing the program. In FY07 we served a total of 621 clients and in FY08 we served a total of 699 clients, so as usual we continue to grow and to serve the needs of our community.

### vision

Teen Court of Santa Fe County supports the philosophy of breaking the cycle of behavior leading to criminal activity. Our Vision is to maintain this philosophy by educating, informing, assisting, and inspiring teens and families to make healthier choices.

### training and programs

### **Teen Programs**

- Strategies for
   Teen Anger Management Program
- Restorative Justice Circle
- Graffiti Cleanup Project
- DWI Prevention Class with the Anti-Underage Drinking Curriculum
- Shoplifting Intervention Class
- Parent Involvement Program
- Substance Abuse Program
- Counseling/Family Therapy
- Care Connection
- Defensive Driving Classes
- Family Night Presentations
- Drug Testing
- Counseling
- Parent/Child Prevention in Middle School
- Reality Program

### **Training**

- Restorative Justice
- Envision Your Future
- Anti-Underage Drinking
- Training and Testing
- to Become Certified Prevention Specialists

DIVISION NAME Teen Court of Santa Fe

> DIRECTOR Alice Sealey 505-995-9555

ADMINISTRATIVE ASSISTANT Jennifer Romero 505-992-9875

> SECRETARY SENIOR Melanie Perez 505-995-9532

### **STAFF SIZE**

Employees: 3 full-time and 1 part-time teenager Volunteers: 3 adults and 20 teenagers plus the Mayor, Judges and Lawyers

### **PRIMARY LOCATION**

Santa Fe County
Law Enforcement Complex
327 Sandoval Street
Santa Fe, New Mexico 87501



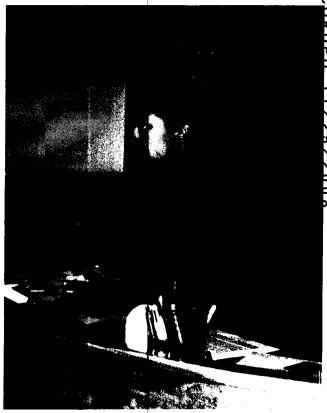
Alice Sealey



Jennifer Romero



Melanie Perez



Amanda Rabe volunteers as a Teen Attorney Judge.

### budget

Fiscal Year 2008	\$248, 100
City of Santa Fe Annual Grant	\$20, 600
Recurring Legislative Appropriation	\$75,000
Local Government DWI Funds	\$44, 500
Santa Fe County General Funds	\$75,000
Teen Court Fees Collected	\$33,000

FTE's 3

# teen court

### 2007 - 2008 accomplishments

 We have incorporated Restorative Justice into our Shoplifting Intervention Class by introducing Mary Louise Romero as our new facilitator.

The basic concepts of Restorative Justice are:

- 1) View of offense (not a violation but rather a violation of relationship within our community)
- 2) Sanction should include repairing the harm to the victim, restoring the community, and helping the defendant make better future choices.
- 3) Let the youth have a voice in what happened and what will happen next.
- 4) Involve victims, offenders, and community members.
- 5) Accountability

Mary Louise is also facilitating Restorative Justice Circles for our cases involving assault or battery.

• We now have a new DWI Prevention Class curriculum with Dr. Peter DeBenedittis as our facilitator. The class not only emphasizes DWI and its consequences, but it introduces the idea of expectancies shown through media and how it affects the way teens think about alcohol. (The Santa Fe New Mexican did an article on the class in their July 13th, 2008 issue.)

- Our program is now more easily accessible as we have created a website (www.santafecounty.org/teencourt) that includes schedules for each of our program components, gives a description of the Teen Court Program and updates on all Teen Court events including a list of our community service agencies.
- We have made Teen Court more Spanish friendly by translating all forms into Spanish for our clients who would prefer Spanish forms.
- We have collaborated with the City of Santa Fe Graffiti
  Clean-up program and they have used our teens to help
  cleanup graffiti around the city. (The Santa Fe New
  Mexican did an article on the Santa Fe County Graffiti
  Program in their July 6th, 2008 issue.)
- Teen Court of Santa Fe County is a very well-known, respected, and stable program that is able to accommodate and assist teens and families with our wide range of specialized components.

With enough staffing and more efficient computer system, we are now better able to track each client as they go through our program.



Peter Wirth, Legislator and Attorney, coaches new teen attorneys.

# accomplishments

### numbers

39	Court Sessions Held
518	Cases heard
441	Completed Sentences
13,745	Hours of Community Service Completed
97	Terminated for Non-Compliance
182	Completed Letters of Apology
458	Completed DWI Prevention Class
208	Drug & Alcohol Screenings
146	Attended Substance Abuse Program (SAP)
69	Completed Shoplifting Intervention Class (SIC)
154	Attended Middle School Parent Involvement
	Program (PIP)
46	Completed Defensive Driving Class (DDC)
219	Attended "Family Night", a Presentation on How
	Substances
	Effect the Growing Brain
108	Completed Reality Program at Youth Detention
	Center
156	Private Counseling Sessions (61 Clients)
360	Referrals from Municipal Court
146	Referrals from Juvenile Probation
162	Referrals from Santa Fe Public Schools
42	Referrals from Magistrate Court
393	Average Active Cases
699	Total Number of Clients Served

### Types and Numbers of Offenses:

432	Traffic Citations (no license, no insurance, careless,
	reckless, speeding, etc.)
88	Shoplifting/Larceny
176	Possession/Under the Influence of Alcohol or
	Marijuana (and Paraphernalia)
49	Reckless/Careless Driving
3	Possession of Narcotics
2	Evading a Police Officer
2	Trespassing
61	Assault/Battery
4	Truancy
14	Criminal Damage to Property/Tagging/Graffiti
831	Total Number of Offenses (greater than the
	number of cases due to multiple offenses)



Commissioner Virginia Vigil volunteers as a Teen Court Judge.

### teen attorney training

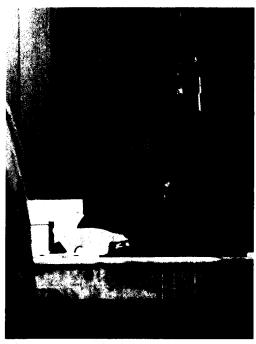
The Teen Attorneys volunteer to work at Teen Court on Wednesday evenings as prosecution and defense lawyers, judges, court clerks, bailiffs, sentencing table workers and jury trainers.

These teens come from local high schools and are trained by local community lawyers. The Teen Court program would not be possible without the volunteer support of the teen attorneys and the adult volunteer judges/trainers who are often attorneys and elected officials from the Santa Fe community.



Teen Court Volunteers discuss strategies for upcoming court cases.

# teen court



Judge George Anaya volunteers as a Teen Court Judge.



Mayor David Coss volunteers as a Teen Court Judge.

### 2008 - 2009 goals

- Many of our schools are having gang-related issues and do not have a means of addressing the problem. We are planning to develop a program to target gang issues. We plan to start a pilot group at Devargas Middle School. This program will then evolve to the high school level.
- We feel that the Reality Program at the Youth Detention Center needs to be updated to fit the requirements of a science based program. We are planning to meet with the facilitators of the Youth Development Program and to make the necessary changes.
- We plan to become more of a prevention based program and continue to have our staff be trained in the prevention field as certified prevention specialists.
- We plan to keep updating and improving our program components to meet the needs of the community and to increase our client base as necessary.

### long-term goals

One long term goal of Teen Court of Santa Fe County is to have a permanent home and court room in the new 1st Judicial District Court building. We anticipate the gathering of courts into one building as it will bring better communication and efficiency to both staff and clientele. With this change, a simultaneous goal is to be technologically secure and up to date.

We also plan for a recidivism study to determine where improvement is needed.

Lastly, it is always our goal to strengthen, improve, and expand our program to better serve our teens and families.



Attorney Nancy Long volunteers as Teen Court Judge while Teen Attorney, Julia Leitner, volunteers as a witness.

### program - specific goals

- Restorative Justice: our goal is to have every appropriate case successfully complete a Restorative Justice Circle
- Computer Data Entry: our goal is to update and transfer data from our old computer system to our new computer system, which is now in progress
- Graffiti: our goal is to continue to coordinate and improve the Graffiti Cleanup Program and to collaborate with the City of Santa Fe and the Graffiti Task Force.
- Client Tracking: our goal is to review, assess, and inform all Teen Court clients of their status, as necessary.

- Graffiti: our goal is to continue to coordinate and improve the Graffiti Cleanup Program and to collaborate with the City of Santa Fe and the Graffiti Task Force.
- DWI: our goal is to revamp the curriculum for the DWI Prevention Class by introducing Peter DeBenedittis and his very effective anti-underage drinking program.
- Shoplifting Prevention: our goal is to revamp the curriculum for the Shoplifting Intervention Class by introducing Mary Louise Romero and her special restorative justice techniques.



Teen Court convenes for session.



# CONTACT INFORMATION

OFFICE OF THE DIRECTOR	RECC
Joseph Gutierrez 992-9862	Ken Martinez 992-3096
Director	RECC Director
Community Services Department	Mary Mandigo 992-3096
<b>Shelley Dimas</b> 986-6274	RECC Center Manager
Administrative Assistant	
Pamela Lindstam 992-9860	HOUSING
Administrator	
	Dodi Salazar 992-3058
COMMUNITY PROJECTS	Housing Director
	Rosemary Bailey 992-3055
Paul Olafson 992-9866	Administrative Assistant
Community Projects Director	
<b>Agnes Lopez</b> 995-6516	HEALTH
Projects Specialist	
Colleen Baker 992-9868	Steve Sheppard 992-9840
OS&T Program Manager	Health Director
Frank Jaramillo 992-3043	Marie Garcia 992-9841
Operations Supervisor	Administrative Assistant
FIRE	TEEN COURT
<b>Stan Holden</b> 992-3077	Alice Sealey 995-9555
Fire Chief	Teen Court Director
<b>David Sperling</b> 992-3076	Jennifer Romero 992-9875
Deputy Chief	Administrative Assistant

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### Santa Fe County Projects

### Project Databaco

Project Dat	abase											
Project No	Project Name	Department	Division	Manager's List	Project Type	ICIP	Completed	District	Est. Project Cost	Funded Amount	Balance	Estimated Completic Date
2	Youth Shelters & Family Services Phase II	Community Services	Projects	Yes	Capital Projects	No	No	3	\$1,385,960.00	\$1,385,960.00	\$38,066.00	12/8/2008
Project Description	The Santa Fe Youth Shelter and Family Services facility is a building footprint of approximately 5,600 sq.ft, the building will be located adjacent to the existing facility on Aqua Fria Road of the Youth Shelter's master plan. The building will house the following programmed spaces: • Entry/Reception area with Office and Work Room • Youth Shelter and Family Services Adroffices • Deventile Community Corrections Program • La Otra Puerta Emergency Shelter Offices • Play and Group Therapy Rooms • Individual Therapy Offices • Counseling Offices • Confeignes • Con											
History/Status	10-09-08 - Project manager working to get Cistern working properly. In contact with electrical contractor to run electric. Lanscaping will be completed once cistern is on line. Window shades are being ordered. Waiting on response from architect on problem with exhaust fans in restrooms. Working on quote for window break - added security requested by users. Advanced Fire Sprinkler Co. scheduled to cap sprinkler in communication room on 9-14-08 RS											
	10/6/2008 - The Staff of	the Youth Shelte	rs held an open	house on Sept	ember 26th	n, 2008.	Staff is still or	working o	n expending the re	maining funds on l	andscaping of the p	orperty. al
I	8/1/08 - Financials Updated/PL Facility has been constructed and clients have moved into the facility. Staff is working on landscaping and finishing items											
4	Agua Fria Headstart Project	Community Services	Projects	No	Capital Projects		No	3	\$192,005.37	\$192,005.37	\$63,994.63	8/27/2010
Project Description	Presbyterian Medical Ser Office (SLO) and currently County staff will work wit	y houses the You	th Shelters facili	ity. The SLO h	as proposed	leasing	2.5 acres dire	ctly to PMS	. The County will h	ave no manageme	nt or fiduciary resp	onsibilities fo
	10/3/2008 - PMS will be complete with their building in October. Paul Olafson, Rudy Garcia, and Agnes Lopez met with PMS and the Youth Shelter to discuss traffic conditions after the h											
History/Status	August 8, 2008 - Land tra Santa Fe County currently	ansfer is complet yhas legislative fi	ed and PMS is cu unds for furniish	urrently constr ing and fixture	ucting a fac s for the ne	ility on t ew facilit	the site. ry and are wor	king with Pi	MS to acquire the I	tems needed and e	xpending the funds	
10	Edgewood Senior Center	Community Services	Projects	No	Capital Projects	Yes	No	3	\$500,000.00	\$486,600.00	\$168,032.00	9/30/2008
Project Description	The addition to the Edge	wood Senior Cer	nter includes app	proximately 2,	000 sq. fee	t. SFC is	adding an add	litional dini	ng area, a nurses o	Nice and a furnace	room.	
	September 23, 2008 - B 23rd. Soon after we will b				k through v	vith Vigi	Contracting,	Soleii West	& Franks Crew Sep	ol. 19th with no co	ncerns. There will b	e a fire inspe
	August 4-2008 - Interior	walls textured &	painted, ADA pa	rking facilities	completed	, utilities	to addition ar	e in place,	parking lot storm d	rain under constru	ction. DP	
	08/1/08 - Financials Updated/PL											
History/Status	July 8, 2008 - Plumbing stubbed out and Roof was completed.											
	June 10, 2008 - The contractor is working on the interior framing at this time. He has also begun to furr out the Fire Bay walls.											
	May 15, 2008 - Framing of the exterior building and the roof has been completed.											
	May 2008 - Separation W		tructed to accom	odate the sen	iors and all	ow the c	enter to stay o	pen during	construction.			
:	April, 2008 - Construction	is underway.										
11	Eldorado Soccer Field	Community Services	Projects	No	Capital Projects	Yes	No	5	\$250,000.00	\$125,000.00	\$125,000.00	12/30/200
	The El Dorado Soccer Ci	ub successfully l	obbied and recei	ved \$25,000 f	or the NM L	.egislatu	re for the insta	llation of a	n artificial turf soco	er field in El Dorad	o on SF Public Scho	ools land.
	The County received \$25,	000 and \$75,00	) in additional fu	ınding.								
Project	The remaining balance wi	ll be funded by t	he Santa Fe Pub	lic Schools								
Description	County staff drafted an M	OU with the Pub	lic Schools for ex	spenditure of t	he funds or	school	property, pend	ting full fun	ding of the project	. The MOU passed.		
	We are the fiscal pass thr	ough agent.										
	The contact is Bobbie Gut	ierrez, Superinte	ndent of Santa I	Fe Public Scho	ools. Her er	mail is B	gutierrez@sfps	s.inf <b>∦.</b>				

10/01/2008 - Emailed Bobbie Guiterrez again for an update.

09/09/2008 - Emailed Bobbie Guiterrez to find out if there was any action on the field. Have yet to hear from Jim Romero

### History/Status

08/18/08 Bobbie Guiterrez reported that field construction will start soon. Jim Romero is to provide more detail.

08/01/08-Financials Updated/PL The Schools will start design in July 2008. The site is being determined by the schools.

12	Esperanza Shelter Administrative Complex	Community Services	Projects	Yes	Capital Projects	Yes	No	2	\$1,955,750.00	\$1,955,750.00	\$1,886,926.00	6/30/2009

10-09-08 Land donated for project by City of Santa Fe. Parcel is .72 acres and is located at 3130 Rufina St. Facility is at 8,754su/ft. The programed space is as follows:
4 - 300 sq/ft Adult Meeting Rooms, a Childrens Group Play/Therapy Room, a Staff/Kitchen Breakroom, 2 - Child Therapist Rooms, a Board/Training Room, an Outreach Room, 17 - Officer Restrooms, 3 - Womens Restrooms, 2 - Child Therapist Rooms, a Board/Training Room, an Outreach Room, 17 - Officer Restrooms, 3 - Womens Restrooms, 2 - Child Therapist Rooms, a Board/Training Room, an Outreach Room, 17 - Officer Restrooms, 3 - Womens Restrooms, 3 -

Project	4 - Waiting Rooms, a Copy Room, 2 - Storage Rooms, a Small Library, a Custodial Room, a 27 Parking Space Parking Lot with 2- ADA Parking Spaces. Landscaping will be Irrigated by Cistern.													
Project Description	Esperanza's Administrative complex is currently utilizing a 5,500sq.ft. building, and they hoped to double their square footage for a total of 10,000 to 12,000 sq. ft. Because of construction available funds would allow construction of a building of only 4,000 to 5,000 sq. ft. Modular building options are being highly considered by both Esperanza administration staff and CSD, difference in cost.													
	10-09-08 - Site has been cleaned and grubbed. Sign has been posted to identify project. Silt fence has been put up along perimeter of property. Staff visited Preferred Builders in Albuquerque to see if they are capable of constructing facility with plans county has on hand. Preferred Builders has a GB-98 and gave an esimate of \$170.00 per sq/ft on the high end to build facility. RS													
History/Status	10/03/2008 - I drafted a letter informing Comark that the County wishes to cancel our contract. The draft was sent to the Attorney's Office for review. Richard is drafting an RFP/IFB for a building for the group, all													
	08/01/08 - Financials Updated/PL													
	The City of Santa Fe has offered Esperanza a lot on Rufina for their administratie offices. The City has agreed to lease the property to the county for \$1 a year for 25 years. The lease has by both the City and the County. Staff is working on the lease between the City and the County. The design is complete. Cost estimates and permits are currently being acquired.													
16	La Cienega Community Center - Existing	Community Services	Projects	No	Capital Projects	Yes	No	5	\$140,000.00	\$140,000.00	\$110,398.00	6/30/2010		
Project Description	Community Center was	in need of a kito	then remodel an	nd parking lot r	renovation.									
History/Status	08/01/08 - Financials Up													
mstory, Status	Kitchen remodel Comple											Land Office		
	Parking lot renovations a	ire still pending.	The County is in	n the process o	or obtaining s	state lar	id to build the	communit	y center. An applica	ation has been subh	nitted to the State	Land Office.		
.7	La Cienega Community Park	Community Services	Projects	No	Capital Projects	Yes	No	5	\$150,000.00	\$150,000.00	\$143,524.00	6/30/2011		
Project Description	The state legislature ha developing two park site museum. The second site	s, one in the La C	Cieneguilla area	on existing Sa	inta Fe Cour	ty Oper	Space prope	rty and one	irea. In meeting wi in the La Cienega	trh local residents, area on State Land	it has been decided Office property ne	I to apply the ar the Las Gol		
	9-23-08 - The survey (	Paramount Surve	ey) for the lot ac	djustment has	been comple	eted and	l will be subn	nitted to the	SLO for review and	d approval. DP				
History/Status	09-10-2008 - Application approval. The SLO is disc 08-08-2008 - An bid app 07-28-2008 - Staff met U 08/01/08 - Financials U 04/2008 - Staff has beer	cussing line adjus dication for a gra with Sen Griego a dated/PL	stments with the zing lease on th and SLO staff to	e surveyor and ne 48 acres has discuss the 41	reviewing to been prepa Bacre prope	he proje red and rty and	ct. DP submitted to decided to of	the Comm otain a graz	ission for approval. ing lease.	Upon approval it w	rill be submitted to	the SLO for re		
18	La Puebla Park/Basketball Court	Community Services	Projects	No	Capital Projects	Yes	No	1	\$108,800.00	\$108,800.00	\$90,317.00	1/30/2010		
	The County has a reque The users asked for addi									exisiting playerous	id area surfaced wi	th palveround		
Project Description	The La Puebla Basketball installation of an eight ft. inside perimeter of the fe	Court improvem	nents consist of	raising the gro	ound level to	the cou	rt level on th	e southside	of the basketball c	ourt. Two baskets v	vere installed at a	height for sma		
	10-09-08 - Received qu Will advertise for Engine	er to masterplan	plan to include	Community Co	enter Layout			٠						
History/Status	Community Organization has requested information on a skatebaord park at the site. RS													
	08/01/08 - Financials Updated/PL  All work has been completed. With the remaining money, the county is solicting quotes for an outdoor solar parking lot light, that will be placed over the basketball court.													
	The state of the s	occur wan me re	aigone,	, the county is	Joneting qu	0100 101	an batacor s	olar parking	, iot ngirt, that iiii					
19	La Puebla Community Center	Community Services	Projects	No	Capital Projects		No	1	\$1,300,000.00	\$451,700.00	\$451,700.00	6/30/2011		
Project Description	The county received a r smaller meeting rooms.	An enclosed entra	ance, reception									iding divider to		
	10-09-08 Seeking an E Will hire surveyor to surv RS			Boundary Sur	vey.									
History/Status	08/01/08 - Financials Up	dated/PL												
	The county is in the proc (CES). CES is a contract	ess of requesting specallist and is	a quote from C on contract with	Comark Builder n GSA with the	rs, This firm State.	would b	id on the pro	ject as a de	sign/build package	. Comark Builders v	vill partner with Co	operative Edui		
20	Oscar Huber Memorial Park	Community Services	Projects	Yes	Capital Projects	Yes	No	5	\$395,000.00	\$395,000.00	\$394,137.00	6/29/2009		
Project	Rep. King secured three Landowners Association by the MLA. A Manageme	(MLA), staff and	the community	representative	s have design	ned an	approach to	address cou	nty ownership of th	ne grandstands whil	e ownership of the	ballfield area		

The contact for this project is Jerry Warrick with the Madrid Home Owner's Association. He can be reached at 660-2395 or 471-0021. He has no email.

10/01/08 - Staff spoke with Jerry Warrick who said that the ballots were coming in at a good rate. He will notify staff of the voting results on October 14th.

9/10/08 - Jerry Warrick said that the Board of Directors of the Land Owner's Association called a special meeting about a week and a half ago to discuss the Land Aquisition and the Mana Agreement. The Board voted in favor of recommending to the General Membership the approval of these 2 items. A paper ballot with these questions were mailed to the membership and at a Landowners Association meeting on October 13th.

09/09/2008 - Staff left a message for Jerry Warrick to find out if the Association passed the 2 agreements

08/18/08 - Steve Ross and Jack Hardwick have agreed on the final drafts of the Land Acquisition and the Management Agreements. These documents will be presented for a vote to the L Association on September 8th. Hopefully, these agreements will be passed and forwarded to the BCC for approval later in September. A draft RFP for an EA is being drafted and needs to prior to the County taking title to the property.

### History/Status

July 2008 - Steve Ross is working with the Landowners Association's attorney Jack Hardwick to iron out a few changes to the Management Agreement. Once this is completed, the Land Agreement and the Managenment Agreement will be taken to the Association for a vote.

June 2008 - The MLA is meeting in June, 2008 to discuss the transfer of the grandstand portion of the property to the County and approval of the Service Agreement. Pending an affirmat County will work with community members to begin A/E services for the project.

21 \$1,500,000.00 \$50,000.00 \$43,739.00 Marcus P. Trujillo Teen Yes Community Projects Νo Center Phase III Services Projects

Arroyo Seco Teen Center/Hands Across Cultures, Corp. (HACC) a non-profit organization serving Santa Fe County and surrounding communities is proposing to develop an area for the placing the youths in an area where they can be assisted in developing self-motivation and release them from a confined and substance abuse environment. The proposed (HACC) Comple 12.03 acres of BLM lands and situated adjacent to the Arroyo Seco Fire Department station at Arroyo Seco. The Cultural Complex will be built as a 3 phase project.

### Project Description

Phase I- Recreational Park Phase II- Production Complex/Life Skills Center,

Phase III-Art Studio Complex

09-04-2008 - Meeting held w/ consultant to discuss Master Plan preparation.

08-05-2008 - Received Topo survey for site.
08-05-2008 - Staff meeting with user (HACC) to review proposed facilities placement and confirm current needs.
08/-4/08 - Financials Updated/PL

History/Status

08/-4/08 - Financials Updated/PL
03-26-2008 - Survey P.O. issued, survey ordered.
03-20-2008 - Req. for Survey P.O. sent in.
03-03-2008 - RRQ for survey sent out.
01-31-2008 - RRQ for survey sent out.
01-31-2008 - Signed BLM Lease sent back to BLM for execution.
01-08-2008 - Signed BLM Lease sent to Commission for approval.
01-08-2007 - BLM Lease sent to Commission for approval.
01-08-2007 - BLM Lease sent to Legal for review.
01-07-2007 - BLM Lease sent to Legal for review.
01-07-2007 - The RP&P review by BLM is completed, the development and management plan has been reviewed by BLM and a lease of the property has been received from BLM for Cour 01-08-2007 - All information requested by BLM submitted for review.
01-05-2007 - Staff prepares draft of sub-lease for BLM review.
01-05-2007 - Staff prepares draft of sub-lease for BLM review.

11-13-2006 - Completed archeological survey and environmental studies required by the BLM for completion of the RP&P application, are submitted for review. 08-29-2006 - Letter from BLM asking for add'l. information sent to County.

Northern NM Rio Grande Community Sportsmen Club Services 6/30/2010 22 No Canital Yes \$20,000.00 \$20,000.00 \$20,000.00 Projects

### Project Description

Northern New Mexico Rio Grande Sportsmen Club successfully lobbied for \$20,000 appropriation for the construction of a metal building to serve as an indoor archery range.

10-03-2008 - Updated ICIP status. 08/04/08 - Financials Updated/PL

### History/Status

Staff have met with NNMRGSC representatives to develop project scope. It has been determined that additional funding will be required to complete the project. Additionally, issues regarding land ownership, property leasing and longterm maintenance must be addressed with the NNMRGSC. NNMRGSC anticipates requesting additional legislative funds for the porject pending clarification of above issue. Waiting for client to contact us to initiate next steps.

Pojoaque Vailey Community Center \$1,939.00 \$1,398,999.00 \$1.391,677.00 8/15/2011 25 ommunity Projects Yes Services Projects Legislative appropriations have been committed to the construction of a Community Center and Recreation Complex in the Pojoaque Valley. Clients have identified part of the Jacona La

# Project Description

The Deputy of the Police of the Jacob Lar was not been continuated to the Construction of a Community Center and Recreation Complex in the Polocage Valley. Clients have identified part of the Jacoba Lar well of Polocage High School as a possible site. This approximately 20 acre parcel is undeveloped with old trash visible in the dry arroyo along the northern portion of the site and across property on the western end.

The contact is Mr. Guy Eden, of the Jacona Land Grant Association, who can be reached at 455-2354 or 660-6519. The contact for the scientific business park is Rudy Garcia of our staff. reached at 490-2274

10/01/08- Staff has met with Senator Griego and Santa Fe Properties concerning the development of a scientific business park on the Jacona site. Staff has recieved 4 responses to the awaiting direction on the above development prior to considering these proposals. The EAII was completed and essentially says that the site needs to be cleared of trash prior to any define determination.

09/09/08 - The RFQ has been issued.

09/05/08 - Staff has contacted the firm that did the EA1 and is awaiting a cost proposal for the EA2. We are also finalizing the scope of work for the Land Feasibility Study. The RFQ will b September 9th and the quotes should come in under our \$50,000 threshold.

08/18/08 - Staff is working on a draft RFP to Masterplan the site and is also considering an EA.

### History/Status

08/04/08-Financials Updated/PL

July 17, 2008 - Staff met with Commissioner Montoya concerning this and other projects. Commissioner Montoya decided to meet with the Speaker to decide if another area of the Jaconshould be considered given the high cost of cleaning up the site. That meeting was to be held in the near future.

July 2008 - The Phase I Environmental Assessment has been completed. It is estimated that to remediate the landfill could cost as much as \$457,000. This is only about \$150,000 less th appraised value of the 20 acres.

June 2008 -The project is still in development phase. Staff have met with represenatives of the Jacona Land Grant to identify a site for the proposed facility. The membership has prelimir the transfer of the identfied site and staff has acquired an appraisal for the property. The property was appraised for \$610,000. The appraisal does not take into account removing the lan has also initiated an Environmental Assessment and is awaiting the results to negotiate the purchase of the property.

26	Pojoaque Valley	Growth	Utilities	No	Waste	No	No	1	\$1,000,000.00	\$1,000,000.00	\$638,847.52	10/30/200
i	Regional Waste Water	Management		l	Water	ļ				1	l	
	Treatment Plant			1	Projects							
			1	·	/ <del></del>		J	J	,	•	•	

### Description

Regional Waste Water Treatment Plant to serve Pojoaque Pueblo entities, Santa Fe County residents in primary developed areas, and Pojoaque Valley Schools

Total project cost is estimated at \$4.5M of which Santa Fe County is obligated for \$1.0M.

	Plant is 95% complete a	· -		•				nishing the	project is due to p	roblems with desig	n.		
History/Status	9/9/2008 - Wastewater T August 2008 - Project wa				•		·						
•	Initial designs have been		-	•						ı			
	County is currently worki	ng with Pojoaque	Pueblo to devel	lop agreement	for expans	ion of p	roject.						
		1	1	1		1		ı.	1	1	I	ı	
27	Recovering Addictions Programs	Community Services	Projects	No	Capital Projects	Yes	No	3	\$300,000.00	\$300,000.00	\$300,000.00	6/29/2011	
	The Santa Fe Recovery in order to correct the ap	Center, formerly	known as RAP -	Recovering Al	coholics Pro	gram -	was appropria	ted \$300,0	oo by the 2004 Leg	gislature. These fun	ds were reappropris	ated by the 2 6/30/11.	
Project Description	in order to correct the op	propriacion lange	oge. mase tota	o die mende	10 50 0500	10 0011							
	The contact for this proje										projects		
	10/01/2008 - Staff is st	iii walting for Ste	ve Koss and Nar	ncy Long to giv	e us airect	1011 dS 16	ar as now the r	iew Dra ie	doumenteurs will er	nect this and other	projects.		
	09/09/08 - Staf decided to occupants of the building					ates the	new DFA rule	that the Co	ounty must follow ti	he State procureme	ent code and put ou	t an RFP or s	
	08/21/08 - Staff met with	our contract att	rornov Nancy Lor	ng and Rilly Ch	anman and	the fol	lowing key gue	etione wer	e discussed.				
	Can the County lease :     Can the County lease :	section of the C	enter's property	without a Lot		the for	owing key que	Stions wer	e 015C055E0.				
	Nancy is going to research A new DFA requirement v	h these issues ar	nd Billy is going t at requires the C	to work with th ounty to issue	an RFP to o	determi	ne who should	provide se	rvices in the modul	ar building. In othe	r words, other grou	ps besides th	
	Center could bid on provi 08/18/09 - Staff will be n										only allows 4 years	for professio	
History/Status	08/04/08 - Financials Up		Chapman or the	center and c	ontract atte	11107 110	mey cong on A	wyust zi t	, work on project a				
	July 2008 - The Recovery			asing the build	ling and lan	d from I	their current la	ndlord. The	e loan for the land s	should close in July	. Santa Fe County v	vill lease the	
	modular building from the Discussions have begun t			s. Land use is	analyzino if	their or	n lavorage noi	eeds to be	amended, Mr. Chae	oman who represen	ts the Center is wo	rking on the	
	Steps that need to be tak	en include:			,,				,				
	Finalize Land Use Appr     Contract with an appro     Conduct a fair market	ved company for	r designing and e	erecting the m	odular build	ling.							
	<ol> <li>Conduct a fair market rent appraisel for the building.</li> <li>Complete a calculation of services to offset building rental cost.</li> <li>Enter into a long-term lease for the land with the Center.</li> <li>Lease the building to the Center with credit for treatment of County Residents not covered by other funding sources.</li> <li>2004 - 2007 - Staff began the RFP process for the modular structures. However, it was delayed due to the change in administration for the program. RAP became the Santa Fe Recovery the property to a third party. The administration decided to request money to purchase the building from their land lord, but were unsuccessful.</li> </ol>												
		ı	1	1	ı	ı	1 .	1	4	l	1	ı	
28	Santa Fe County Fair Grounds	Community Services	Projects	No	Capital Projects	Yes	No	5	\$0.00	\$945,000.00	\$553,622.00		
Project	The County has a maste Building. Complete build	er plan for the 10 out of the maste	+- acres off Rod r plan will be cor	eo Road that inducted in pha	currently se ses as fund	rves as	the County Fa omes available	irgrounds. . To date, t	It includes plans for the Fair Board has r	r a training center, received \$945,000.	barns, and a new A 00 for improvement	gricultural E: ts to the Fair	
Description	Currently Staff is beginni	ng the design pro	ocess for a new A	Agricultural Ex	tention Age	nt Build	ing and related	d site impro	ovements.	1			
	09-22-2008 - Meeting h	eld with Ext. Age	ent, Architect, &	staff to review	Ext. Bldg.	plans.							
	09-18-2008 - Meeting sc	heduled for 9-22	-08 with Ext. Ago	ent, Architect,	& staff to r	eview E							
	08-18-2008 - Design Dev 08/04/08 -Financials Upd		ng w/ County Ag	. Extension Ag	ent & Archi	tect to r	inalize bullding	noor plan	5.				
	The County conducted ne sites w/ electrical hook-u		rades prior to th	e 2008 County	Fair. Impr	ovemer	its included AD	A parking i	area, kitchen upgra	des, painting, shov	barn upgrades and	construction	
History/Status	Staff has hired an archite staff and the SFCAEA on	ct to design a 7,	100+ sq ft buildi	ing for use by	the Santa F	e Count	y Agricultural I	Extension A	Agent (SFCAEA). Th	e project Architect	conducted a prelim	inary design	
	Geotechnical investigatio												
	A topographic survey of t	he Fairgrounds p	roperty has bee	n completed a	nd will be u	tilized fo	or detailed site	planning a	nd a Stormwater M	lanagement Plan.			
	Water & sewer service fo	r the property is	being discussed	with the City	Utility Depa	rtment.							
30	Senior Housing Project	Community Services	Housing	No	Capital Projects		No	multiple	\$1,500,000.00	\$240,000.00	\$240,000.00	6/30/2010	
Project	Santa Fe County has re	1	I tions for senior h	l lousing in San	J	 /.	J	J	Ţ	l	j		
Description	CSD has met with Housin	g staff who will o	iesign the projec	t.									
History/Status	08/04/08 - Financials U	pdated/PL											
	Pending project develope	nent via housing.											
31	Stanley Youth	Community	Projects	l no	Capital	Yes	l No	3	\$1,300,000.00	\$408,500.00	\$401,291.00	12/31/201	
	Agricultural Facility	Services			Projects		J	<u> </u>	]	la -budi +20 000	00 to Discontinuos	Eunda from (	
Project Description	Santa Fe County is deve Anaya. Initial phase expe	ected to consist o	gricuitural facilit f covered arena	y in the Stanle and related fa	y area. The cilities. Add	project itional u	nas received ises and buildir	runding fro ngs are to l	m several sources, se incorporated as	acditional funding l	oo in discretionary secomes available.	runds from (	
	10-03-2008 - Updated I 09-24-2008 - Spoke to E							mentation	needed to complete	the review. AL			
	09-10-2008 - Prepared D 09-05-2008 - RFQ sent fo	raft Resolution re or Appraisal.	e; County Manag	ger to approve					•				
	09-03-2008 - Paul O. aut 08-29-2008 - Received 3 08-28-2008 - Real Estate	Proposals for Ma	ister Plan service	es; staff is eva									
	08-14-2008 - Master Plan 08-08-2008 - Staff prepa	RFQ sent to pot red a RFQ for pro	ential Consultan	ts; response d	lue back 08	-29-200		ent #1, be	low.				
		dated by Pam L.											

History/Status	06-27-2008 - Staff has d 06-25-2008 - Inquired al 06-18-2008 - Staff has n 06-03-2008 - Inquired al 05-23-2008 - Requested 05-07-2008 - Requested 05-07-2008 - Meeting w, 04-22-2008 - Meeting w, 04-15-2008 - Sent out R 04-15-2008 - Inquired al 04-15-2008 - Preview b 03-2008 - 04-2008 - Pre	bout subdivision eceived a comple bout subdivision .0. & ordered Ph P.O. for ESA. (County Ag. Exte (Com. Anaya to FQ for Phase 1 Ebout subdivision appropriate to the poy SFC Land Use)	status (SFC Land ted Phase 1 Env status (SFC Land ase 1 ESA to be en. Agent for inp get input on pro SA on site. status (SFC Land ), The Owner has	I Use Dept.)St fronmental As I Use Dept.)& conducted. ut on propose posed prelimir I Use Dept.) s a Surveyor w	aff is awaitii sessment fo reviewed pr d preliminar nary site des	ng the in the proposed y site digns.	required subdiversed project S/D plat. esigns.	vision to be t site. y subdivision	completed by the C	e. Winer.				
	Staff has identified a prei be "split" by the Owner b									W, Kinnsell Ave.). 1	The property is part	of a larger ţ		
												1		
32	Santa Fe Opera Waste Water Treatment Plant	Growth Management	Utilities	No	Waste Water Projects	No	No -	1 2	\$670,000.00	\$670,000.00	\$0.00	5/30/2008		
Project Description	Construction of a Waste									2.				
Description	Total project cost is estim			•	-									
	Project complete except		-	_										
History/Status	August 2008 - Treatment Staff is working on an op						and project cid	ise-out with	NMED.					
	Stein is working on all up	erational agreen	ient with the Si	Opera via trie	cegai depai	anene.								
ı		1	1	1	1 1		1	ŧ I	l	1	l	1		
33	Women's Health Services Complex	Community Services	Projects	Yes	Capital Projects		No	1	\$3,885,750.00	\$3,885,750.00	\$992,016.00	1/15/2007		
Project Description	Santa Fe County has re-	ceived appropria	tions for the pur	chase of a buil	ding to hou	se the V	Vomen's Healt	h Services.		+				
	Financials Updated 8/19/ Women's Health is lookin	g at revising the	floor plan on the	e second floor.	SD-JG				,					
History/Status	The CSD/CPD moved into the 1st floor of the Women's Health Building in October 2007 The 1st floor of the Women's Health Building is being remodeled to relocate the Community Projects Department from the Enacon Building. The Enacon is scheduled for demolition to account 1st Judicial Building. SD  Status  Staff (Operations-Frank Jaramillo) is currently working on the remodel of the second floor for the Women's Health Offices and adding a new roof. SD													
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Staff (Operations-Frank Jaramillo) is currently working on the remodel of the second floor for the Women's Health Offices and adding a new roof. SD  Staff (Aperations-Frank Jaramillo) is currently working on the remodel of the second floor for the Women's Health Offices and adding a new roof. SD  Staff has completed purchase of the building with the property owner of the current Women's Health facility. Renovations of the first floor has been completed in July 2007 est. SD													
							n's riealth lach	iity. Kenovai	tions of the mat no	or has been compre	, , , , , , , , , , , , , , , , , , ,	55		
	Staff has completed the lease agreement with Women's Health Center for the facility. SD													
35	Vista Grande Library	Community Services	Projects	No	Capital Projects		No	5	\$1,500,000.00	\$356,265.00	\$77,141.00			
Project Description	The Vista Grande Librar Adult Materials, a Readin throughout and to evalua	g Area, a Childre	n's Room and ar	n Administrativ	e existing fil ve Office. Th	orary. T e comn	he committee nittee has also	is requestin asked to lo	g an addition of ap ok into the reconfig	proximately 4,000 uration of the exist	sq/ft. The expansio ting bathrooms and	n is to incluc utility room		
	The Library has also rece	ived funding for	equipment and t	ooks in the ar	mount of \$5	1,265.6	6 for the NM S	State Library	and funding from	the State Legislatu	re for roof repairs i	n the amoun		
History/Status	10-09-08 Architect hire Project has completed pla Parking lot improvements Additional funding of 12 The County was required Project manager is worki	ans for project.  s were complete million is estima to have staff wa	as 8 - 2008. ted cost needed ter new planting	to hire contra s with a water	ctor to comp	se of a	Éldorado Wate		ns that went into el	ffect two weeks bef	ore the plantings w	ent into grou		
mstory/ Status	08/04/08 - Financials Up	dated/PL												
	The roof repairs at the Li	brary are comple	te.											
	A reconfiguration of the e	existing parking a	irea has been co	mpleted to ac	comodate th	e futur	e expansion of	the Library	•					
36	Public Works Building	Community	Projects	No	Capital Projects		No	2	\$18,999,091.00	\$18,999,091.00	\$1,045,943.00	11/28/200		
,	The new facility for the Building, the Vehicle Mair square feet in area and S	ntenance Building	and the Materia	at and Equipm	ent Storage	Yard. C	Office building i	is 10,680 sq	uare feet in area, I	le et service/Divisio	n, Vehicle/Mainten	ance building		
Project Description	80% complete. Complete by August to O	rctober 2008												
	Budget \$18-19 million (\$ \$90,000 in change orders Funded by Bond money.			ers)										
ı	08/04/08 - Financials U	ndated/PI												
History/Status	The project is currently u		n											
								1		,	1	1		
38	La Familia Medical Center	Community Services	Projects	No	Capital Projects	No	No	2	\$125,000.00	\$125,000.00	\$89,097.00			
Project Description	La Familia Medical Cent	er is requesting a	a paved parking	lot and other i	mprovemen	ts to th	e facility.							
	10-03-2008 - Updated 1 08/04/08 - Financials Up													

Commonwheel has arranged for a boundary survey to be conducted by Gary Dawson. John Howden and Associates of Albuqurque has been hired to appraise the 5.5 acre site. The Archae-Clearance and the Phase 1 Environmental Assessment has been secured. Land Use has determined that the County's purchase will automatically establish it as a legal lot of record. These

10/27/2008

08/04/08 - Financials Updated/PL

Ciearance and the Phase 1 Environmental A completed by September for BCC approval.

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	48	Cuatro Villas Water System	Growth Management	Utilities	No	Water Projects	Yes	No	1	\$692,000.00	\$692,000.00	\$692,000.00	12/15/200		
	Project Description	The Cuatro Villas Water Total project is estimated													
		verified.  SMA is currently finalizing	ng design and pla	ins to go out to l	bid in Novemb	er,									
	History/Status	9/9/2008 - Engineer advis									76 and NM 106 an	d are dealing with	NMDOT.		
	 	8/7/2008 - Design has be	en contracted wi	ith Souder, Mille	r & Associates	is currently	/ schedu	led for comple	ition in Sepi	tember 2008.					
	49	Pojoaque Valley Agricultural Commerce Center	Community Services	Projects	No	Capital Projects		No	1	\$100,000.00	\$100,000.00	\$0.00			
	Project Description	Pojoaque Valley Agricult processing in the Pojaoqu		Center is envision	ned as a partr	nership betv	veen the	County and P	ojoaque Pu	eblo to create a reg	ional center to sup	port agricultural pr	oduction and		
Ì	History/Status	08/04/08 - Financials Up										)			
	 	Stakeholders have hired a	a consultant to p	lan and design a	commerce ce	nter. Count	y has er	ntered into an	MOA with ti	he Pueblo of Pojoaq	ue to reimuburse t	ne Pojoaque for the	e consulting s		
	50	Barela Compound Improvements	Community Services	Projects	No	Capital Projects	Yes	No	1	\$0.00	\$50,000.00	\$50,000.00			
	Project	The Barela Compound is aquire and clean-up vacas				ifter a drug	bust an	d was owned a	ind operate	d by the US Marsha	Il Service out of Al	buquerque. I his pro	oject was init		
	Description	The only contact is Bruce	Richardson who	can be reached	at his office n	umber - 82	7-6120.								
		10/01/08- Staff is attem													
		09/12/08 - Rudy found ou the project and if the orga 08/18/08 - Rudy Garcia w	anization(s) that	was previously i	involved in ob	taining the			balance of	50K. Staff is now g	geing to contact Bri	uce Richardson to s	see if he is sti		
	History/Status	08/04/08 - Financiais Upo	lated/PL								İ				
		July 18, 2008 - Staff met	with Commission								DFA to see if he	can get any accura	te informatio		
		July 18, 2008 - Staff met with Commissioner Montoya concerning this and other projects. Rudy Garcia told the group that he would go to DFA to see if he can get any accurate informatio \$50,000 appropriation. Rudy thinks that the money might have been double recorded and already spent by Rio Arribba County.  July 2008- Attempting to locate the owner of the property to contact the stakeholders.													
		uly 2008 - Attempting to locate the owner of the property to contact the stakeholders.  une 2008 - There is little documentation on the history of this project. Files were lost when a staff member's computer crashed. So little is known about what has actually transpired. Hoselieved that Rio Arribba County was going to partner with the Chimayo Crime Prevention Organization to aquire the property. The main project contact, Bruce Richardson has been contact, the \$50,000 allocated has already been spent.													
	52	Stanley Fire - water	Community	Projects	No	Capital	1	No	3	\$100,000.00	\$100,000.00	\$100,000.00	12/30/201		
		tank upgrades 2006 NM legilative grant	Services			Projects	Eire et	J		]		!			
	Project Description	Staff is currently working							t was sched	uled to expire in 20	IC8 has been exten	ded.			
ĺ	History/Status	August 06, 2008 - Proje Stanley Ag Facility (proje		red to SFC Utility	y Dept. for im	plementatio	on. CSD	staff will work	with the Ut	ilities Division to de	etermine if the upg	rades to the well wi	ill be able to		
	mstory, status	July 2, 2008 - Staff met v	vith SFC Utilitiy [	Department to de	etermine curre	ent project	requiren	nents. Details	are currentl	y being investigate	d by Utilities Dept.				
	57	CR 78B Rio De Medio	Growth Management	Public Works	No	Road Project	No	No	1	\$235,914.00	\$235,914.00	\$235,914.00	10/31/200		
	Project Description	Improvements of paving	g and drainage to	0.74 miles of re	oad										
	İ	Funded through GRIP II	. JMS												
	History/Status	Summer 2008 Tentative Estimated Com	pletion Date Octo	ober of 2008											
	58	CR 88A Et Sito Road	Growth Management	Public Works	No	Road Project	No	No	1	\$270,983.00	\$270,983.00	\$142,452.00			
	Project Description	Improvement will be dra	sining and draina	ge to the 0.85 n	nile of road.										
	Description	Currently Under Constru	uction												
	History/Status	90% Complete.													
	59	CR 62	Growth Management	Public Works	No	Road Project	No	No	2	\$153,847.00	\$0.00	\$0.00			
	Project Description	Chip Seal of 2.1 miles									•				
	History/Status	Dependent on funding.	JMS												
		Dependent on funding Need funding													
	  60	CR 104	Growth	Public Works	l No	Road	No	No	2	\$41,759.00	\$0.00	\$0.00	1		
										and the second second		1			

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History/Status

70	Fire GRT Plan, New FTE's	Community Services	Fire	Yes	Special Projects	No	No	1234	\$4.20	\$4,200,000.00	\$0.00	4/30/2009
	County wide gross recei \$7 million in FY07, then a First dispersal was in Oct Agua Fria and Edgewood.	pprox \$9.2 millio ober 2007, autho	n ner vear after	that. new cadets, 1	9 graduateo	Dec 22	(1 dropped o	ut). As of F	ebruary 2008 all 19	new firefighter/EN	1T's were assigned	to fire statio:
Project Description	The fire department has I training, Wildland Firefigh	nired 16 new fire	cadets who will Emergency Med	start their Fire ical Technician	Academy to training.	raining	on July 7th, 20	008. The 18	3 week academy tra	ining consists of Fi	refighter I & II trair	ning, Hazard
	As of July 7, 2008 update a four phase rollout to im	the fire departm prove regional fi	ent has hired 3! refighter staffing	5 of the 48 fire around Santa	efighters ple Fe County	dged to	the voters. W	ith complet	ion of the July 2008	3 Fire Academy the	fire department wi	ll have comp
History/Status	October 9, 2008. Sixtee July 7th 2008. Sixteen ne						completion of	18 weeks o	f training.			
71	Santa Fe Area Groundwater Modeling Project	Growth Management	Utilities	No	Water Projects	Yes	No	1234	\$419,030.00	\$419,030.00	\$30,124.00	12/31/200
Project Description	Geohydrologic study and groundwater supply impa	d regional aquifer cts.	evaluation for I	the Santa Fe a	rea. Develo	p and c	alibrate a grou	ndwater mo	odel to analyze and	evaluate Santa Fe	Basin water right t	ransfers and
•	Developing scope of ser	vices for future w	ork necessary t	o calibrate mo	del and trai	n perso	nnel so that m	odel can be	effectively be utili:	zed for specific gro	undwater pumping	effects.
	8/7/2008 - INTERA is to 1	nelp Santa Fe Co	unty staff evalua	ate new data.								
History/Status	INTERA are under contra The model is being used i INTERA would also provid	to determine whe	ere to transfer w	ater rights.		sible loc	ations, INTERA	A calibrates	any new data as it	comes in.		•
	1	l	ı	ı	ı	١	L	1.	l		L #1 070 000 00	11/30/201
72	Pojoaque Valley Waste Water Collection System	Growth Management	Utilities	Yes	Waste Water Projects	Yes	No	1	\$2,070,000.00	\$1,070,000.00	\$1,070,000.00	11/30/201
Project	A wastewater collection										on to the \$ 1.07M L	anielativo Gr:
Description	Phase I project cost is es anticipating funding from	timated to be \$ 5 Pojoaque Pueblo	i.0M for the initi , Pojoaque Valle	al collection sy by Schools and	stem. It is it the Indian	Health	ed that Santa i Service.	e County v	vould have to budg	er \$ 1.0M in addice	m to the \$ 1.07Fi C	egisiacive Gre
History/Status	Working with Hytce Mills											
History/Status	October 2008.											
73	Northern SF County Regional Water Project - Quatro Villas to Chimayo Interconnection	Growth Management	Utilities	Yes	Water Projects	Yes	No	1	\$2,500,000.00	\$0.00	\$0.00	11/30/201
Project Description	Water line interconnecti	on between the (	Quato Villas Wat	er System Pro	ject and Gr	eater Cl	imayo Water :	System Pro	ject.			
History/Status	Awaiting GO Bond sale	•										
	9/9/2008 - SFC plans to	obtain GO Bonds	OT \$ 2.5M IN 201	uy to design a	no construc	t this pi	ojeci.					
74	Eldorado/Canoncito Regional Water System Project	Growth Management	Utilities	Yes	Water Projects	Yes	No	4 5	\$5,200,000.00	\$60,000.00	\$0.00	12/30/201
Project Description	Project is to interconnect Eldorado water system a system.	t the eastern po nd tanks. Water i	rtion of the Sant lines and a boos	a Fe County w ter station from	ater system in the Eldor	to the	Eldorado and er tanks will be	Canoncito v constructe	vater systems by co ed along US 285 to	onstructing water li Old Las Vegas High	ne south along the hway and then sout	railroad right h to the Can
	GO Bond funding of \$4.5	M is planned in tl	ne proposed 200	9 Bond election	on.					1		
	Awaiting GO Bond Sale	-										
History/Status	9/9/2008 - Met with EAW 8/8/2008 - Preliminary e										cito.	
	8/8/2008 - Preliminary e	ngineering desigi	1 could be initiat	ed this year w	ith the \$60	K in Leg	islative Grants	tilat Salita	re county is curre	i dy overseenig.		
75	Edgewood Waste Water System	Growth Management	Utilities	Yes	Waste Water Projects	Yes	No	3	\$400,000.00	\$400,000.00	\$0.00	12/31/201
Project	The Town of Edgewood											
Description	The wastewater treatment as much as \$7.1M.						00K GRT to ai	d in the cor	struction of the wa	stewater collection	treatment and disp	oosal system
	Phase II - Waste Water (						funding is av	ailable).				
History/Status	The Town of Edgewood is				rec unen un	i nase i	. Turnumy is a v					
	JPA to address SFC invol-				greed to on	April 24	, 2007.					
76	Sombrillo/Arroyo Seco Waste Water System Project	Growth Management	Utilities	Yes	Waste Water Projects	Yes	No	1	\$5,000,000.00	\$850,000.00	\$830,000.00	12/30/201
Project	Plan is to first study the Souder, Miller & Associat	area utilizing a es (SMA) to com	Preliminary Engi plete the study l	neering Repor by October 20	t (PER) to a 08. Current	ddress ly we ar	the most feasil e expanding th	ole alternat ne study are	ive to collect and to ea to include the Ar	eat wastewater fro royo Seco Area.	m the Sombrillo are	ea. PER has b
Description	County has obained two Northern SF County.										ver the Sombrillo ar	nd Arroyo Sec

Recieved Final DRAFT PER on September 22, 2008. Staff is currently reviewing it for comments. 9/9/08 - Project status meeting was held on August 21, 2008, to discuss first deliverable from SMA. Next deliverable (draft final report) is due by September 22, 2008. SFC would like to meeting with the residents of the area before report is finalized. August 2008 - An amendment to the contract to add in the Arroyo Seco area is currently under consideration by Legal (submitted on July 28, 2008). This amendment would change the c History/Status of the PER to November 2008. Public Hearings to discuss the alternatives (cluster systems or connection to Santa Clara or Espanola) was conducted. NMED wants a preliminary engineering report which is estimated to cost \$50,000 to address both the Sombrillo and Arroyo Seco areas 12/31/200 \$140,000.00 \$0.00 5 Valle Vista/State Pen Growth Utilities Waste Yes No \$6,000,000.00 78 Yes Water Projects Regional Waste Water Management Santa Fe County is studying regionalization of wastewater collection and disposal for the Valle Vista/State Pen and County Complex service area Description Identifying feasible locations for new Regional Valle Vista WWTP. Working on preparing a CDBG Application to assist with this project. Also plan to submit a Water Trust Board Applicatio 9/9/08 - Met with adjoining property owners west of Valle Vista WWTP site to address feasibility of regional wastewater facility in close vicinity to the Valle Vista area. This meeting was co Checked with NM Property Control Division on status of cost-benefit studies being done by state agencies on utilization of the State Pen as a regional site. We were advised that studies a History/Status 8/8/2008 - Regionalize the sewer system. Valle Vista is not the most feasible area to a regional wastewater treatment plant, therefore the State Pen WWTP is being considered as a more SFC already leases the State Pen WWTP and maintains it. The lease has been extended thru December 2008. Santa Fe County is endeavoring to negotiate a 25 YR lease to operate and m regional wastewater treatment facility at the State Pen location. NM General Services Department and Property Control Division are both amenable to regionalization at the State Pen location but a cost-benefit study needs to justify a long-term lease t regional wastewater treatment at this location Jan '08 BCC passed a resolution requesting the legislature to pass a resolution to lease (long term - 99 years), donate or allow the County to purchase the sewer system. This was not ac 7/31/2008 \$40,000.00 \$40,000.00 \$9,553.12 80 Rail Runner Peer Growth Public Works Yes Special No No 35 Projects Project Engineer to oversee Rail Runner design and construction Description 10/08/08 As of today, Southwest Designs continues to review the construction of railrunner and continues to submit monthly status reports. 08/08/08 County has retained Southwest Designs for peer engineering review and has been submitting monthly status reports to the Public Works Department. L.S. Engineer attending Rail Runner meetings.

Peer Engineering on Contract Status ongoing. April 2008 - Engineer on board and is going to the meetings. History/Status April 2000 Engineer of board and is going to the meetings.

Meeting in Dec to discuss agreement to transfer money from DOT to county.

2 possible engineers.

\$40,000 from the DOT to hire an Engineer to oversee the County portion of this project, to look at design and construction. Not to make changes to project, if there is an issue they will be \$800,000,00 \$0.00 \$0.00 81 Growth Yes Yes Pojoaque Low Water Public Works Crossing Management Project Project Description CR84 Low Water Crossing Phase II needs funding (\$800,000) 10/08/08 This project is one of the projects that will be funded if the county bond referendum is approved this Nov. 2008. 08/08/08 Dependent on funding.
08/08/08 Need additional funding for Phase II.
• CR 84 (Pojoaque) the first phase is done, approx 200-300 ft completed (\$200,000). 2nd phase is the remaining 1000 ft (\$800,000 CIP). Low water crossings complete, needs maintena History/Statu Solid Waste Ordinance \$0.00 \$0.00 \$0.00 1/1/2009 Projects Management Amendment to the current Solid Waste Ordinance to include non-county residents and change in fee structure. Description 10/08/08 Drafting changes to the current Solid Waste Ordinance are complete with the exception of fee structure for county and non county residents. 10/08/08 Drafting changes to the current Solid Waste Ordinance are complete with the exception of fee structure for county and non county residents.

Staff is working on amendment and will request to publish title and general summary in January 2009.

08/08/08 Public Works is working with Legal Dept. on drafting changes to the current Solid Waste Ordinance. These changes will address Edgewood's need for Solid Waste disposal. Plan authorization to publish Title & General Summary in September or October 2008. L.S.

May 2008 BCC- Request to publish Title and General Summary.

Request to publish title and general summary - May 2008 BCC

Need FIR before going to the BCC and possibly raise fees, this service would increase our costs substantially.

Torrance County has offered to build a transfer station in Edgewood.

The cost may be higher to City residents as it will cost more to move more trash and we subsidize for County residents.

James wrote a response to Edgewood's letter.

Ordinance will need to be amended as it currently is for County residents only. History/Status Ordinance will need to be amended as it currently is for County residents only \$600,000.00 3 5 83 San Marcos Transfer Growth Public Works Yes Capital No Station Management Projects Project Construction of a modern transfer station including office and restroom facility Description 9/3/08 Propose to construct project if Bond passes in November. 8/08/08 Design for the improvements to the transfer station are complete. Need funding for the construction of the improvements. History/Status April 2008 - Design complete, needs funding Νo \$665,942.22 \$665,942.22 \$0.00 12/31/200 Yes Stanley Transfer Growth Public Works Station Projects Construction Stanley Transfer Station Description

10/8/08 Contractor and county have jointly hauled the burried trash from the site to prepare for construction of the building.

09/03/08 Started construction 08/29/08.

109/03/00 States Construction to 22/00.
08/08/08 Design is complete. Construction contract has been awarded to Advantage Asphalt. A pre-construction meeting is scheduled for Monday August 11th, 2008.
Advertise for bids - April 13, 2008

Major upgrades. Building plans should be finalized in 2-3 weeks, then go to bid. \$665942.22 funded.

\$200,000.00 \$200,000.00 \$0.00 11/30/200 Yes Capital 85 Transfer Station Growth Public Works No Management Projects \$200,000 to upgrade septic systems, trailers etc. for Nambe, Jacona, and La Cienega transfer stations

Project Description

History/Status

10/08/08 Eldorado- Getting quotes to upgrade heating and cooling unit @ scale house. Nambe-Currently working on water tank.

Jacona-Putting water system through utilities. Installation of hot water system for office trailer and fencing. Water line is hooked up and clorinated. Need to get quotes for exterior fencing La Cienga- We are currently trenching for water electricity and phone lines. Hook up water next week.

9/3/08 Nambe- Completed Transfer Station improvements include, office, septic system, solar panels, water, and heating.
Jacona- Completed Transfer Station improvements include electricity, office, septic system, heating and A/C. Water line is hooked up and are awaiting on the Pueblo to hook up to line.
La Cienega-Completed Transfer Station improvements include office, septic system and a temperary 425 gallon holding tank, also waiting on PNM to run power for heating. Do not have a

History/Status

08/08/08 Buildings are in place, working on utilities.
Jacona- Improvements are complete with the exception of fencing the perimeter. La Cienega- improvements are complete with the exception of the electricity & water currently working v

Water Association for water hook up. All septic systems are installed.

April 2008- buildings are in place, working on utilities. Solar panels for electricity (minimal), water storage tank to truck water in, tie to septic system

	87	Private Roads to County Ownership	Growth Management	Public Works	No	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	12/1/2008		
	Project Description	Private Roads to County	Ownership								1				
	History/Status	Public Works staff has re for residents to request re	eviewed other road ad acceptance.	ad acceptance po Staff will provide	olicies & proce a draft for the	dures from BCC and N	other co 1anager	ounties. Staff w to review prio	vill be work er to reques	ing with county Leg ting adoption.	al staff to develop	policies & procedui	es to implen		
ĺ															
	89	Supplemental Wells Project	Growth Management	Utilities	Yes	Water Projects	No	No	2345	\$2,000,000.00	\$1,450,000.00	\$0.00	10/31/201		
	Project Description	Ground water supply is ground water supply well:	Ground water supply is needed as a supplemental source of supply to the BDD Project. Water/Wastewater Operations Section is planning a well drilling program to address feasible local												
ĺ		Scope of Work is being	cope of Work is being prepared and hope to solicit bids by November 2008.												
	History/Status	9/9/08 - Plans are to drill	a well at Valle V	ista in late 2008	and a well in	the Public S	afety C	omplex in 2009	Э.						
		SFC completed a well at t	he Public Works	Complex which s	should be oper	rational in D	ecembe	r 2008.							
i	,														
	91	Santa Fe Studios Economic Development Project	Growth Management	Planning and Development	Yes	Special Projects	Yes	No	1234	\$0.00	\$0.00	\$0.00	12/1/2009		
	Project Description	Media Park and Econom	ic Development l	Project with Sant	a Fe Studios.										

The following are brief updates on pending issues related to SF Studios Project:

A. State Land Office Right of Way and Easement Application

This is a process to obtain previously relinquished existing rights of way and easements as part of County purchase of the Media Park property from State Land Office (SLO).

• Application has been prepared by staff and pending 1. Finalized Items from Allen Grace, surveyor; 2. Review by SF Studios.

• Final draft prepared by Allen Grace received 9/30/08.

• SF Studios received drafts on 9/26/08 for their review prior to final preparation by Allen Grace and submission by Staff to SLO.

• Anticipated submission date of application to SLO is October 3, 2008.

- B. Lot Line Adjustments

SF Studios requested the County to subdivide the Media Park Parcel into 5 lots to suit their needs as part of the purchase of this property from the County.

• Final Draft of lot line adjustments into five lots prepared by Allen Grace 9/30/08.

• Rural Addressing issue addressed 9/29/08 by Staff.

- Drafts were submitted to SF Studios 9/26/08 for comments and review. Previous versions have been reviewed and approved by SF Studios consultants. Staff met with Studios planner s
- Pending approval from rest of SF Studios consultants, the final draft will be sent back to Allen Grace for final work and ready for recordation.
- C. Relocation of Electrical Overhead Power Line

History/Status

- PNM Contacted and Site Visit 9/16/08—Roger Naranjo, Electrical Engineer—relocation is possible to the north side of the property.
   Costs of relocating power line—Roger Naranjo will furnish estimates by end of week of 9/29/08 after consultation with engineer who previously provided rough estimates.

Related to Project Participation Agreement:

- Part of offsite infrastructure improvement committed by County pursuant to Project Participation Agreement with SF Studios.
   An RFQ was recently issued and proposals were reviewed by staff and Bohannan Huston (BHI) was selected to perform a TIA re: Entrance to the Media Park. Agreement is being drafter currently and will be forwarded to legal for review and then process by purchasing. The TIA contract amount is \$18,400. A \$40,000 grant from NMDOT funds this portion of the Road Improvement.
- B. Fiber Backbone Infrastructure Design
- Also a part of offsite infrastructure improvement committed by County pursuant to Project Participation Agreement with SF Studios.
   Packet Front selected to perform work for PER and Design. Draft contract being worked on currently and will be submitted to Legal for review week of 10/6/08. The contract amount is 5

- C. Draft RFQ for Alternative Energy prepared for internal review

   RFQ issued and respond deadline will be 10/3/08 (maybe extended a week).

   Purpose to assess potential application of alternative energy source and distribution to support the Media Park as it is currently not adequately available from PNM · Potential exists for application to reach to other County facilities, including public safety complex.
- D. Timeline extension from SF Studios
   ST Studios exercised 30 day extension for inspection and review.
- E. Offsite improvements negotiation and status

٠	Pending	draft	Develo	pment	Aare	ement	from	Legal	Departmen	n
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Potential for SF Studios to take responsibility over offsite improvements for Roads and Water/Wastewater infrastructure.

F. Grant from DFA \$10,000,000 for on-site improvements BCC 9/30/08 agenda item XIII C4 Tabled.

September 2-Staff met with SLO ROW and other staff to review the draft ROW submittal. Staff will revise the application to include roddage and square footage for easment requests as designations of easements by eloquent parts. Submitted pdf document to SLO of all expenitures for infrastructure as identified in improvement value credits.

August 29th-met with Studios to discuss project issues. There are some concerns regarding the overhead lines as identified in a letter from Jim Rubin.

August 27th-met with project planner to discuss easements and tot line adjustments with County Surveyor.

August 26th BCC approved funding for a a Grant Awarded for the State Legislature
Through New Mexico DOT For Turning Lanes And Entrance For The Santa Fe Media
Park/\$40,000. Media Park infrastructure needs are identified on ICIP project list including the following: Item 65 Broadband \$1,000,000; Item 66 Roads \$1,300,000; Item 67 Water/wast

August 21st County has a PO for lot line adjustments and survey with XYZ Surveys and has submitted a notification to proceed. The timeline for completion of the lot line adjustement is:

August 20th County Manager met with staff including Finance, legal, Growth Management to discuss the project status and next steps. Summary of the meeting is attached as 080208. S a draft ROW easment for the State Land Office for road, water and sewer easements. Legal is in the process of reviewing.

August 11th-Staff has prepared the documents for the Studios.

July 28-Studios legal representative Jim Rubin sent the County a letter identifying documents as per the project participation agreement.

Staff met with Santa Fe Studios on July 25th and August 1st to determine next steps. The Studios needs to provide the County with a proposed parcel map so the County may process th adjustements. The boundary survey re-plat was completed by the County Surveyor and the parcel currently has five parcels, including the ROW.

Board of Finance approved the Sale of the County Media Park to Santa Fe Studios on July 22nd.

Ordinance 2008-807 approved by the BCC on June 10 BCC to include the Project Participation Agreement. PPA identifies both the County and Studios obligations. The Project will ultimate three phases ad a back lot on 48 acres, plus 17.6 acres of space for media related businesses.

1															
92	Code Rewrite	Legal		Yes	Special Projects		No								
Project Description	Final redlines being pre Contract to get company Contract with Dan for zor	to produce doću		k complete.	,		,		-						
Description	Possible new contract for Dec 08	the rewrite								ı					
History/Status															
93	NCRTD	Growth Management	Planning and Development	Yes	Special Projects	No	No	1234	\$120,000.00	\$120,000.00	\$0.00				
Project Description	Project 201 (Eldorado B	us Route) was de	eleted and broug	ht into this pr	oject as the	County	joined the RT	D again.							
History/Status	extended another year, for Next RTD Board meeting BCC passed Resolution Northe City Council voted to The next step is to work to	Greater Eldorado Express is under the management of the North Central Regional Transit District. Service is contracted to All Aboard America. Edgewood, Stanley, Eldorado bus route service date another year, funding of \$100,000 from Loa Alamos, mou was signed last January.  ext RTD Board meeting will be Friday, 14 November.  CC passed Resolution No. 2008-125 to rejoin the NCRTD.  he City Council voted to rejoin on Monday, 6 October.  he next step is to work with the City and Regional Planning Authority (RPA) to develop a City/County Service Plan.  RT funding will go to the voters on NOvember 4.  irport Road Vendors Growth Planning and Yes Special No No 3 \$0.00 \$0.00 \$0.00 \$1.730/200													
		ا ما	l	١	1	1	I	l.	1	1	1	1			
94	Airport Road Vendors	Growth Management	Planning and Development	Yes	Special Projects	No	No	3	\$0.00	\$0.00	\$0.00	11/30/200			
Project Description	There are a number of v This is an on-going project		Airport Road area	a. The City has	requested	that we	address the v	riolations or	n the property withi	in the County.					
History/Status	10/08 Only two outstanding NOV's remain on Airport Road from original sweep in Aprilthese have been cited into court. Code Enforcement will conduct Saturday sweeps in month of O new offenders (if any) Sept. '08 NOV's in process for violators. Final notices will be issued by mid-month. August '08NOV's in process for violators. July '08- NOV's in process for violators. On-going June 08 - DOT did a sweep and vehicles and signs have been removed from SR\$99/Airport road r-o-w SR\$99/Airport road r-o-w area has many vehicles for sale. Staff has contacted the State and requested that they be removed. DOT has verified that they are illegal and will move forward removed. April 19, 2008 - Another sweep was done, additional violations found and either moved or given an NOV. 3 NOVs issued for litter, 2 properties has been cleaned up. Vendors were asked to														
95	Growth Management Plan	Growth Management	Planning and Development	Yes	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	4/30/2009			
Project Description	We are updating the Gro	owth Managemer	nt Plan to include	the strategic	elements, a	area pla	ns and existing	g communit	y plans						
	10/8/08 Draft area plan 9.29/08 Staff has prepare									week (for Late Oct	t/early Nov meeting	gs).			

August - Staff has been working with PlanningWorks on the Growth management Plan Area Plan for the Galisteo Basin. PlanningWorks to incorporate staff components of plan into a draft also been working with PlanningWorks to develop an update growth tiers matrix for the County and has provided a draft of Goals, Policies and Strategies for the County which will be revialso reviewed the Goals, objectives and strategies ffrom the Growth Management Plan and for the Community and District Plans within the Gallisteo Plan area.

### History/Status

August 12th- Zoning strategy presented to BCC. Bob Freilich also presented a briefing to the Board on the progress since the adoption of the interim development ordinance relating to oil

July 2008 to BCC to present the zoning scheme and conceptual GM Plan Contract being finalized to identify natural resources areas 2 BCC meetings have been done Feb 8, 2008 BCC meeting to discuss the water/ waste water sections and critical planning areas.

1													
96	NPDES Compliance	Growth Management	Planning and Development	Yes	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	6/30/2009	
Project Description	The National Pollution D for compliance are based maintenance programs, o	on population. T	he County is a M	1S-4 communi	ity required	to perf	orm specific st	d by the EP. eps to assu	- A, and locally by th re stormwater quali	e New Mexico Envi ty. These steps inc	ronment Departme lude identification (	nt. Communil of all stormwa	
History/Status	10/06/08 Ordered a wa compliance as permit sub 9/2/08 Fee Ordinance ap 8/8/08 Existing Code Enf new staff needed. Staff o This will spread exst. wor 7/8/08 - first public hear 6/10/08 The BCC approv- 6/08 Fee Ordinance is go 4/08 Fee Ordinance is in	mittals are down proved by BCC. It occurs to the control of the fee On and to publish Titling Titling T	i, so fees will not secomes effective sent to training gexamined, may e personnel to ta dinance. The sec e and General S le and General S	accumulate a e 9/18/08. Co to learn NPD hire new Cod ke on added rond hearing is mmary of the tummary to the	es anticipate ellected fees ES inspection de Officer van esponsibilit es scheduled es Fee Ordina de BCC on Ju	ed. will be on techi new P ies asso for Aug ince. une 10.	used to hire In niques in July. Permits person ociated with NP pust BCC for ad	nspector and Fee ordinan nel to fill cu DES progra loption.	d Engineer. Ice second public h rrent advertised va m.	earing on 8/12, if a	approved funds will	begin to accu	
98	Galisteo Watershed Partnesrship	Growth Management	Planning and Development	No	Special Projects	No	No	3	\$0.00	\$0.00	\$0.00		
Project Description	The Galisteo Watershed Watershed.	1	1	network of p		nization:	s, government	agencies a	J nd individuals, with	Bn active interest	in the future of the	730-square i	
	Ongoing meetings with Galisteo Partnership  County entered into a contract with UNM to do a wetland mapping project in the Galisteo Basin. Mapping anticipated to be completed in December, 2008.  On-going participation in partnership meetings Watershed Protection-meeting quarterly and staff attends monthly meetings.  All interests in this area of the County should come together in the GM strategy.  Current Project:  The GWP proposes to establish the Galisteo Basin Wildlife Corridor as the northern most part of the Sandia-Manzano Wildlife Linkage for safe wildlife migration along the "Spine of the Co												
History/Status	Current Project:  The GWP proposes to establish the Galisteo Basin Wildlife Corridor as the northern most part of the Sandia-Manzano Wildlife Linkage for safe wildlife migration along the "Spine of the Coramerica. We are proposing a wildlife corridor to connect the vital habitats of the Sandia and Ortiz Mountains to the Sangre de Cristo Mountains running from BLM lands south of Golden, a the Galisteo Basin, to US Forest Service lands on Glorieta Mesa and in the Sangre de Cristos.  County Resolution 2005- 87 A RESOLUTION SUPPORTING COOPERATION BETWEEN SANTA FE COUNTY AND THE BUREAU OF LAND MANAGEMENT, THE NATIONAL PARK SERVICE, THE 5T MEXICO, THE NEW MEXICO COMMISSIONER OF PUBLIC LANDS, AND THE ARCHAEOLOGICAL CONSERVANCY, TO IMPLEMENT THE "SAL'STEO BASIN ARCHAEOLOGICAL SITES PROTECTI-												
	COUNTY RESOLUTION 2005- 87 A RESOLUTION SUPPORTING COOPERATION BETWEEN SANTA FE COUNTY AND THE BUREAU OF LAND MANAGEMENT, THE NATIONAL PARK SERVICE, THE 5' MEXICO, THE NEW MEXICO COMMISSIONER OF PUBLIC LANDS, AND THE ARCHAEOLOGICAL CONSERVANCY, TO IMPLEMENT THE "CALLSTEO BASIN ARCHAEOLOGICAL SITES PROTECTI-COOPERATION BETWEEN SANTA FE COUNTY AND THE GALISTEO WATERSHED PARTNERSHIP FOR PLANNING IN THE GALISTEO WATERSHED.  County entered into MOU with Galisteo Partnership.												
99	Revegetation requirements	Growth Management	Planning and Development	Yes	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	1/16/2009	
Project Description	Draft Ordinance require Look at different areas of							e/ preservat	tion of existing veg	etation.			
History/Status	9/08 Pulled six example 8/08 Research started via					informa	ition will be pu	lied togethe	er for inclusion to Co	ode Rewrite			
100	Capital Projects Bond	Community Services	Projects	Yes	Special Projects	İ	No	All	\$34,000,000.00	\$0.00	\$0.00	11/30/201	
Project Description	Financial Analyst for the recommending that Staff							arough 201:	1 in the amount of	<b>\$</b> 35,000,000.00 wi	thout an increase in	n tax rates. S	
History/Status	Aug 6, 2008 WIII be pre		=	_	the Bond w	ill fund.							
101	Building Permits	Growth Management	Planning and Development	Yes	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	12/31/200	
Project Description	inspection, as we do not i	issue the C of O,	therefore we ha	ve little enforc	ement abili	ermits. ty (spri	Currently CID nklers, water f	does this a narvesting s	nd issues the C of 0 ystems, re-circulati	of for buildings. The fing hot water system	: County has Ordina ms, retention pond	ances that rei	
History/Status	Staff has been asked to look at possibility of the County issuing it's own building permits. Currently CID does this and issues the C of C for buildings. The County has Ordinances that rei inspection, as we do not issue the C of C, therefore we have little enforcement ability (sprinklers, water harvesting systems, re-circulating hot water systems, retention ponding etc.). If v building permits we would be able to ensure our additional requirements are met.  10/24/08 With only 51 permits issued in September we still generated \$23,950 in fees. The increased fees were only colected for 9 days in September. See the process sheet attached v comparisons by year and a rough schedule/next steps. 10/8/08 fee tracking should be available for the second half of September by the end of this week. 9/18/08 New fee codes were entered and we can now charge the new fees, we will track these monthly and work with Finance to see when a program can start. An implementation schedule will be created. City job descriptions have been obtained, work on the manager position first. 8/27/08 Penny and Shelley will meet with Teresa (Finance) about how we track the additional fees. Job descriptions will be needed for Zoning Inspectors and the Building Manager. Penny to ask Bern if she can get the City descriptions. 8/12 Fee Ordinance was approved by BCC and was recorded 8/18/08. Can start to collective fees in 30 days.												

10/27/2008

		1											
	102	Green code	Growth Management	Planning and Development		Special Projects	No	No	1234	\$0.00	\$50,000.00	\$0.00	12/31/20
	Project Description	The BCC and Manager	have hired a con	sultant to resea	rch and work	with staff to	create	green code I	for the Count	y.		'	' <del></del>
	History/Status	10/24/08 Emailed con 10/8/08 Talked to Cons Roybal) 9/17/08 Consultant still 8/1/08 Met with Dougla 8.1.08 Consultant broug Working with the Consu 6/08 - Recommend that	ultant last week, preparing recome s (Consultant), he ght in report that Itant, who will pre	recommendation mendations. Dir will look at sor lists LEED requi	ns are due so ection from R ne recommer rements, City nt that lays o	on. Will sche oman that the dations and and CID require what optic	is progr options uiremen	ram keep in lii as to what th its, grouping t	ne with build e County cou	ing permits.	nould require from e	everyone and what	t can be optic
	104	Finance Oversight at Corrections	Administrative Services	Finance	No	Special Projects	No	No	Internal	\$0.00	\$0.00	\$0.00	
		The oversight function and/or implement policion	at the Adult Facil es, develop a stru	ity (ADF) involv	es close coord e and workpl	dination with	the fina	nce staff of th	ne facility spe	ecific to every acco	unting function. Th	e concept at that i	time was ver
	Project Description	When the county assum strong financial workpla	ed operations of t n that could assis	the Adult Facility t all staff and op	, the staffing perations of th	at the facilit	y was y chawo	outhful both is	n age and co	rrections experien	de. The intent was	to assist the young	g finance staf
		The oversight has led to coordination with key fu items as food services, p	a stronger staff, nctions such as b	more efficient p	ractices and o	continued fina	ancial s	upport that co	entribute to t	he successful oper	ation of the ADE. C	urrent goals includ	le filling a sta ontract mana
		10/14/08 Working with to be delivered on Octob 14th meeting was cance juvenile facility is operat population to both facilit	er 14th regarding fled. Both facilitie fing at a net loss.	; the seriousnes s ended significa Additional traini	s of the finan ant contracts	cial condition with state ac	at both encies	ı facilities. Wil that were relie	i work with t	he County Manage lebt service requir	er to distribute repo ements and to cont	orts to BCC member inue operating the	ers ASAP give
		9/2/08 The oversight fur the next couple of weeks facility, which must mee meet the debt service re contracts have expired,	s. The focus will b t the debt service quirements, Corr	e specific to the requirements. ections staff are	adult and jur Conversations currently coo	venile facilitie s and upcomi ordinating wit	s, and ng action th the C	the generation ons will continuounts ounty Attorne	o of revenue. ue to focus o v's Office to	. The current bond on the number of a undate all contrac	covenants are spe gency clients and s s with other agenc	cifically tied to revi pecifically the numines for the care of	enues genera ober of inmat inmates Mai
		8/5/08 The oversight fur meetings and regular we	nction at the Adult	t Facility (ADF) i	involves close	coordination	with th	ne finance staf	f of the facil				
	History/Status	For the most part, the fir								ked diligently to de	evelop the following	:	
		1) Provide clear delineat 2) An inventory system, needed and also assisted 3) Better coordination wi concept.	wnich included that in reducing theft	ie receipt of all ( Linstances.	goods through	n a centralize	d warel	rouse function	. Daing so, I	oetter assisted fina	nce staff to ensure	that all necessary	
		For further growth, addit update policies, and cond	tional training for duct training for a	ali finance staff	shall continue	e. Such traini	ng shal	include accou	unting course	es, AS400 training	and on-the-job tra	ining. The County	will continue
		In addition, the medical dedicated to agency nurs	component of the ses. Now, we are	ADF budget is I fortunate to hav	arge and con e a full staff o	tinues to gro of nurses and	w. The l a wait	corrections sta ing list. Financ	aff have mad te staff is cui	e great strides in rently focusing on	this area and are fu the needs of the n	illy staffed. In prev nedical component	vious years, r and the corr
	105	Clerk Archiving Budget Imaging	Administrative Services	Finance	No	Special Projects	No	No	Internal	\$0.00	\$140,000.00	\$0.00	6/30/2009
		Initial funding has been agreement existed that f	ully met the Coun	ity's needs. The	County has c	ontracted wit	th AmC	ad for various	portions of t	he four phases ide	atified for the docu	i and later terminate Iment imaging nee	ed given that
	Project	project cost could total a The contractor will be im 1) Ancient mortgage records; 2) Mortgage records; 3) Tax deeds, discharge; 4) Specific lien records; 5) Mining records, and 6) Miscellaneous records,	s nigh as \$720,00 aging the followin ords; and contract reco	ou; nowever, the	e County Cleri	k has chosen	to alfor	v in-house sta	Iff to comple	te as much of the	project as possible.		
	Description	Currently County staff is	working with lega	I documents an		data. Summe	r intern	s are currently	y assisting w	ith microfiche data	s that has already t	peen indexed. Cour	nty Clerk staf
		The County Clerk made a earmarked for the project	decision to contr	act with AmCad	for the curre	nt phase and	conduc	t the remaind	ler of the ne	eded project phase	es with in-house sta	sff. Initially total fu	inding of \$18
		In addition, the County h in-house staff.					. Total a	ppropriations	to date are	\$100,000, of whic	r \$50,000 has beer	n used to acquire e	equipment (so
	•	10/14/08 This project w Office due to the election	rill not be updated s.	with numbers :	specific to fich	ne images an	d book	scans until No	vember. The	e finance staff did i	not attempt to coor	dinate updated inf	ormation wit
	History/Status	9/2/08 The contractor ha											
	,,	8/5/08 The county clerk's retention, especially in th	e event of a fire,	ricod, etc. The p	project is a joi	int effort bety	veen co	ntracted servi	ices and staf	f labor.			
		Recently, the lead person filled.	assigned to this	project from the	: Clerk's Office	e accepted ot	her em	ployment. The	e Clerk's Offi	ce is currently re-o	l recting the respon	sibilities to other s	staff until the
1	06	Hybrid Vehicle Program	Administrative Services	Finance	Yes	Special Projects	No	No	Internal	\$0.00	\$0.00	\$0.00	12/31/201
		A Transportation Fuel Re recommendations of the S	eduction and Alter SFC Fuel and Ener	native Fuel Veh rgy Reduction Ta	icle Acquisitio ask Force and	n and Use Po establishes	olicy, Re goals fo	solution No. 2 r SFC to reduc	2007-142 wa ce its consun	s implemented by	the BCC on August onal transportation	8, 2007. The polic fuels.	cy implement
		The intent of the policy w	as to establish gu	idelines for the	acquisition of	county-owne	d vehic	ies that are ca	apable gas-e	lectric hybrids or a	re capable of utiliz	ing alternative fuel	ls. In addition

The resolution established a pilot program which began on January 1, 2008, and requires that 50% of newly purchased vehicles be gas-electric hybrids or alternatively fueled. All employs the procurement of vehicles must participate in the two-year pilot project that will end December 2009.

The policy exempts law enforcement pursuit, other emergency vehicles and heavy equipment from the requirements of the pilot program

10/14/2008 No updated information to provide. The statewide price agreement for vehicles will not be finalized for another month (bid ppenings were occurring this week). The County I

A take-home vehicle analysis was delivered to the County Manager for review and will result in a final reduction of take-home vehicles as determined by the County Manager. One meetin occurred with staff and the final reduction of take-home vehicles should take effect on November 1st. The County could potentially see a savings of \$100,000 in the General Fund alone for maintenance of take-home vehicles dependent upon the final reduction plan. Currently the County has 42 take-home vehicles assigned to staff.

9/2/08 To date, purchases include a brush truck (fire) and a water truck with a potable water tank, both of which are exempt from the policy. The current statewide price agreement for expired and the new agreement should be effective by month end. Vehicle purchases will increase upon approval of the price agreement. In addition, the ASD Director and the Procurem working together to ensure that all vehicles that deviate from the policy are approved by the ASD Director prior to the actual generation of a purchase order. Lastly, a draft report and a procurem working together to ensure that all vehicles that deviate from the policy are approved by the ASD Director prior to the actual generation of a purchase order. Lastly, a draft report and a procurem working together to ensure that all vehicles that deviate from the policy are approved by the ASD Director prior to the actual generation of a purchase order. reduction of take-home vehicles should be delivered to the County Manager by mid-month.

The Finance Department is currently preparing a summary of vehicles purchased, fuel usage and successes/challenges that may have ar sen throughout this process.

8/6/08 Requirement - 50% of newly purchased vehicles will be gas-ejectric hybrids or alternatively fueled with the exception of emergency vehicles and heavy equipmet. Since January 1 County has purchased nine vehicles, five of which fall under the emergency vehicle exclusion. Of the remaining four, three are flex fuel vehicles and one is a gas electric hybrid (equating

### History/Status

Requirement - Vehicles capable of using an alternative fuel (i.e. flex fuel vehicles) are required to do so. To date, the newly acquired flex fuel vehicles are not being fueled with E85 becau Works Division has not been set-up to purchase E85. Further, in the United States E85 is made primarily from corn which makes it undesirable to some Commissioners for apparent reasc

Requirements - Ensure highest fuel efficiency.

Since the Resolutions were passed (Resolution Nos. 2007-142 and 2008-13), a total of 13 vehicles have been purchased by the County. Of these 13 vehicles, one is a passenger car, thre trucks, from are full-size trucks, and five are SUVs. One compact truck, one full-size truck and four SUVs are emergency vehicles and are exempt from fuel efficiency requirements of the I the remaining seven vehicles, only one has a fuel efficiency rating that complies with the requirement of the Resolutions (a Toyota Prius purchased by the Manager's Office). Four of the vehicle of the Prius) meet the engine size requirement, the remaining three are full-size trucks with V9 engines. Puchase of those trucks required a written justification and prior approval Resolutions, this was not done. It should be noted that these trucks are the flex fuel vehicles (E85) purchased by the Public Works Division.

Requirement - Improvements to the Motor Pool

To date, no new vehicles have been purhcased by the motor pool. However, \$36,000 was placed in the FY2009 ASD/Motor Pool budget for the purchase of three new vehicles. The Financ increasing the budget by an additional \$60,000 in order to purchase five new vehicles for the motor pool.

An analysis of the take-home vehicles is in process in order to determine how a reduction of take-home vehicles can be accomplished.

In January 2008, the Public Works Division began purchasing biodiesel for use in its diesel trucks and heavy equipment.

108	Timesheet/Timekeeping	Administrative Finance Services	Yes	Special Projects	No	No	Internal	\$150,000.00	\$150,000.00	\$15,280.00	6/30/2009
	Kronos timekeeping softy	d timekeeping software th ware does interface with ti impleting automated time:	e Sunguard H.T.E.	accounting se	oftware	that currently	runs the co	unty's payroll modu	le. The software w	ill assist all county	staff, more s
Project Description		taff that do not have imm mmunicate with managem				II be able to s	gn in and o	ut for the workday	via a kiosk termina	l. The terminal ma	y also be use
Description	Both the finance and IT s signature of the SOW, the	staff are working on the im e vendor will begin to wor				oftware. The r	equired Sco	ppe of Work (SOW)	document has beer	n reviewed and is t	eady for sign
	Finance staff will begin w management and IT.	orking on an implemental	ion schedule with a	goal date of	June 30	, 2009. Such i	mplementat	tion will require the	coordination of sta	ff from payroll, hu	man resource
	10/14/08 Received call schedules. Finance staff v	from Kronos Scheduler or will order the needed item	10/10/08. Emailed s and encumber the	the timekeep amounts ne	oing imp eded for	lementation to the Sungard	earn today f HTE interfac	for available dates i ce component.	n early November t	o begin the impler	nentation and
	9/2/08 Staff is still awaiti \$12,925 for anticipated it	ing an updated scope of w tems that are necessary to									urrent quote:
History/Status	8/5/08 Staff is currently a project (VM virtual by I	working with the software ate August), work with IT									
	Work shall begin on the t	timekeeping software and	implementation ear	ly September	. The go	al is to compl	ete the imp	iementation proces	s by January.		
	6/20/08 Received quote	for licensing, maintenance	and conversion cos	sts for H.T.E					I		
I											
109	CAMA system	Administrative Inform	ation Yes	Special	No	No	1234	\$800,000.00	\$800,000.00	\$548,483.00	4/1/2009

The Assessor's Office is mandated to maintain updated market values on all real property to accurately assess taxes. With over 85,000 parcels in Santa Fe County, an automated system necessity. Appraisers in the Assessor's Office collect information property, improvement, and sales. This information is stored on Property Record Cards and is currently maintained by the Microsoft ACCESS databases. Appraisals are performed manually based on this information.

### Project Description

proposal was obtained from Manatron Corporation for a Computer Aided Mass Appraisal System (CAMA) to facilitate maintenance of appraisal information and to assist in generating up atomatically. The proposal includes generation of the annual Notice of Value (NOV) and integration with the Geographic Information System (GIS) and the legacy HTE Tax Billing System automatically. The Treasurers Office.

Implementation is scheduled in time to generate the 2009 Notice of Value in April 2009

10/09/09: Training on ProVal occurred as scheduled the week of 09/22/2008. Final data conversion is currently underway for ProVal "go live". Property Record Card ACCESS databases I removed from the Assesors folders. Further changes to property record card information must be made on the ProVal system. Further training on generating values using the automated process in ProVal will occur the week of 10/13/2008.

08/27/2008: The validation process on the ProVal system has begun. Many problems were encountered due to the staleness of the data caused by the delay in starting the validation. Fre loaded this week. Training on the ProVal system has been scheduled for the week of September 22, 2008. IT has reserved the conference room at HR and will set up and configure twistow. Classroom environment. A "go live" date for the ProVal version is set for October 9, 208 the first cut of data conversion on the Ascend application has been completed. Further revisions Tentative "go live" on Ascend application scheduled for November. Conversion and installation of the Sidwell process (GIS) is in progress (see Project#171). As a review, the ProVal application scheduled for November. the actual appraisal process for real property. The Ascend application will handle the administrative data elements (Ownership, addresses, etc.) as well as the non-real properties (Mobile Property). The Sidwell application is the GIS and mapping component of the project.

### History/Status

07/22/2008: The IT Division, in conjunction with Manatron, consolidated the information from the individual appraisers Property Record Card (PRC) ACCESS databases and formatted the conversion to the ProVal system. Several appraisers now have access to the ProVal system in order to perform validation of the conversion process. Due to the large number of protests in the ProVal system in order to perform validation of the conversion process. validation process has been delayed. However, some validation is being done as time permits. The current schedule calls for validation to continue and training of appraisers to occur in S

Manatron has submitted a final Fit Gap analysis that identified 21 items that need to be addressed. Steve Meyer and Richard Martinez have worked with Manatron to negotiate costs and saddress the items identified. Manatron has agreed to accept the cost negotiations as a final fixed cost bid to complete all the identified project tasks. The County will not incur any additio project, to be completed by April 1, 2009, with the creation of the Notice of Value. A draft of the Contract Amendment will be sent to the County Legal Department and Manatron for revie approvals. The amendment will be presented to the BCC, if necessary, for final approval.

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06/05/2008: IT and the Assessor's Office have been meeting with vendor representatives for the past month to prepare conversion plans and gather data for the Fit-Gap Analysis. Some identified and plans made to address the issues. The conversion plans have been defined and involve tasks to be performed by the vendor and by SFC IT. Current plans call for the initial Assessor Property Record Cards to occur in late June with training of appraisers to occur in mid-July. Further conversions of tax and GIS data will occur in September or later. The Assessivence of the protests and this may delay the initial startup a few weeks, but this is not a major concern at this time. The Assessor's Office and IT have jointly agreed to discontinus Steve Meyer as Project Manager at the end of the current contract this month. While we have not experienced any problems with Steve's services, it was determined that the project mar could be handled by County staff and thereby save money on contractual services. Sam Page and Victor Baca will take on the duties of Project Management.

Initial: RFP has been done, End of Jan contract will go to BCC. Software is \$600,000- \$700,000, total budget is \$800,000 Start project Feb '08, complete by Feb/March '09 Project includes conversions, interfaces, training, test data etc.

ĺ													
	110	IT Policy	Administrative Services	Information Technology	Yes	Special Projects	No	No	Internal	\$0.00	\$0.00	\$0.00	12/31/200
ĺ	Project	Initial Status:	as taken to the Ri	CC and denied s	o this has hee	en nut into	the HR	rules and reas			•		

### Description

- Security Plan we should have one, how we keep data safe, within next 6 months we should have this.
- IT Strategic Plan 4 year plan, Pete is reviewing this then onto Roman. To BCC at end of Feb.

10/09/2008: Some of the Internet usage restrictions (such as streaming) exist, at least in part, because of the limited Internet bandwidth currently available. As part of an overall band (QMoS) currently being studied by IT, a much larger Internet bandwidth is anticipated. Due to the immediate needs for many other County activities (video conferencing, webinars, web-t live streaming of County Commission meetings, etc.), IT has ordered the Internet bandwidth upgrade ahead of the other bandwidth initiatives. The increased bandwidth will be available i November 2008. The Internet Usage policies will be reviewed at that time to determine what restrictions are affected.

08/27/2008: The Active Directory, which is the Microsoft tool for managing system users, has been tightened up. Internal procedures have been developed for future Directory maintenar Administrator passwords and groups have been changed and a review is in progress of all other groups to verify proper membership. Inactive users have been deleted - the directory con such entries! The remaining entries are being reviewed and compared with the HR databases and cleanup is in progress. This cleanup will result in a cleaner email Global Address List as a

08/01/2008: Tim Hemphill has prepared procedures for user passwords, internet usage and email usage. The IT Director is reviewing the procedures to ensure they confrom to the policit HR to the Board for approval. In a realated matter, The System Administrators have cuccessfully changed the domain administrator password and created procedures for segregating acc all Microsoft Windows based applications and files. Access to the domain administrator account enables override capability of all security. Only the System Administrators and It Director authority. The access list to the Computer Room in the Admin building was cleared and reset to allow access to only current employees requiring access. The lock on the Computer Room changed with only the System Administrators, IT Director, and ASD Director having keys.

06/05/2008: HR has made some modifications to the policies regarding IT security and internet access. IT is revising the procedures to diministe technical Jargon.

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111	Credit Card payments	Administrative Services	Information Technology	Yes	Special Projects	No	No	1234 5	\$10,000.00	\$10,000.00	\$0.00	10/27/200

Currently, all payments for property taxes must be paid in person, by mali or via a mortgage company. A system to allow taxpayers to pay property taxes online via the Internet using a

### Project Description

First Data and Community Bank, the County's fiscal agent, proposed the PayPoint system to facilitate this project. Santa Fe County would need to periodically upload to the First Data Pay updated file containing tax accounts and amounts due. The PayPoint system would facilitate validating credit card payments and would provide, on a daily basis, information necessary fo County to properly process the payments. Taxpayers utilizing would be charged a "convenience fee" to cover the costs charged by the credit card companies.

10/09/2008: Test transactions have been successfully entered, downloaded, and posted. Daily updates have been scheduled to upload data to PayPoint from the SunGard TX application basis, only records with changes will be uploaded. On Fridays, the full transaction file will be uploaded and posted over teh weekend to ensure that the PayPoint database is synchronized information. The full upload requires 20 hours to post on the PayPoint system. Payment trainsactions will be downloaded and posted to the SunGard system on a daily basis.

A further problem was discovered in the PayPoint application whereby anyone could view the results of a payment on any account. PayPoint will not be able to fix this problem until Octob County Treasurer has decided not to put a flyer in the tax notices regarding the availability of online credit card payments. After review and testing of the latest fix, a determination will b live" and notification will be done via press release.

08/27/2008: The application has been moved to the validation phase. During this phase, we will enter test transactions, download the transactions from the First Data site, upload and re transactions to the AS400 Tax system, run validation reports and post to the test Sungard TX application.

I would like to go on record and state that, while the system selected (PayPoint) will probably be functional, it is not what I would consider a "clean" application. We have run into many of delays causing frequent adjustments of the target date. I have expressed these concerns to the County Treasurer but there is insufficient time to pursue alternatives prior to the start of t season. Our best strategy at this time is to continue with the current application and thoroughly review prior to implementation. Our current Tax software vendor (Sungard) has an online application that appears to be much more functional and cleaner. The price of this system is ~\$45K. The Treasurer has stated that the Sungard application was denied. There are some fundamental differences of opinion in regards to the Sungard applications. The County Treasurer has often expressed his opinion that his trust the software. Many other users (including myself) feel that the applications from that vendor (including the Tax application) are very stable and reliable.

08/01/2008: A major obstacle was overcome when FirstData advised they had given us erroneous information concerning the software required for file transfer and the password require had been a major roadblock in moving forward on the project. We are now able to manually transfer updated data to the site. Marlene is now working with the Treasurer's Office changes. Once final design changes are implemented, test transactions will be entered, posting files will be downloaded and reformatted, and Finance Dept. processes finalyzed.

07/22/2008: Sungard (HTE) was contracted to provide a daily file identifying taxes due, penalty, interest, and other amounts due. The IT Division is developing programs to convert this is the format required by the PayPoint system. The IT Division is also taking the lead in configuring the PayPoint system to meet the requirements of the County Treasurer. Several obstacle trying to fit Santa Fe County requirements into the standard PayPoint model in order to avoid additional customization cost.. This process has been much more time consume anticipated. However, we believe we are getting close to being able to demonstrate a satisfactory solution the the County Treasurer for approval. Once this phase is completed, we will ne automating the transfer of the updated County file containing amounts due. We will also need to develop scripts, programs, and processes to convert the payment information into the struced by the mortgage companies for update of the HTE Tax Billing System. Our current target date for completion is 07/31/2008. Although we are making considerable progress, it now a completion date will be delayed yet again.

06/05/2008: Some Issues have surfaced regarding the scope of the project. The Treasurer's Office maintains that the scope required the contractor to provide all of the functionality avail Bernalillo County (Bernco.com) website. The contractor (First Data) provided their standard product with limited modifications. The full functionality of the Bernco.com website is estimate additional \$46,000. IT and the Treasurer's Office met with First Data and Community Bank representatives yesterday and will meet again on Friday to review the current functionality and to go from here.

Initial Status:

Victor is getting Sandoval and Bernalillo County contracts so we can use this for our contract.

113	Grafitti Program	Administrative Services	Projects	Yes	Special Projects	No	1234	\$0.00	\$15,000.00	\$15,000.00	12/31/200
Project											

Establish an Anti-Graffiti program (ordinance, clean-up budget) for Santa Fe County Description

Paint\Supervisor start date 9-29-08. Working 20hrs per week Monday, Tuesday, Thursday District 2 Murai- Aqua Fria Park Bathrooms. Warehouse 21 working on draft ETA Oct. 20 2008 El Rancho Murai- Warehouse 21 working on draft ETA Oct. 20 2008 Received Graffiti cameras on Oct. 8 2008 looking for locations to install.

Interviewed five applicants for the vacant paint\supervisor position. Jayme Espinoza is currently going thru the new hire process to make an offer to one of the applicants. I'm looking for Commissioner Vigil's district for the Warehouse 21 Mural. El Rancho Mural has been put on hold due to the withdrawal of the volunteer artists Kevin Bowers. Will address the El Rancho M next Graffiti meeting. Two new Cameras have been ordered no ETA.Next Graffiti meeting scheduled for Sept. 19 10:30.

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Next meeting in mid lune

Neart Paint Supervisor position. Jason transferred to IT mid-June. Building maintenance handling Graffiti complaints.

Received advertisement material from Crime Stoppers. Crime Stoppers bumper stickers placed on all marked County vehicles.

Budget for FTE 20hrs per week

Ordered lanton to download video from Graffiti cameras

5 applicants for Paint Supervisor, Will begin interviews Aug. 4 Warehouse 21 will begin mural program mid-August Manuel Gonzales

Ordinance approved by BCC Nov.

Temp employee hired (20 hrs graffiti, 20 hours IT) History/Status

Voucher is given for free paint to cover graffiti, or a waiver of liability is signed and we have employee cover graffiti. Ordinance does allow us to fine a property owner if graffiti is not clea

Mural program - Location in El rancho and an artist has volunteered time, have supplies. Now we need taggers or kids to come paint a mural

Teen Court Kids – community service to clean up graffiti. Every other weekend, Jason would supervise, 5-8 kids.

Adult community service hours are possible
Crime stoppers contract, they would advertise for us and provide a hot line, we would provide a reward if tagger is caught.

Contract completed with Crime Stoppers, waiting for advertisement material.

requires vast amounts of staff time and a database administrator (DBA).

looking to budget FTE in July 08

\$370,700.00 6/30/2011 \$205,700,00 No \$599,500.00 EGIS ("Weston Study") Administrative Yes Special No 116 implementation 5-year plan, approved by BCC, to improve access to geographic and related text-based data for better decision-making. This involves purchase of hardware, software and professional s

Project Description Phase 1 is under way, contractor is updating Arc 1MS, producing a query database, editing GIS mapping. \$165,000 budgeted FY08 for hardware, software and contractual services.

Phase 2 is more difficult, getting AS400 data to talk and be part of this system, Approx \$150,000 for each year for 3 years. \$205,700 budgeted FY09 for hardware, software, contractual

EGIS/CAMA integration project, #171, wrapped into this project for easier reporting

10/22/08: Testing ongoing with EGIS contractor for ArcIMS website. Testing estimated to be complete by 10/31/08. Installed ER Mapper (image compression software) on server; reque expected by 10/24. Attempted to install Photoshop on server; have license key, requested media via voicemail. Will request again if no response by 10/24. EGIS/CAMA integration: Asset are practicing with tutorial data. Expected true integration sometime in December.

10/15/08: Closed EGIS/CAMA integration project (#171) and will report all that activity in this project. All non-GIS CAMA related activity will be reported in project #109.

10/14/08: Sat in on training for GIS/CAMA integration parcel editing

10/08/2008: Phone conference with Manatron about workflow processes between GIS and CAMA

10/6/2008: Hardware and database set up for geodatabase. Met with CAMA/EGIS integration contractor on 9/25. ArcIMS server is set up and software installed.

History/Status

September 10, 2008: Met several times with CAMA/GIS integration vendors. Requested assistance from EGIS contractor on fail-over setup. Requested assistance from IT on installation o

September 17, 2008: Scheduled to meet with contractor on Sept. 18th to set up database and hardware. Coordinating EGIS with CAMA project (sharing hardware and software).

August 28, 2008: Production EGIS server installed. Meeting today with CAMA/GIS integration vendors.

August 10, 2008: Met with Sidwell and Red Oak and Assessor's staff to gain clarity on what data fields from CAMA will get joined to GIS data. Waiting on IT to set up servers.

June 29, 2008: scheduled meeting with Sidwell and Red Oak to ensure that CAMA and EGIS activities are coordinated

May 27, 2008: Reported to BCC on progress to date. PowerPoint presentation stored here.

Received new IMS server and got it set up by IT. Contractor has installed software and working on a demo. Received 2 new E-GIS servers, waiting for IT to set them up

\$0.00 6/30/2009 1234 \$0.00 117 County Wide Fee Administrative Finance Yes Special No Schedule Projects

State statute (NMSA 14-3-18) allows counties to charge a reasonable fee for a document or product generated by a geographic information system. The fees are approved by the board c commissioners via an ordinance. GIS has taken the lead and prepared a proposed fee schedule and finance staff has determined what the true cost value totals. Legal staff has advised the fee should equate to actual costs and the County should not profit from the set fees. The GIS Fee Ordinance is ready to submit to the BCC; finance will coordinate with GIS to submit the BCC for approval in the next couple of months.

Project Description

OUTHEL FEES. The Finance Department is currently working with all departments to gather data on all fees currently in place and collected by staff on behalf of Santa Fe County. Data gathered thus far approved via ordinance, standard fees for copies of documents, and proposed fees. Throughout this process, several of the fee ordinances have been updated by staff and approved/or available to the fee ordinance of the fee ordinance. by the Board of County Commissioners.

The intent is prepare an all encompassing fee schedule for every fee imposed by Santa Fe County. Staff is currently evaluating "true costs" for existing and proposed fees.

10/14/2008 Trying to coordinate differences of opinion and interpretation of statute between the GIS staff and the Attorney's Office. The differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the amount of fees the coordinate differences are relative to the coordinate dif charged for GIS services.

9/2/08 Finance staff will begin coordinating with the GIS staff to complete an updated fiscal impact report for placement of the ordinance on a future BCC agenda. Finance staff is still gat all other fees generated by the County.

History/Status

8/28/08: Amanda requested update on ordinance status from Rachel Brown. Rachel replied "No fiscal impact report has been done. The ordinance is not yet finished."

Finance has completed the new Fee Schedule in conjunction with GIS, and is now awaiting Legal to put forth to the BCC and issue the public notice

8/5/08 Finance is still gathering data relative to all fees currently charged by Santa Fe County. The proposed GIS Fee Schedule and Ordinance is under review in the Legal Office, and legal are still negotiating applicable fees.

\$0.00 1234 \$0.00 \$0.00 118 County Housing Community Housing Development Plan Services Projects

Project Description The Santa Fe County Housing division is planning to build more affordable Housing units to alleviate the growing number of affordable housing applicants in Santa Fe County. The needs identified as 1447 ownership units and 604 rental units. The Division recently sold 61 homes in Vista Verde, Valle Vista and Santa Cruz and plans to use the proceeds from those sales (\$\frac{\psi}{2}\substitute{2}\substit{2}\substit{2}\substitute{2}\sub The County has hired Suby Bowden and Associates to develop a Strategic Affordable Housing Plan. The plan will identify possible sites, recommend options for developing a particular site financing options and scenarios for the development.

Suby will present her final report to the Housing Board on October 28th. A final Study Session has been scheduled for 9/9/08 to review schematics and funding options. Suby Bowden's contract will be extended for 60 days (time extension only) in order to hav prepare the final report which will be given at the Housing Board meeting in September (tentative).

History/Status

8/12/2008 - The study session was cancelled. A final presentation will be given to the Housing Board at the August 26th Board meeting. Suby's contract will be extended for 30 days so S esent at the September 30th BCC meeting for final approval.

8/5/08 the final study session is scheduled for August 12th. Suby Bowden's final presentation will be conducted during the August 26th Housing Board meeting. An internal (County) team formed to move the project forward once Suby's contract expires.

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	06/30/2008 - 3 study sessions have been held. In June, the Housing Board identified sites to move forward with.												
	07/10/2007 - Housing Division contracts with Suby Bowden and Associates to develop a Strategic Affordable Housing Plan for the new De								Development				
120	Affordable Housing Program	Community Services	Housing	No	Special Projects		No	1234 5	\$0.00	\$0.00	\$0.00		
Project Description	The Office of Affordable multiple phased projects affordable homes obligate affordable homes obligate 6 with a total of 36 afford construction with 18 hom completion of there obligs sources we are going through the obligation of	that have Master and for construction of for construction able homes obliques built and occupation of 43 total abugh the process	Plan approval with when project in when the project in when the project and the project at this time affordable homes of verifying the	e have another completed weets first phase ction with 4 h. The Mattson that will be to information for	er 437 units  with 115 curr  e is complet  omes built a  Subdivision  built and occ  or accuracy a	that are rently pl ed with and occu has 2 a upled. A and upd	e planned as t anned for buil 7 homes sche pied at this ti affordable hon at this point th ating the lates	hese develo ding and oc eduled for b me. Turquo nes obligate nere have be st informatio	pments phase out. cupied In the La E uild-out in the near se Trail North and d for construction in ten 31 homes buit an as we confirm at	This includes Rand htrada phase. Osha future with no cur South Phases with ir the near future. and occupied. As ti fordable buyers.	ino vielo developin rea Village Phase 1 rent affordable occ a total of 77 afford The Aldea Subdivis nis information has	requires a tot cupants. La Pr dable homes c cion is working been obtains	
	for price, square footage, information regarding dev	and family size : elopments, hom	as they are built es and buyers as	and occupied. this progrma	. We are nov a moves forw	v review vard.	ring potential	software an	d designing the da	ta pase to be respr	isive in terms or pr	oviding repor	
History/Status	The Office of Affordable provide affordable housin homes as is possible. On home owners in this prog	g for workforce r a daily basis wor ram call for infor	esidents of Sant kforce families a mation on prora	a Fe County. T nd prospectiv m requiremen	This Office w e affordable its and to lea	home b home b arn wha	nue to meet w uyers call on t obligations b	oth member this office to ouyers are re	rs of this community o inform and refer to esponsible for.	them to begin the p	process of buying a	home. Also i	
	We are currently assisting buyers with information and copies of documents to make sure they are eligible for property tax relief on the nomes they have purchased through this program												
121	Affordable Housing Ordinance Review	Community Services	Housing	Yes	Special Projects		No	1234	\$0.00	\$0.00	\$0.00	12/30/200	
Project	In November or Decmber the Office of Affordable Housing will request approval by the BCC of the title and summary for amendments to the Affordable Housing Ordinance. After the apptitle and summary we will have a public hearings in December or January with the final amended version to be adopted soon after. The Santa Fe County Housing Ordinance requires annu staff and our legal department. The Office of Affordable Housing will look at several items in the Ordinance including: incentives to encourage development of workforce housing, assistnat to encourage subsidies to provide workforce housing, credit for energy efficient buildings, allowances for upgrades, a review of subordination policy, and a review of buyer agreements to assets as well as percentage requirements that can be tied to incentives provided for workforce housing.												
Description	These items in the Órdina the recommended change	es for BCC appro	val by the end of	the 2008 cal	endar year.								
	Currently we are going to	request a title a	nd summary app	proval by the I	BCC in order	to mov	e forward wit	h amendme	nts for discussion a	al a BCC meeting in	October and Nove	ember.	
	Currently reviewing Afformation.	ordable Housing (	Ordinance. Will m	nake recomme	endation for	change:	s to the Housi	ng Board ar	id BCC. Currently r	neeting with the Le	gal Department to	approve as to	
History/Status	We have met with the leg												
1	We are making final ame	ndments for revi	ew including a re	view of incen	tives to the i	develop	ment commu	nity to enco	urage affordable ho	ousing.			
122	Affordable Housing Assistance Ordinance	Community Services	Housing	Yes	Special Projects		No	1234	\$0.00	\$0.00	\$0.00	12/31/200	
	As part of Amending the amendments to the Affor	e Affordable Hous dable Housing O	sing Ordiance an rdinance as part	"Infrastructur of the Ordian	re Assistance ce and not a	Fund" s its ow	will be establi n separate Or	dinance as	p build and occupy originally planned.	affordable homes.	This assitance fun	d will be accor	
Project	The Santa Fe County Boa homes to members of the part of the incentives San	e area workforce nta Fe County wi	at affordable pri Il establish The I	ces. In return nfrastructure .	Sant Fe Cou Assistance to	unty agi	reed to provid opers of afford	e incentives able housin	to the developmen g in SF County.	n; community to as	SIST III CONSTRUCTION	( Of these wor	
Description	As part of the process for implementing an infrastructure assistance fund ordinance to the development community or any other assistance fund we must submit for approval to the New Finance Authority (NMMFA). This submital must include a Housing Plan that is very detailed and specific. Currently this Housing Plan is being completed and reviewed and will be forward for approval. We have met with the Legal Department and we continue to meet with Legal to write the actual assistance ordinance that we will then submit to the NMMFA along with the Fimultaniously with the amendments to the affordable housing ordinance we plan to recommend approval of this assistance fund to the BCC for approval and use. We are also meeting w partners and members of the development community for input.												
	In the past we were pu	rsuing homebuye	r asssistnace, ho	wever after r	eviewing the	regula	tions at the N	ew Mexico N	lortgage Finance A	cthority we believe	that "infrastructu	re assistance"	
History/Status	way to accommodate the Currently reviewing the A								nce fund into exist	ing ordinance.			
 	contently reviewing the r	moreupic mossii	ng Gramanaci za	311-211									
123	County Housing Strategy	Community Services	Housing	No	Special Projects	No	No	1 2 3 4 5	\$0.00	\$0.00	\$0.00	8/31/2008	
Project Description	Overall strategy to iden	tify where rental	/ affordable/ Cou	onty built hous	sing will be i	n the fu	ture						
Į.	Suby Bowden will prese	nt a final report	to the Housing B	oard on 10/28	8/08								
	9/2/08 - the final Study	Session has beer	rescheduled for	9/9/08. Prop	erty identife	d for de	velopment is	located on (	Salisteo (old Public	Works site).			
History/Status													
	Property has been identif	fied by the Housi	ng Board and BC	C. Study sess	ion will be h	eld on 1	luly 8th to dis	cuss final pl	an for developmen	t			
ı													
125	RECC upgrade	Community Services	RECC	No	Special Projects		No	1234	\$0.00	\$0.00	\$0.00	11/29/200	
Project Description	Upgrade of 911 equipm	ent and console	furniture. Fundir	g is through t	the State of	New Me	xico Departm	ent of Finan	ce and Administrat	ion (DFA)			
	*UPDATE* 10/01/2008 DFA RFP is close to comp taking place in mid Dece	letion and is exp	ected to be sent	out for respo	nse the wee	k of Oct	ober 17 or th	e week afte	r. It is expected to	te 'on the street' f	or 5 weeks, with e	valuation and	
History/Status	*UPDATE* 08/25/08 KM DFA RFP has not yet bee	n sent out for re	sponse, so no co	ntracts have t	oeen awarde	d.							

Awaiting State Board of Finance approval for funding Upgrade funding request cannot be taken to the State of NM Board of Finance at this time because there is no state procurement contract for E911 equipment.

10/27/2008

\*UPDATE\* 8/07/08 KM

	A State RFP for E911 equ	Jipment is out on	the streets now	and DFA is ho	ping to have	e it com	pleted this fa	all. Once ther	e is a contract, the	request can then b	e taken to the Boa	rd of Finance
	Estimated timeframe is t	oward the end of	'08. (November	/December)								
ı												
126	City/County AS400 Purchase	Community Services	RECC	Yes	Capital Projects		No	1234	\$375,444.36	\$0.00	\$0.00	10/25/200
Project Description	Combined purchase of a	AS400 equipmen	t for back up pu	rposes betwee	n the city an	id the ci	ounty					
	*UPDATE* 10/03/2008 Agreement was reached frame on that as of yet.	KM at the meeting o	n October 2 thai	the City and	the County w	vould sh	are equally !	the increased	cost of the AS400	equipment. Plans v	vill not be made to	begin installi
	*UPDATE* 10/01/2008 k Talks are progressing wit percentages will be broke	th a meeting bet	ween City, Coun ity and County.	ty, and RECC t	epresentativ	es sche	duled for Th	ursday Octob	er 2 at 2:00 pm. A	t issue is the increa	sed amount and ho	w cost shari
	*UPDATE* 8/29/08 KM Conference call was held come in at approximately quote and provide specif	v ≰100 000 n0 al	nove the initial e	stimate. Durin	a the call, sr	pecificat	ion needs ar	id configurati	on was discussed a	was the reason in	or the quote increas	ent quote fo se. Mainline i
History/Status	*UPDATE* 8/25/08 KM Conference call schedule This meeting is to review	d for 8/27/08 be the new configu	tween the City, i	the RECC and re forward. If a	Mainine. The all goes as pi	ere were lanned,	configuration	on changes m ould begin 30	ade that were nece to 45 days after th	essary for the City a meeting.	and therefore affect	ed the RECC
	*UPDATE* 8/07/08 KM Specifications configurati	ion meeting has	been postponed.	no date set a	s of yet.							
	*UPDATE* 7/25/2008											
	Pending City/County con							4	CC aguinment will	e purchased rathe	r than leased. The	anreement is
ı	A meeting was held on J and the County will each equipment. A meeting is the order.	cover the costs	to configure thei	r own respecti	ive equipmer	at in arc	ler to accom	ndate disaste	r recovery capabilit	v. put will share th	e costs equally to p	MICHASE THE
127	CWA Petition	Community Services	RECC	Yes	Special Projects		No	1234	\$0.00	\$0.00	\$0.00	11/15/200
Project Description	CWA has petitioned for	the inclusion of	RECC employees	into it's mem	bership.							
•	*UPDATE* 10/03/2008 Talks continue to progre	KM ss smoothly. The	re are less than	10 articles lef	t to agree on	before	moving on t	o the next po	ortion (economic). N	ext meeting is sch	eduled for 10/08/2	008.
	*UPDATE* 10/01/2008 Progress has been made with hopes of finishing a	and negotiation:	s are moving fair the economic po	rly quickly. Ne ortion within th	xt meeting is ne next mont	s schedi th.	uled for Octo	ber 2, 2008 a	at 10:30 am. Appro	ximately halfway tl	nrough the non-eco	nomic portio
	*UPDATE* 8/25/08 KM Ground Rules meeting w	as held on Augu	st 14th and nego	otiations have	begun. Next	negotia	ition meeting	is scheduled	l for September 2nd	1.		
History/Status	*UPDATE* 8/07/08 KM Ground rules meeting po	stponed. no date	e set as of yet.									
	*UPDATE* 7/25/2008 A meeting was held on J	uly 24th between	County, RECC	and Union rep	resentatives	to begi	n arrangeme	nts for negot	iation. A ground ru	es meeting has be	en tentatively sche	duled for Aug
	*Update* CWA was voted in on Ju-	ne 12 by a 9-7 m	argin. No furthe	r information	as of yet.							
I	*Update* Elections have been sch	eduled for June 1	2, 2008									
128	St. Vincent's MOA	Community Services	Health	Yes	Special Projects	No	No	1234	\$10,000,000.00	\$0.00	\$10,000,000.00	10/14/200
Project Description	MOA with St. Vincent,	what we want th	em to do in the	community. H	ave the MOA	A.July 0	B BCC					
History/Status	UPDATE 10/06/08: Methat. She is looking at the UPDATE 09/02/08: Sent AM to settle on numbers	ne issue, and will	get back to the	County Manag A. Valdez on	jer 10/06/08 08/15/08. H	i. UPDA ave not	TE 09/18/08 receivedd a	response. W	eet with 5VH on U9, ant to take to BCC	/24/08 at 10:30AM in 09/08. UPDATÉ (	. The nospital is pu 08/04/08: Met with	Joseph G. ar
129	Misdemeanor program	Community Services	Health	No	Special Projects		No	1234	\$0.00	\$0.00	\$0.00	3/31/2009
Project Description	Setting up program,, w fee to be on the program Finance is looking at wh	n.										program. The
History/Status	UPDAATE 10/06/08: N The project was a buildi	o change from pa ng block in the F	revious entry. UF Y 2009 Budget R	PDATE 09/18/0 lequest. It was	08: No chang not funded	ge from . We ha	previous ent ve communic	ry. UPDATE ( cated this to	09/02/08: No chang the Magistrate Cou	ge from previous er rt.	ntry. UPDATE 08/04	1/08: This pro
131	Senior Services Program	Community Services	Health	Yes	Special Projects		No	1 2 3 4 5	\$651,000.00	\$651,000.00	\$0.00	12/31/200
Project Description	City runs 6 senior serv Agency on aging (Jenny This would mean numer Maybe another year with	Martinez and Na ous employees.	ncy Arias) want Need to have a c	us to look into lecision to star		r own ce	enters.					

April 2008 - Going through committee at City.
City to continue to run the centers at the moment

History/Status	UPDATE 10/06/08: We with AAA representative is process of hiring the Coo candidates if we can affor change our menus and rebetween the City and Coo financial projections to se candidates early next we	n Taos. We rece k, Driver, and Prote them. Met with clipies, use the sounty. The City ha ee what it would	ived training on ogram Manager. h AAA staff in Al tate approved m is proposed an M take the county	numerous form We have re-abuquerque on tenus and recipo amounting to run all of the	ms, reports, advertised fo Thursday. V pes, or get o g to \$ 559,0 ne county ce	records or the Co Ve have ours app 95.70.	seeping. Marie ook and Driver a ton of pape proved over tir This is an incre	Garcia and PRNS, UPC rwork to ini me. UPDATE case over la	I will work on this   DATE 09/02/08: Wil- tiate and keep up verset with the state of the state o	pretty much exclus I complete interview with. Have talked tw I loseph G. and Fin \$ 424,551.53 of ap	ively the week of 0'	9/22-27/08. ositions. Have nutritionist. V rning the pro b. We discus:
132	Eldorado Senior Center	Community Services	Health	No	Special Projects	No	No	5	\$165,336.00	\$165,336.00	\$162,344.00	10/14/200
Project Description	We are running this cen	ter. Hired a cook	, need to hire a	driver and a b	ack up for b	oth of t	hese positions	i.				
History/Status	UPDATE 10/06/08: Papi Driver and Program Mana next. UPDATE 08/11/08: the AM. The Program Man	ger. Re-advertis We have employ	ing for PRN Cool ed a temporary	and Driver. I cook since 12	JPDATE 09/0 /07. We inte	02/08: 1 rviewed	We will finish a d 2 TERM cook	all interview , and 1 driv	s (Unless we have i er TERM\PRN candi	to readvertise) Thu dates today. We wi	rsday 09/04. Shoul ill interview andoth	d start hiring er Term Cool
133	Fire Impact Fee Ordinance	Community Services	Fire	Yes	Special Projects	No	No	1234	\$0.00	\$0.00	\$0.00	
Project Description	BCC approved the reapp Improvement Plan have to begin or BCC can accept	een developed a										
	August 08 to BCC The Fire Department will present updated information to the BCC on Tuesday, October 14th at approximately 3:30 pm. A public hearing is scheduled for Tuesday, October 28th.											
History/Status	The Fire Department will present updated information to the BCC on Tuesday, October 14th at approximately 3:30 pm. A public hearing is scheduled for Tuesday, October 28th. The recommendations of Fire Dept. Staff and the Fire Impact Fee Advisory Committee have been forwarded to the Legal Division for review prior to submittal to BCC.											
!												
134	County Wide Communication system	Community Services	Fire	Yes	Special Projects		No	1234	\$12,000,000.00	\$250,000.00	\$11,750,000.00	6/30/2010
Project Description	The County Fire Department has completed a comprehensive needs analysis and comunications interoperabibility study for Santa Fe County which includes the County Fire, Sheriff and P departments. The County has 34 fire stations puls other administrative offices spread throughout the County. Utilize these to be able to have a County while telecommunications system ( primarily for emergency services/public safety via a microwaved link and towers and antennas. The entire project is estimated to cost \$12.0 million dollars. The county public safety agen Homeland Security Grants that hopefully will pay for approximately \$8.0 million of the system. The system will have to be implemented in phases. The first phase will include upgrades to systems to make them compatible and interoperable and allow for radio coverage in areas currently experiencing comm problems. Subsequent phases will improve operability with RECC adjoining jurisdictions including tribal government connectivity. At completion the public safety communications network will allow for high speed transmission of voice and data to include terminals in public safety vehicles and apparatus, fire station connectivity and connectivity to RECC CAD.											
	Oct 2008. The departme	nt has begun im	plementing phas	se I improvem	ents to exist	ting ele	ctronic sites to	bring the s	ites into R-56 comp	liance.		
History/Status	Jan 2008. The Needs Ana											
	To apply for Homeland Se	curity Funds for	plan implement	ation a funding	g source mu	st be in	dentified to co	ver require	d match.			
135	County Fire Training Facility	Community Services	Fire	Yes	Special Projects	'No	No	1234	\$2,250,000.00	\$500,000.00	\$1,750,000.00	7/1/2009
Project Description	The fire department has requested use of 12 acres opposed the lease of the conducting a feasibility st facility for that organizati General Obligation Bond 1	of the old NM S property for this udy to include ar on. The property	tate Pen for a si use. After 3 yea n external appra is within Santa	milar use and rs of searching sal of the pro Fe County and	had a Joint g for an alte perty to dete I located at I	Resoluti rnative ermine i the inte	ion of the Stat site within SFO its fair market rsection of Tho	e House and this prope value. The ompson and	d Senate authorizin rty in Stanley was i property is owned l l Martin Roads just	g such use the Stat dentified as a poter by the NM Laborer's	te Corrections Dept ntial site. The depa s Union and was pro	and Film Cortment is in evicusly utili
	October 9, 2008. The Ger	neral Obligation E	Bond question w	il be presente	d to the vote	ers as p	art of the Cou	nty's overal	GO Bond effort on	November 4th, 20	08 for approval.	
History/Status	July 2008. The property was appraised at close to the asking price; approximately \$900,000.00  April 2008. Property is being appraised. Feasibility study to follow with recommendations to RCC on phased implementation. First phase to include purchase of property and necessary pro											
	April 2008. Property is being appraised. Feasibility study to follow with recommendations to BCC on phased implementation. First phase to include purchase of property and necessary processory proces											
136	Espanola E911 JPA	Community Services	Fire	Yes	Special Projects	<u></u>	No	1	\$65,000.00	\$0.00	\$0.00	
Project Description	Joint Powers Agreement County, A proposed JPA t approval and/or radificati	as been drafted	by the Espanola	E-911 Board	and forward	ed to th	ie County for r	adification.	ervices in Espanola, The fire departmen	Rio Arriba County t has recommende	and a very small a d changes to the de	rea in northe ocument pric
History/Status	In Legal Division for rev	ew										
137	Judicial Complex	Community Services	Projects	Yes	Capital Projects	No	No	1234	\$55,000,000.00	\$25,926,779.00	\$19,979,402.00	12/29/201
Project	Santa Fe County is statu Security has been an issu They also agreed that the	e for the courtho	use as well as n	ore office spa	ice. The Boa	rd of Co	ounty Commis	sion agreed	that a new Courtho	ouse should be built	t instead of renovat	ed junior hig ing the exist
Description	Staff completed a feasabi to begin the A&E and Con				The study c	onclude	d that a site o	n the corne	r of Montezuma and	d Sandoval would a	ccomodate the cou	rthouse. Sta
	10/06/2008 - Bids for co	onstruction are d	ue Thursday, Oc	tober 9th.								
	08/25/2008 - Constructio the contract being awards an additional 89 spaces. T	d in late octobe:	/early Novembe	r and break g	been submit round by De	ted to ( cember	CID for approv 2008 if the bi	al. The Cou ds received	nty has advertised are within budget.	the IFB for the Cou The bids will includ	rthouse and bids a le 70 parking space	e due by Oc s with an ad
History/Status	Environmental drilling has State to acquire additional			f any contami	nation exists	s. A rep	ort will be pro	vided to sta	ff in the first week	of September. The	County continues t	o work with
	08/07/08 - Financials Upo	ated/PL										
	Architect on Board Construction Manager (Ge Design - Schematic desig				Jan 8 there	will be	a design deve	lopment me	eeting (mechanical,	electrical, structura	al etc.), then const	ructions drav

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3-4 month process (due in May/June) Out to bid and award by September. Break ground in Sept/Oct 20 month construction project Buildings have been demolished and the property is currently being cleared. Budget - \$55 million, of that construction is about \$38 million
May need to add \$5 million as the architect and construction manager think it is about a \$41 million construction project.
A/E is at 75% and property is being cleared and prepared. San Ysidro Park 139 Community Services 2 12/29/201 Project Development of a volunteer community stewardship group that will help take care of the park. Description 9-22-08 We have contracted with the Santa Fe Watershed Association to run their Adopt-the-River Program at the park. Local business, Santa Fe Natural Tobacco, adopted the park for years. The company will have 3-4 workdays a year at the park where its employees will spend a Friday afternoon picking up trash, planting trees and native seeds, and assisting staff with improvement and maintenance activities. This year (2008) the Adopt-the-River stewardsing group had work events on March 14th, April 18th, and August 15th. They are planning anothe November. There is an Adopt-the River Program sign at the park identifying Santa Fe Natural Tobacco as the park steward. We are also in our second year of collaborating with the Santa Fe Watershed Association to host volunteer events at the park to assist with river restoration. The Watershed Association h this summer (2008) for the general public, March 22, April 26, May 3, May 10, August 16th, October 4th. They also had students from St. Michael's High School and Earth Care Internatio come out to work on the river. The volunteers picked up trash, and planted native seeds and willows. The Watershed Association has committed to assisting the Open Space and Trails Pr volunteer coordination on river activities for another three years. History/Status On April 5th, 2008 WildEarth Guardians held one of their Stream Team events at the park where volunteers planted native cottonwood brees and willows. CB \$260,000.00 140 Nambe Property Purchase \$245,365.00 Projects Yes \$0.00 Services Projects Pojoaque Valiey received Legislative funds to obtain 3 properties on Highway 503 in Nambe for a Community Center and a park to include: tennis and basketball courts; a playground; v THE UPPER PARCEL- PROPERTY #1 - Known as the Upper Nambe Elementary School - is about 0.73 acres with two small former School buildings and a parking area. The County is consic for a Community Center. It has been the property of the Pojoaque Valley School system Project The contact for this parcel is Nancy Long the County's legal representative who is working on the title issue. She can be reached at hlplaw2nri@aim.com. Description THE MIDDLE PARCEL - PROPERTY #2 - This parcel is owned by Robin and Meade Martin. It is park-like with an old basketball court and is currently being leased to the Pojoaque School St THE LOWER PARCEL - PROPERTY #3 - This parce! is owned by the Pojoaque Schools. It has one building that has been used for a local Head Start program. 10/01/08 - Nancy Long is still working on the Title issue for Property #1. Staff has contacted Mr. Martin again concerning the title for Property #2. Property #1:
September 10, 2008 - The title company was willing to issue title insurance without BIA approval, but then changed course and is now requiring approval. They are also requiring a deed of Nambe. The contract has been extended again to allow the school board's attorney to resolve these issues. September 10, 2008 - Staff contacted Mr. Martin again concerning the title to said property August 8, 2008 - Financials Updated/PL July 18, 2008 - Contract attorney Nancy Long is awaiting final title confirmation and Rudy Garcia is working with DFA concerning \$400,000 that was appropriated for this project. The purextension is up on Monday, August 25th. July 30, 2008 - County Attorney Steve Ross has questions on the legality of the title transfer given it is or was Pueblo Trust Property. History/Status June 2008 -An Appraisal, Boundary Survey, and Environmental Assessment of the property has been completed and a purchase price of \$285,000 has been agreed upon. The Board of Fil the purchase agreement at its June 2008 meeting. Pojoaque and the County are currently awaiting underwriting approval to complete the sale of the property July 29, 2008 - Staff met with Mr. Meade Martin concerning leasing the middle property. Mr. Martin would like \$1,500 per year. Next steps include:

1. Obtaining a copy of the property deed and a copy of the current lease with the Schools from Mr. Martin.

2. Develop and sign lease agreement.

3. Gain easement on Property #3. 4. Within approximately 4 months (November) establish a preliminary community planning committee and enter into an architectural contract. July 29, 2008 - When Staff met with Mr. Meade Martin on Property #2, he indicated that the School system might be interested in selling the lower parcel, #3, because it is in need of ext Agua Fria Park Improvements \$291,004.40 6/29/2011 Community Projects Yes \$300,000.00 \$297,013.90 Services Projects The County owns 70 acres on both sides of County Road 62 (Caja dei Oro Grant Rd.) north of the santa Fe River. Several community service buildings and recreation facilities (pedestria fields, tennis courts, playground and picnic areas) currently exist on the property. Planning for improvements to the property is underway by Staff. \$200,000 in funding for additional improperty has been received from Representative Trujillo. 10-03-2008 - Updated ICIP status.

09-30-2008 - Contractor completed jogging trail.

09-22-2008 - Added Picture of new screen fence, Image #2 and Community Center Post & Cable Fence, Image #3 below.

09-18-2008 - Meeting w/ NRCC Board of Directors & staff to discuss proposed improvements.

09-15-2008 - Coyote fence started to screen SFC storage yard.

09-12-2008 - Post & Cable fence completed.

09-04-2008 - Request P.O. for Coyote screen fence to low bidder.

09-08-2008 - Request P.O. for Coyote screen fence to low bidder.

09-08-2008 - Work starts on Post & Cable fence at Com Center.

08-26-2008 - P.O. Issued for Post & Cable Fence const.; Contractor notified to proceed.

08-25-2008 - Storage yard screen fencing RFQ out to vendors.

08-22-2008 - Staff has prepared a Preliminary Study of needed park renovations for review.

08-21-2008 - Post & Cable fence contractor selected; P.O. requested.

08-20-2008 - Flot review of park conditions conducted by CSD.

08-14-2008 - Post & Cable fence contractor bids received

08-08-2008 - Operations staff performs scheduled maintenance of park (mowing, etc.).

Project Description

History/Status

08-08-2008 - Operations staff performs scheduled maintenance of park (mowing, etc.).

08-07-2008 - Financials Updated/PL
08-04-2008 - Financials Updated/PL
08-04-2008 - RFQ for post & cable out to vendors.
07-28-2008 - Staff has prepared an RFQ for the installation of a post & cable vehicle barrier around the Agua Fria Community Center site. 07-25-2008 - An extension of the walking path Road 62, from La Familia Medical Center to the Community Center, and the construction of an at-grade pedestrian crossing at that location are being planned.
07-21-2008 - Staff is working on a plan for screening the existing County maintenance yard behind the Fire Station from public view.
07-21-2008 - Staff is developing a scope of work for an updated a Master Plan for the 70 acre parcel.



# FOR DISCUSSION AND REVIEW

# FY 2009

- I. BUDGET OVERVIEW
  - A. DEALING WITH COUNTY FINANCES IN AN ECONOMIC CRISIS
  - B. SANTA FE COUNTY WORKFORCE STATISTICS
- II. STATE OF THE ECONOMY

### Board of County Commissioner's Retreat Bishop's Lodge October 29, 2008

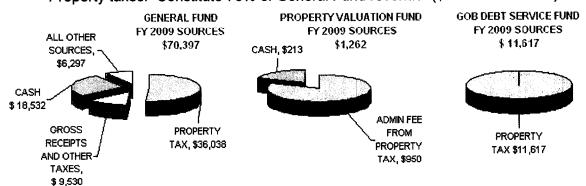
### **GENERAL INFORMATION - FY2009 BUDGET:**

Santa Fe County imposes a balanced budget standard in conjunction with the standard that recurring expense in each fund be sourced with recurring revenue. Non-recurring expense is defined as one-time expenditures for capital items or for the operational revenue not foreseen to be a part of the expense base in the following year's budget requirements. A non-recurring source is defined as budgeted cash or revenue to be realized in the current fiscal year. The recurring standard of balanced budgets facilitates the ability of the County to fund non-grant organizations and programs, minimizing the possibility of overextending County resources in the future.

### Revenues:

Principal sources for on-going revenue are property taxes, gross receipts taxes, fees and charges for services, intergovernmental grants and income from investments:

• Property taxes: Constitute 70% of General Fund revenue. (\$ noted in Mi lions)



• Gross receipt taxes: Estimated from trend data and economic analysis of the business activities in the areas of construction, wholesale, retail and service sectors.

TYPE OF TAX	LEVY DATE	DEDICATION	RATE	FY09 BUDGET				
General	Jan 1984	General Fund	0.125%	\$5,000,000				
Indigent	Jul 1988	Indigent Health Care	0.125%	\$5,000,000				
EMS Health	Jul 1988	Emergency % Health Services	0.125%	\$5,000,000				
Environmental	Jul 1991	Environmental – Solid Waste	0.125%	\$920,000				
Fire Excise	Jan 1999	Fire Districts	0.250%	\$1,250,000				
Infrastructure	Jul 1999	General - Solid Waste	0.125%	\$920,000				
Capital Outlay	Jan 2003	Capital Projects (Water, OS)	0.250%	\$10,000,000				
Correction Facilities	Jan 2005	Jail Enterprise Fund	0.125%	\$5,000,000				
General	Jan 2006	(Judicial Center - informal)	0.0625%	\$2,500,000				
Communications/Fire	Jul 2007	RECC, Fire Department	0.25%	\$10,000,000				
Health	Jan 2008	County share of Medicaid	0.0625%	\$2,500,000				
		,	Total	\$48,090,000				
Yellow – levied County-wide Blue – levied in unincorporated portions of the County								

 Investment income: The amount of investment income is dependent on the amount invested, the rate at which it is invested, and the length of the investment. Though the amount to invest has increased since FY 2004, rates today are half those five years ago.
 Significant current expenditures for the Buckman Direct Diversion project and other capital projects will also decrease the amount to be invested in the future.

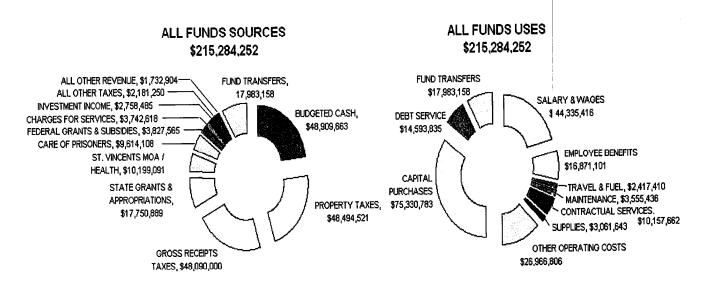
	40 <b>San 15</b> 0					
			EV 0000	EV 2007	FY 2008	FY 2009
Year / Fund	FY 2004	FY 2005	FY 2006	FY 2007		
General Fund (101)	795,752	1,275,445	2,661,583	4,451,883	5,708,396	2,500,000
Lodgers Tax Adv (214)	6,903	8,675	16,904	18,715	21,892	-
Lodgers Tax Facility (215)	6,408	9,360	20,895	24,550	30,647	- · · · · · · · · · · · · · ·
Indigent Fund (220)	14,581	-	-	-		<b>-</b>
Section 8 Voucher (227)	-	2	-	-	3,487	-
HUD Fund (230)	-	3,085		-	- ·	. · · · •
Developer Fees Fund (231)	14,589	17,551	41,122	65,432	88,610	<del>-</del>
Housing Cap Imprv (301)	-	(138)	· -	-	-	
Road Projects (311)	19,710	23,513	40,477	62,798	58,974	
GOB 2005 Proceeds (330)*				715,943	407,873	
GOB 2007 Proceeds (331)*	į.	10 A		310,372	1,068,590	
GOB 2007B Proceeds (332)*			1000	7. S. C. C. C. C. C. C. C. C. C. C. C. C. C.	502,119	
Equip Loan Proceeds (340)*	3,420	1,443	10,993	38		
GOB 1997 Proceeds (350)*	22,043	7,724	7,890	1,745	52	
GOB 2001 Proceeds (353)*	118,255	140,463	221,708	315,924	98,459	
GRT 1997A Proceeds (370)*	13,479	12,069	20,042	29,686	24,436	
Fire Tax Bond Proc (380)*	4,817	5,747	9,892	15,348	4,565	•
GOB Open Sp. Proc (385)*	114,746	128,692	227,204	210,934	152,863	
GOB Debt (401)	151	61	112	85	1	-
Equip Loan Debt (403)	3,746	5,676	8,295	4,785	3,238	-
GRT Bldg Debt Serv (406)	26,960	26,960	27,109	24,489	26,960	25,000
Water Enterprise Fund (505)		3,658	10,973	15,136	-	13,970
Housing Enterprise Fund (517)	62,097	3,163	-		-	-
Jail Enterprise Fund (518)	142,873	154,651	183,252	268,436	283,388	200,000
Total	1,370,530	1,827,800	3,508,451	6,536,299	8,482,550	2,738,790

- Bond proceeds only receive investment income when not spent. The budget assumes that they will be spent and no investment income will be realized.
- County Fees: General Fund fees consist mainly of building and development fees, utilities fees such as solid waste disposal, and document recording fees.

COUNTY FEES / GENERAL FUND			NATURE.			BUDGET
Fee	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008	FY 2009
Land Use Construction Associated Permits	322,367	352,409	477,162	414,502	320,552	350,000
Business Licenses	54,790	51,991	53,740	55,795	55,771	56,000
County Clerk Recording Fees	911,529	752,160	769,521	724,969	598,851	576,000
Solid Waste Permits	228,150	225,023	381,081	338,831	330,746	289,500
All other fees	247,466	266,498	275,810	276,607	319,513	228,100
Total 3 September 1982 1993 1993 1993 1993	1,764,302	1,648,081	1,957,314	1,810,704	1,625,433	1,499,600

**Expenditures:** 

The Santa Fe County Fiscal Year 2009 Budget totals \$215,284,252, or \$197,30<sup>-</sup>,094 without transfers between funds, compared to the Fiscal Year 2008 budget of \$181,363,826, or \$166,650,968 without transfers between funds. The overall budget consolidated from all funds, expressed in terms of sources (taxes, fees and charges, grants, investment and other income, and fund transfers) and uses (personnel, materials and services, contractual services, capital, and debt service) is as follows:



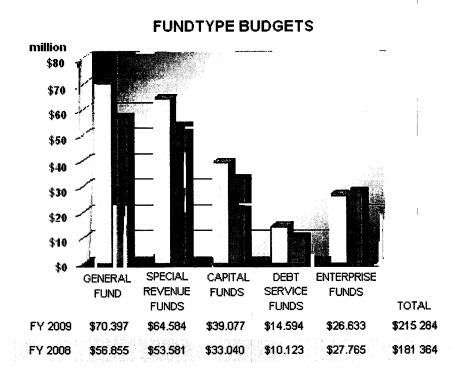
	TOTAL
FISCAL YEAR 2009 REVEHUES	ALL FUNDS
BUDGETED CASH	48,909,663
PROPERTY TAXES	48,494,521
GROSS RECEIPTS TAXES	48,090,000
STATE GRANTS & APPROPRIATIONS	17,750,889
ST. VINCENTS MOA / HEALTH	10,199,091
CARE OF PRISONERS	9,614,108
FEDERAL GRANTS & SUBSIDIES	3,827,565
CHARGES FOR SERVICES	3,742,618
INVESTMENT INCOME	2,758,485
ALL OTHER TAXES	2,181,250
FINES AND FORFEITURES	738,784
LICENSES, PERMITS, AND FEES	515,000
JOINT POWER AGREEMENTS	309,120
OTHER REVENUE	170,000
FUND TRANSFERS	17,983,158
	215,284,252

	TOTAL
FISCAL YEAR 2009 EXPENDITURES	ALL FUNDS
SALARY & WAGES	44,335,416
EMPLOYEE BENEFITS	16,871,101
TRAVEL	2,417,410
MAINTENANCE	3,555,438
CONTRACTUAL SERVICES	10,157,662
SUPPLIES	3,061,643
OTHER OPERATING COSTS	26,977,806
CAPITAL PURCHASES	75,330,783
DEBT SERVICE	14,593,835
FUND TRANSFERS	17,983,158
TOTAL	215,284,252

### **Funds and Fund Types:**

The County's chart of accounts is comprised of 6 different types of funds. The funds include the General Fund, Special Revenue Funds, the Capital Outlay Fund, Capital Improvement Funds, Debt Service Funds and Enterprise Funds.

- The General Fund provides funding for the operations of the Elected Officials' Offices and the County Departments that deliver ongoing services to County residents.
- Special Revenue Funds are used to account for revenue derived from specific taxes or other revenue sources that is restricted by law or administrative action to expenditure for specified purposes. The Capital Outlay Fund tracks a gross receipts tax (1/4%), which was approved for the purposes of water utility capital projects, open space land purchases, road projects and other capital projects designated by the Board of County Commissioners.
- The Capital Improvement Funds include state appropriations for road and facilities projects.
- The Debt Service Fund accounts for all principal and interest payments on the County's long-term debt
- The Enterprise Funds are used to account for the financing, operation and maintenance of activities expected to be self-supporting within County government. Enterprise funds are established for the operation of the Regional Planning Authority, Water and Wastewater utilities, the Public Housing Authority and Corrections.



### **Bonding Capacity & Existing Debt Levels:**

Santa Fe County's maximum legal debt capacity for General Obligation indebtedness as of June 30, 2008, is \$257,771,684 of which \$88,038,998 has been obligated. This leaves an available bonding capacity of \$169,732,686 in excess of present debt requirements.

Bond or Other Debt Instrument	Date of Issue	Original Amount	Outstanding On 6/30/08	Maturity Date
General Obligation Bonds (97 refund)	8/18/05	8,490,000	7,950,000	2017
General Obligation Bonds (91-92 refund)	6/15/99	4,310,000	0	Matured
General Obligation Bonds (OS)	6/15/99	12,000,000	11,820,000	2019
General Obligation Bonds (PS/PW)	5/23/01	8,500,000	5,470,000	2014
General Obligation Bonds (OS)	11/1/01	8,000,000	5,415,000	(2017
General Obligation Bonds (93 refund)	6/13/93	2,293,998	333,998	2009
General Obligation Bonds (PW, Water)	12/6/05	20,000,000	12,450,000	2026
General Obligation Bonds (Justice Ctr)	3/8/07	25,000,000	24,600,000	2027
General Obligation Bonds (PW, Water)	10/16/07	20,000,000	20,000,000	2028
Correctional Revenue Bonds (ADF)	2/1/97	30,000,000	25,535,000	2027
Gross Receipts Tax Revenue Bonds (LE)	2/1/97	6,000,000	4,805,000	2027
NM Finance Authority Loan	5/1/06	888,889_	290,733	2009

During fiscal year 2009 the County has issued additional bonds, both Gross Receipts and General Obligation Bonds. A total of \$30.0 M was issued and earmarked for the Judicial Center. The last of the 2004 GOB sale was closed for \$32.5 M and is dedicated to the Buckman Direct Diversion Project.

### **State of the Economy Summary:**

The state of the economy, the stock market, sub-prime mortgages and a recent cut to the federal interest rates, has governmental agencies and the public worried, anxious and concerned. A depressed economy combined with less state aide has caused many local governments to operate at a deficit. Typical actions taken by governments are to raise fees and charges and cut expenses through salary and hiring freezes, furloughs, and reductions in capital expenditures.

The principal factors affecting local government fiscal conditions are the economy, government spending and program requirements, and Federal and State financing. The recession has had or will have a severe impact on those revenues most relied on by local governments-property taxes, gross receipt taxes, and state aide. Santa Fe County maintains budgetary control over appropriations by preparing monthly, quarterly and annual expenditure reports and using a computerized accounting system that compares budgeted appropriations with actual expenditures and encumbrances to date. Clearly an ounce of prevention is worth a pound of cure.

Santa Fe County is fortunate that it has a solid fund balance to keep afloat during these recessionary times. At the start of the fiscal year, the County had the ability to establish set-asides for capital projects, furniture and fixtures for new facilities, etc. The County must now re-visit these same set-asides and prepare for the impacts of the recession. The Finance staff is currently predicting decreases in gross receipt tax collections, property tax revenue and fees. Currently, the

finance staff is monitoring all funds and preparing reports to the County Manager specific to cost saving measures.

The first analysis reviewed was the County's current number of take-home vehicles. Effective November 1<sup>st</sup>, the County Manager will implement a reduction in the number of take-home vehicles assigned to staff. When this reduction is completed, there is a potential for fuel savings of \$100,000 alone in the General Fund. The finance staff is currently reviewing the cost of cell phones, and future reviews include travel, supplies and contractual services. The County may have to freeze or reduce services by mid-year. All of the reviews and potential cuts are in an effort to continue to support existing County programs and staffing. Enclosed is a summary of recommendations prepared by the Budget Director as we face a potential severe recession; the summary identifies some of the reductions that may possibly have to occur.

The immediate areas of concern for the County are focused around the Corrections Department. The State recently ended two significant inmate contracts, one for the Adult Facility and one for the Youth Facility. Each of these contracts generated at least \$2.0M per year for each function. Enclosed is a more detailed report with immediate areas of concern specific to the Corrections Department and future operations within that department.

A second concern for the County is the reliance of the memorandum of agreement negotiated with St. Vincent Hospital to administer the health function, inmate medical care, senior services and other services which include EMS, Care Connection and Sobering Center, and Indigent. The County will have to closely monitor revenues supporting the Care Connection this fiscal year to assess the ability for continued operations of that program in FY2010.

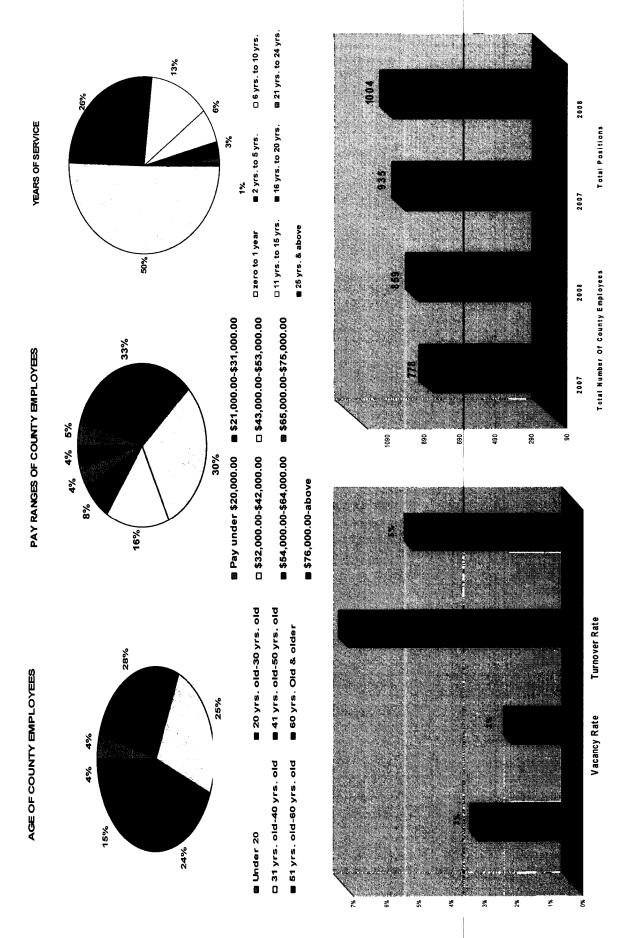
Additionally, the County has already witnessed a decrease in fees and charges for services currently in place. The fees generated by the Clerk's function have already experienced a 25% drop in collections. This function and similar functions supported by revenue generated via fees may have to reduce staffing levels to accommodate reduced customer activity with the decline in revenue.

In terms of reducing expenditures, the County may have to adopt the following strategies:

- salary and wage freezes;
- · reductions in overtime allocations;
- hiring freezes:
- postponement of recruitment for new or vacant positions;
- postponement of cost of living increases;
- layoffs;
- departmental spending cuts;
- departmental reorganization;
- service reductions:
- postponement of capital spending for projects without external support; and
- deferred maintenance.

The recessionary threats have the potential to affect all sources of County revenue as well as the County's ability to issue debt for capital projects. The combination of troubled housing markets and a recession would reduce resources available to Santa Fe County when they are most needed. The finance staff will be prepared to provide a detailed mid-year report centered on the economy and the corresponding impact to Santa Fe County. By the end of January we will have solid numbers to report specific to property tax collections, GRT collections and expenditures. Our goal is to continue supporting existing programs and FTEs. Doing so will require the cooperation and support of all County staff and Elected Officials.

# Santa Fe County Workforce Statistics



### DEALING WITH COUNTY FINANCES IN AN ECONOMIC CRISIS

Current economic indicators point to a developing "worst case" of severe recession or depression in the economy starting in the second half of the 2009 Fiscal Year. Features of such a recession, already experienced by some local governments include:

- (1) Deferred payment of property taxes, flattening or even decreasing property tax revenue. In the worst case, recessionary impacts may include the devaluation of property.
- (2) Sharp decreases in Gross Receipts Tax revenue as discretionary public activities such as tourism are heavily curtailed.
- (3) Decreases in revenues associated with construction. These range from building and development permits to Clerk filing fees. In Santa Fe County these are already down 25% from previous years revenue.
- (4) Cessation of intergovernmental revenues; particularly in the case of Care of Prisoner revenue in the Adult Facility and in the Youth Program. These are a ready of such critical concern that they threaten the existence of the associated functions.

In dealing with this scenario in the current fiscal year and in Fiscal Year 2010, the County should look first to the avoidance of cost burdens which are discretionary, even if their avoidance is politically undesirable. Examples of such burdens are losses incurred in supporting the Sole Community Provider program, and capital construction management of facilities that will not house county programs.

The second approach to control expenses in a severe recessionary environment is to examine the staff levels of programs serving a declining clientele to determine if previous levels of service can be performed with smaller staffs. A thorough examination of vacant County positions should be a part of this approach. Also, an analysis of the impact of City annexation on populations requiring County services that might pass to the City should be made.

The final approach would be the examination of program performance and benefits to the community, and the establishment of service priorities in case of the necessity to cease providing some services. A review of the service descriptions, performance measures, and objectives of the various organizations providing services should also be a part of this approach.

The tables in the next pages primarily handle the first and second approaches described above, with recommended actions to be taken in Fiscal Year 2009 and Fiscal Year 2010. The recommendations are financially based (politically neutral) with the objective to maintain the financial stability of Santa Fe County, and in a more severe case, to avoid governmental bankruptcy.

Paul Griffin, Budget Administrator October 30, 2008 Program / Service Sole Community Provider Program

1. No MOA so far with St. Vincents. No FY 2009 revenue so far.

FY 2009 Action
Complete MOA, with FY09
payments by 11/18. If not done,
do not make any more SCP
payments. (St. Vincents could
leave the County \$10M in the
hole, which could result in
bankruptcy)

FY 2010 Action MOA must be complete for FY 2010 by **April 30, 2009**.

2.St. Vincents proposes SCP payment of \$9.6 million, and return of MOA services of \$9.35 million (\$250K loss).

If County takes a loss, then the budgetary impact to health services must be clearly stated. On a last-in, first-out basis that would mean **Senior Services** would be cut in half by 12/31/08. Otherwise cut Espanola Ambulance and Communications. No impacting of services allowed that would have to be funded otherwise from the General Fund. (Inmate Health, RECC).

The County must not take a loss in this program that nets the hospital \$40 million. If St. Vincents cannot agree to this by April 30, 2009, inform the State Health Department that the County will not particular in FY 2010.

External Capital Facility Projects (Estimated to cost the County 10% of project amount in management costs.)

Cease work on the following projects by November 18. Consolidate project management to handle County infrastructure and program facilities.

- 1. Youth Shelter Phase III, \$445,000.
- 2. Esperanza Shelter, \$1,930,375
- 3. Santa Fe Mountain Center, \$717,750
- 4. Northern Rio Grande Sportsmen Club, \$20,000
- 5. Barela Compound, \$50,000
- 6. Clubhouse Model Program, \$622,000

Total of these is \$3,785,000; project management impact on County is \$378K.

Rein-in the 40 currently budgeted road projects. Public Works should announce by November 18 which road projects are to be and concentrate on a few, with road maintenance rather than construction in mind. Individual project discretion left to Public Works.

Youth Development Program (Corrections)

**Road Projects** 

Currently there are 2 to 6 Santa Fe County youth in the facility. Based on an outsourcing cost of \$250/day per youth with a population of 10, the breakeven for operating this program is \$1.2 million. CYFD contract has been lost. Current staffing of the facility will result in a \$3 to \$4 million cost which will drain the cash in the Jail Fund.

If no more revenue is forthcoming that will put the County on a break-even basis versus outsourcing youth detention, the YDP program should be terminated by 12/31/2009. Make this decision by November 18.

Cease operations of the Youth Development Program, avoiding costs and I ability. **Quitarity** care of prisoner cost for Section County youth.

Program / Service Adult Detention Facility (Corrections) Cessation of State DOC contract with \$2 million impact on revenue. FY 2009 Action Redraw business plan for the Adult Facility – what kind of jail do we want this to be, and with the current population, how should it be staffed? Adjust staff levels to meet the jail business plan. FY 2010 Action
Reduce budge of the Auth
Detention I active to fit inmate
population evels.

Sobering Center
Supposed to be half-funded from
St. Vincents MOA "carryover"
money. No FY09 revenues
received as yet. Chief
beneficiary of program is St.
Vincent's emergency room.

Immediately prepare to lobby with the Legislature for an increase of the Corrections GRT from 1/8 cent to ½ cent.
Immediately work with the state Municipal League and GFOA to make this a priority.
Insure that MOA carryover money is available by November 18. If not, then inform St.
Vincents that the Sobering Center will be shut down by 12/31/2009. Then do it.

Without additional outside revenue from care of prisoners or an increased Corrections GRT, the General Fund will be impacted by \$2.5 million.

Negotiate the sustenance of the Sobering Center through the St. Vincents MOA. Since they are the beneficiary, they should fund it out of the \$40 million received from the Feds in the SCP program, over and above what the County puts into SCP.

If this is not agreed to by St. Vincents, then shut such Sobering Center.

DWI Local Program Supported through alcohol taxes. \$1 million budget. Their main activity is distributing educational materials New FTEs. Immediately approach the State about making this a hard allower, funding the Sobering Center, or alcoholic rehalfilitation. Current services are a poor use of the funding, compared to needed services for the alcoholic population.

The economy and the decrease in the forecasted revenues leave no room for any new FTEs. Contingency should not be an option as their wages add to the FY 2010 baseline. Property Tax or GRT budget cannot be increased.

Do not fill any new position requests unless opposing cuts are made in services, or until the economy thaws, permitting all organizations to add staff.

Program / Service Risk Management 3 positions; Workers comp costs increased from \$477k in FY07 to \$722k in FY08. Negative performance or effect of performance. ASD-IT Vacant Systems Analyst and **Database Administrator** GM - Land Use Planning 3 vacant Planner positions out of 7. GM - Land Use Permits & Inspections 2 vacant Plans Examiner

positions.

\$122K in FY08. PW - Roads Vacant Project Specialist PW - Road Maintenance 2 vacant positions PW - Solid Waste Vacant Manager, Truck Driver, Caretaker positions CSD - Open Space Vacant Community Planner and **Project Manager** Corrections - Inmate Medical 5 vacant fte equivalent. Corrections - Electronic Monitoring; 3 of 9 positions vacant.

Significant growth in past year.

Development Permits Revenue down from \$209K in FY06 to

GRT for capital expiring 12/31/08.

Fire Department

FY 2009 Action Leave as is. Reduce staff if economics become critical.

FY 2010 Action Reduce Staff from 3 to 2 employees.

Evaluate need for these.

Evaluate, and consider deferring filling these given the decline in business.

Don't fill one or both of these positions, given the decline in business.

Consolidate road projects. Don't fill this position. Reduce operations. Don't fill one or both of these positions. Probably need manager. Cut back on other positions.

Do not add transfer stations in this economy.

Do not fill these.

Cut back on OS expansion.

Reduce budgeted staff if size of ADF is reduced and if YDP is outsourced.

Fill vacant positions and concentrate on diversion of jail prisoners to this program. Do not fill admin assistant position.

Unsure that GRT can sustain growth in staff. Do not staff all fire stations in Fire plan.

GRT should have already been brought to the voters for extension.

Curtail Fire capital projects requiring support from a GRT for that purpose.

Revive the Fire Excise tax.

Program / Service	FY 2009 Action	FY 2010 Action
County Sheriff 10 vacancies (7 deputies).	<b>Defer filling these</b> until impact of city annexation can be made	Keep Shert at the same service; if annexation reduces rural County population, make commensurate decreases in Sheriff's staff.
County Clerk FY06; 10 recording clerks, \$770K recording income. FY08, 12 recording clerks (2 vacancies), \$599K recording income.	Do not fill vacancies.	clerks. Increase staff again when justified by business activity.
County Assessor	Leave positions associated with an	opraisal and tax collection alies.
County Treasurer County Surveyor	Do not add to staff.  Either use this person in county su abolishment of this office.	rveying needs or selek legislation
Set Asides Cola	Do these immediately As per union contract	Seek to <b>eliminate (distrit)</b> in an economy where employees are being laid-off.
Merit Pool	Defer until better economic times	Do not budget in FY 2019.
Rolling List	Cease adding positions	Do not budget in FY 2010.
Special Issues (e.g. oil and gas, water rights.)	Oil and gas already spent.  Defer water rights purchases.	Funding not available in \$2010 for special issues.
BCC discretionary	Refrain from spending BCC discretionary funds.	Half or none in FY 2010.
Capital Packages	Constrain capital package purchases.	Critical replacements and repairs only. No additional vehicles.

### Santa Fe County Financial Outlook State of the Economy Impacts October 29, 2008

### **General Information:**

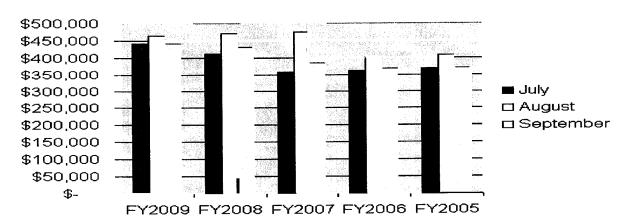
The state of the economy, the stock market, sub-prime mortgages and a recent cut to the federal interest rates, has governmental agencies and the public worried, anxious and concerned. Santa Fe County is fortunate that it has a solid fund balance to keep afloat during these recessionary times. At the start of the fiscal year, the County had the ability to establish set-asides for the acquisition of water rights, furniture and fixtures for a new facility, etc. The County must now re-visit these same set-asides and prepare for the impacts of the recession.

Below is a comparison of the GRT collections for the first quarter of FY2009. The comparison revealed that in FY2007, the County witnessed a 7% increase from FY2006. In FY2008, the County recognized a growth in GRT of 8% and in the first quarter of FY2009 collections are 2% greater than the first quarter of FY2008.

# Gross Receipts Tax Analysis 1/16th General

	FY2009	FY2008	FY2007	FY2006	FY2005
July	\$ 440,974	\$ 412,477	\$ 357,733	\$ 362,096	\$ 367,249
August	\$ 464,037	\$ 470,884	\$ 474,357	\$ 402,707	\$ 408,522
September	\$ 441,542	\$ 431,833	\$ 384,823	\$ 368,612	\$ 370,489
Total	\$1,346,553	\$1,315,194	\$ 1,216,913	\$1,133,415	\$1,146,261
Increase/Decrease	\$ 31,360	\$ 98,281	\$ 83,498	\$ (12,846)	
Increase/Decrease (%)	2.38%	8.08%	7.37%	-1.12%	

# **GRT Comparison By Fiscal Year**



The first quarter total GRT collections materialized at a total of \$10,466,737, which is \$859,000 or 9% greater than the budgeted amounts for GRT revenue. Finance staff is predicting a potential 3 % under-collection of GRT revenues when compared to the established budget. We believe that the Rail Runner activity will hold the GRT flat at least until December. The County could then expect a drop in GRT collections for the remainder of the fiscal year.

With the sub-prime mortgage situation and overall nervousness of the public, the impact to property taxes is difficult to predict. If a homeowner is struggling to make the monthly mortgage, it is quite possible that their ability to pay property taxes will be even more difficult. In severely depressed housing markets, some local governments have experienced declines in property tax revenue due to devaluation of property. We know that economic conditions have an impact on the percentage collection rate as was last witnessed during the FY2002-2003 recession years. Collections were \$900,000 less than the budgeted amount in FY2003. The finance staff will provide an update at mid-year based on December property tax collections.

Currently, the finance staff is monitoring all funds and preparing reports to the County Manager specific to cost saving measures. The first analysis reviewed was the County's current number of take-home vehicles. Effective November 1<sup>st</sup>, the County Manager will implement a reduction in the number of take-home vehicles assigned to staff. When this reduction is completed, there is a potential for fuel savings of \$100,000 alone in the General Fund.

The finance staff is currently reviewing the cost of cell phones, and future reviews include travel, supplies and contractual services. The County may have to freeze or reduce functions by mid-year. Future reductions might include a smaller pool of funds for tuition assistance or limited travel dollars. All of the reviews and potential cuts are in an effort to continue to support existing County programs and staffing. Undoubtedly, staff recommendations at mid-year will not include any new FTEs or programs.

We also received notice from the State Treasurer's Office in early October identifying potential areas of loss related to commercial paper and money market fund investments. All other assets are collateralized by treasuries and government agencies, and they emphasized that at present the losses are paper losses that won't materialize until, and if they are sold. The County Treasurer reported that the potential loss to the County based on the above-mentioned investments could equate to \$3.9M of total investments of \$79.0M. In such a scenario, the General Fund would cease increasing its cash balance at the end of the fiscal year.

The immediate areas of concern for the County are focused around the Corrections Department. The State recently ended two significant contracts, one for the Adult Facility and one for the Youth Facility. Both of these contracts generated at least \$2.0M per year for each function. The remainder of this report will focus on the Corrections Department and the potential impact county-wide.

### **Corrections – Adult:**

The State of New Mexico has experienced a reduction in its number of adult inmates. Additionally, a new 600 bed competitive facility was constructed in Clayton. While it is good news that New Mexico is experiencing a reduction of inmates, it has a negative impact on the County's jail operations. The Department of Corrections (DOC) ended a contract with the County for the care of prisoners, and the last of the DOC inmates exited the facility in August, 2008. The impact to the County equates to a \$170,000 - \$200,000 loss of revenue per month. The annual impact to the County equates to S2.0M - \$2.4M. Revenue generated by DOC activities have been relied upon to meet the debt service payment.

The Corrections Department Director is currently recruiting inmate population from other agencies that either do not have their own facility or have exceeded bed capacity within their own facilities. These recruitment efforts are targeted to all counties, and meetings have occurred with Bernalillo County, Torrance County and also included a presentation at the Association of Counties meeting in Ruidoso. I believe current discussions with Bernalillo County are about the rate charged per inmate.

The Director is also reducing expenditures, slowing the hiring process and delaying capital projects. The County should witness an immediate reduction of expenditures for overtime, food and medical care due to the reduced inmate population.

The Director's goal is to begin filling beds at the Adult Facility beginning the week of October 20<sup>th</sup>. Currently, the "C" pod at the facility is vacant and has a bed capacity of 144. The inmate population as of 10/23/08 totaled 441, and the average population is 445.

### Corrections - Youth:

The Youth Facility is currently where the greatest financial concern resides. As of October 6, 2008, the Youth Facility had a total population of nine (9). Of the total population, the County had a total of two (2) children. As of October 20, 2008, the Youth Facility had a total population of 13. Again of the total population, the County had a total of two (2) children. As of October 27<sup>th</sup>, the Youth Facility had a total population of 9. Per the Corrections Director, she has a commitment for an additional 18 youth from several agencies. Prior to bringing the children into the facility, additional training required by the Children Youth and Families Department is currently being conducted for County staff and scheduled to be completed by October 17, 2008.

The Youth Facility has a total budget of \$3.7M and a current staffing level of 49 not including medical personnel. The recent ending of the contract with CYFD resulted in a loss of \$170,000 - \$225,000 per month. Annual loss of revenue equates to \$2.0M - \$2.5M. We are currently operating at a loss; however, there is a base level of expenditures that are incurred regardless of the number of juveniles housed at the facility, i.e. (2 vs. 10 juveniles). The lack of youth population from other agencies results in the County covering the fixed cost of services regardless of our own population count (currently 2). This causes the juvenile facility to operate at a deficit. The cost of

housing each Santa Fe County youth at a rate of \$250 per day is \$91,250 per year. The cost for 11 youths is about \$1.1 million per year. If the County's net loss is above this figure, we are operating at a deficit. Currently the total budget for the Youth Development Program (YDP) is \$4.0 million. At that point, a decision will need to be made as to whether the County strictly operates the facility for its own youth, or operates the facility with the intent to help address the statewide shortage of juvenile beds. In either case the County must find and accept contracts large enough to meet the County's base level needs. The Corrections Director is striving to have the committed 18 juveniles transitioned into our facility over the next month to avoid continued net operating losses to the County.

The following is the current scenario of total juvenile operations:

Jail- Secured Area

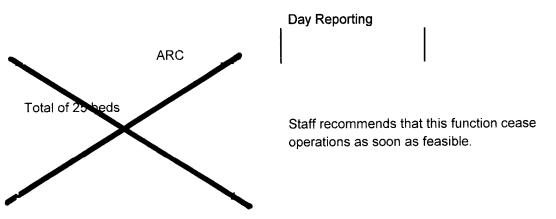
Formerly CYFD = 30

If the Jail and CYFD labeled areas are open, the county must have the same staffing pattern.

License - 19

Jail Youth = 45

Variance - 23



Notes:

Staffing Requirements for every 10 children:

- 1 Life Skill Worker
- 1 Front Entrance Officer
- 1 Master Control Officer
- 1 Recreation Staff Member

**Medical Services** 

**Current Nursing Pattern** 

**Medical Doctor** 

The County proposes to run the operations of the juvenile facility strictly as a detention facility. Doing so should eliminate additional costs resulting from acditional demands that were previously imposed and/or negotiated by the CYFD contract. This should allow the County to continue detention operations at a lower cost.

Currently the Adolescent Residential Center (ARC) has a total budget of \$1.048M and a staffing level of 14 permanent FTEs with 1 temporary employee. The total staffing budget is \$834,469 and the remaining operating budget is \$214,250. The average population for the ARC is 13 children. The cost per child is \$182 per day based on FY2008 actual costs. FY 2007 and FY2008 realized losses of \$114,700 and \$93,000. (Enclosed is an analysis that breaks down operation detail and net losses for the last two fiscal years.) The Adolescent Residential Center has never had sufficient youth population to support the required expenses. The ARC program is demanding from the perspective that the contract demands are large and only accommodate a small base of youth. The ARC requires the operation of a complete program separate from other juvenile operations. Staffing demands are specific and can not be shared among all juvenile functions.

At this time, the staff is recommending that the Adolescent Treatment Center be closed by December 31<sup>st</sup> due to the state of the economy, the number of children housed compared to the associated costs, and the related requirements of the program. The closing of the ARC should be facilitated as soon as possible, and the Corrections Director, Human Resources Director and the Finance Division Director should begin developing a plan to transition the Bureau of Prisons children out, move the staff to available vacant positions and re-direct the program to a detention program, or close the Youth Facility altogether.

### **Summary**

A recent letter by Mr. Paul Gutierrez, New Mexico Association of Counties Executive Director, emphasized how fortunate New Mexico is relative to the banking industry. Our local financial institutions are among the strongest in the region. Attached for your information, is the Treasurer's Portfolio Report distributed at the October 9<sup>th</sup> County investment meeting. Fortunately, the County has significant dol ars invested in certificates of deposit (CD's). CD's are not market driven investments and the County's investment policy requires collateralization at 102%.

The finance staff will be prepared to provide a detailed mid-year report centered on the economy and the corresponding impact to Santa Fe County. By the end of December we will have solid numbers to report specific to property tax collections, GRT collections and expenditures. Our goal is to continue supporting existing programs and FTEs.

## Santa Fe County Analysis of ARC Operations FY2007-FY2008

	FY2007			FY2008		
	Mandays		Paid	Mandays		Paid
July	342	\$	69,296	399	\$	84,887
August	368	\$	74,564	349	\$	74,250
September	414	\$	83,885	411	\$	87,440
October	431	\$	87,329	436	\$	92,759
November	417	\$	84,493	449	\$	95,525
December	437	\$	88,545	460	\$	97,865
January	379	\$	76,793	465	\$	98,929
February	356	\$	72,133	419	\$	89,142
March	399	\$	80,845	341	\$	72,548
April	326	\$	66,054	384	\$	81,696
May	334	\$	67,675	362	\$	77,016
June	419	\$	89,142	319	\$	71,261
	4,622	\$	940,754	4,794	\$	1,023,318
Rate		\$	202.62		\$	212.75
Average Population			13			13
Total Budget		\$	999,284		\$	1,112,616
Actual Expenditures + Therapists		\$	1,055,501		\$	989,624
Daily Cost Per Child		\$	222.44		\$	208.56
Total Revenue Generated		\$	940,754		\$	896,500
Profit/Loss		\$	(114,747)		\$	(93,124)